#### **NT PEOPLE MATTER SURVEY 2021**

RESPONSE RATE:

**RESPONSES:** 

71%

363

of 512



NORTHERN TERRITORY GOVERNMENT

**YOUR** 

**SCORE:** 

**EMPLOYEE** 

**ENGAGEMENT** 

**Department of Environment Parks and Water Security** 

+1

YOUR
EMPLOYEE
SATISFACTION
SCORE:

71%



VARIANCE from 2018 SURVEY:

VARIANCE from NTPS: +

VARIANCE from 2018 SURVEY: -1

VARIANCE from NTPS:

**Employee engagement** is about more than just satisfaction. It's a mutually beneficial relationship between the employee and organisation. Engagement is a good indicator of how connected they are to the organisation and in helping it to achieve its goals.

EEO GROUP ENGAGEMENT SCORES:	ENGAGEMENT SCORES
ATSI - Yes	68%
DISABILITY - Yes	71%
AGE - 55+ YRS	70%

HIGHEST SCORING QUESTIONS:	% POSITIVE
Q2g. I believe the work that I do is important	91%
<b>Q12g.</b> My behaviour at work is informed by/guided by the Code of Conduct	89%
<b>Q2e.</b> I contribute to my workplace outside of the requirements of my job description	88%



#### WHAT NOW?

1. EXPLORE TAKE TIME TO UNDERSTAND THE RESULTS IN THIS REPORT.

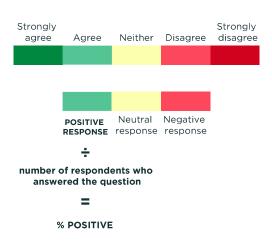
2. DISCUSS
IDENTIFY WITH YOUR
TEAM THE THINGS TO
CELEBRATE
(STRENGTHS) OR
IMPROVE (ACTION
AREAS).

3. DEVELOP DEVELOP A PLAN OF ACTION USING TEMPLATE AT THE BACK OF THIS REPORT.

#### **GUIDE TO THIS REPORT**

#### % POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



#### ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL	
NUMBER OF RESPONSES	151	166	176	96	24	613	
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%	
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%	
NUMBER OF POSITIVE	151 + 166	= 317					
% POSITIVE	317 ÷ 613 = 52%						

#### **ANONYMITY**

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

## COMPARISONS TO COMPARATOR GROUP

WITHIN THIS REPORT A
COMPARISON AGAINST
COMPARATOR GROUP
REFERS TO INDUSTRY
REGULATION&/OR
PUBLIC
INFRASTRUCTURE

#### **DEFINITIONS**

RESTRICTED -INDICATES A GROUP WITH LESS THAN 10 RESPONDENTS

'-' - INDICATES DATA NOT AVAILABLE

#### **TIPS & SUGGESTIONS**



## UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION. FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

- WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

Identify areas that need improvement.

02

These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take.

03.

High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

04.

It may be helpful to discuss with your manager or other colleagues (your peers, HR, subject experts) to share ideas before developing plans for action.

There are lots of websites of ideas and case studies to give you further inspiration and top tips.

Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term.

05.

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

Is there room for improvement?

06.

01.

Take the time to digest the scores and identify the areas where you are performing well.

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees.

### **HEADLINE SCORES**

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q2g. I believe the work that I do is important		<b>Q8a.</b> I know what I need to do to make changes happen in my organisation		<b>Q7f.</b> I feel senior managers engage with employees at all levels of the organisation	
	91%		<b>36</b> %		<b>31</b> %
<b>Q12g.</b> My behaviour at work is informed by/guided by the Code of Conduct		<b>Q6h.</b> My manger appropriately deals with employees who perform poorly		<b>Q8c.</b> I think it is safe to speak up and challenge the way things are done in this organisation	
	89%		<b>33</b> %		29%
<b>Q2e.</b> I contribute to my workplace outside of the requirements of my job description		<b>Q7h.</b> Communications about change from senior managers are timely		<b>Q8d.</b> My organisation fairly considers recommendations from staff about how we could better operate	
	88%		<b>33</b> %		28%
<b>Q2c.</b> I seek out opportunities to improve my day-to-day performance		<b>Q15d.</b> My organisation motivates me to help it achieve its objectives		<b>Q7g.</b> I feel senior managers keep employees informed about what is going on	
	<b>87</b> %		<b>32</b> %		28%
<b>Q10d.</b> My organisation provides high quality services to the Northern Territory community		<b>Q15e.</b> My organisation inspires me to do the best in my job		<b>Q7b.</b> Senior managers provide clear strategy and direction	
	86%		<b>32</b> %		<b>27</b> %



## FIND YOUR HIGHEST SCORES

#### THESE QUESTIONS ARE YOUR HIGHEST SCORING.

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES.

(AREAS OF POTENTIAL)

- WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

### **EMPLOYEE ENGAGEMENT INDEX**



#### HOW ENGAGED IS YOUR TEAM?

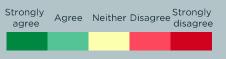
THESE RESULTS PROVIDE A MEASURE OF ENGAGEMENT FOR YOUR TEAM. YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT COLLEAGUES HAVE TO WORKING FOR THE ORGANISATION.

THERE'S A LOT OF EVIDENCE TO SHOW A STRONG LINK BETWEEN ENGAGED COLLEAGUES AND IMPROVED BUSINESS PERFORMANCE.

	EMPLOYEE ENGAGEMENT 66%	RE	ESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY -1	VARIANCE FROM COMPARATOR GROUP +2	VARIANCE FROM NTPS +1
SAY	Q15a. I would recommend my organisation as a great place to work	19	45	23 9	64%	-3	+3	+3
/S	Q15b. I am proud to tell others I work for my organisation	27	45	20	<b>72</b> %	0	+6 <b>☆</b>	+5 🏠
STAY	Q15c. I feel a strong personal attachment to my organisation	26	38	25 9	63%	-2	+3	+3
STRIVE	Q15d. My organisation motivates me to help it achieve its objectives	18	35	32 10	53%	-6♥	+2	-2
STR	Q15e. My organisation inspires me to do the best in my job	18	34	32 11	53%	-4	+2	-2

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



### **KEY DRIVERS OF ENGAGEMENT**



## WHAT TO FOCUS ON?

THESE QUESTIONS HAVE BEEN IDENTIFIED AS YOUR KEY DRIVERS OF ENGAGEMENT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND OTHERS WILL BE AREAS TO MAINTAIN. IN ORDER TO IMPROVE ENGAGEMENT DEVELOPING ACTIONS AND ACTIVITIES FOCUSED ON THESE QUESTIONS WILL HELP IMPROVE PERFORMANCE.

CONSIDER WHETHER THESE AREAS CAN BE ALIGNED WITH CURRENT PRIORITIES AND OBJECTIVES TO ENSURE ACTIONS CAN BE SUSTAINED.

	T 5 PERCENTAGE POINTS THAN COMPARATOR  AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
.1	<b>Q7b.</b> Senior managers provide clear strategy and direction	<b>51</b> %	-	-1	-4
.2	<b>Q8d.</b> My organisation fairly considers recommendations from staff about how we could better operate	43%	-	-1	-3
.3	<b>Q7a.</b> I am confident that my leaders have the appropriate capabilities and skills to lead my organisation	61%	-	-1	-3
.4	<b>Q7d.</b> I feel that senior managers model the behaviours expected of employees	56%	-	0	O
.5	Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	<b>67</b> %	+2	+1	+2
.6	<b>Q9b.</b> In my organisation, senior leaders consider the wellbeing of employees to be important	61%	-	-1	0

### **EMPLOYEE SATISFACTION INDEX**



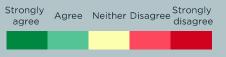
#### HOW SATISFIED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF EMPLOYEE SATISFACTION WITHIN YOUR TEAM. THIS SCORE REFLECTS HOW CONTENT EMPLOYEES ARE WITH THEIR JOBS AND THE WIDER ORGANISATION. FEELING CHALLENGED, RECEIVING AN APPROPRIATE LEVEL OF RECOGNITION AND HAVING AN ADEQUATE LEVEL OF RESPONSIBILTY ALL HAVE AN IMPACT ON EMPLOYEE SATISFACTION.

EMPLOYEE SATISFACTION 71%	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP +1	VARIANCE FROM NTPS +1
Q14a. I receive adequate recognition for doing a good job	15	46	22 11	61%	-2	+1	+1
<b>Q14b.</b> I have the appropriate level of autonomy to do my job effectively	26	53	12	<b>79</b> %	+1	0	0
Q14c. There are opportunities to be innovative in my job	22	53	13 10	<b>75</b> %	+1	+3	+3
<b>Q14d.</b> Overall, I am satisfied with my job	24	47	16 10	<b>70</b> %	+3	0	-3
Q14e. Overall, I am satisfied with my organisation as an employer	20	48	16 10	69%	-2	+1	+2

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





# EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	PURPOSE	69%	RI	ESPONS	E SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
ation	<b>Q2g.</b> I believe the work that I do is important		4	8	42		91%	-	0	-2
Motivation	<b>Q15d.</b> My organisation motivates me to help it achie objectives	eve its	18	35	32	10	<b>53</b> %	-6♥	+2	-2
ose	<b>Q8b.</b> I believe in the purpose and objectives of the organisation		26	5	55	15	80%	-4	+1	0
Purpose	Q15e. My organisation inspires me to do the best in	my job	18	34	32	11	53%	-4	+2	-2





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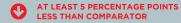
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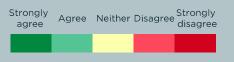
IS THERE ROOM FOR IMPROVEMENT?

	BELONGING 66%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Accept ed	Q15c. I feel a strong personal attachment to my organisation	26 38 25 9	63%	-2	+3	+3
	Q3a. I have a clear understanding of how my workgroup's ro contributes to my organisation's stated outcomes	8 <b>35 49 8</b>	84%	+1	0	-1
	<b>Q5f.</b> My manager has talked to me about what I am doing we in my work	16 43 18 16	59%	-	+2	+1
Included	<b>Q5g.</b> My manager has talked to me about what I could do to improve my performance	12 35 29 19	46%	-	+3	-1
	<b>Q6c.</b> My manager involves me in decisions about my work	25 47 14 <mark>10</mark>	<b>72</b> %	-	+1	+3
	<b>Q6b.</b> My manager keeps me informed about changes which affect me	27 42 16 10	69%	+6 🏠	-1	-3
Respected	Q14a. I receive adequate recognition for doing a good job	15 46 22 11	61%	-2	+1	+1
Respe	Q3d. People in my workgroup treat each other with respect	30 40 14 10	<b>70</b> %	-	-3	-6♥











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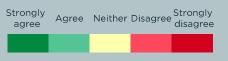
IS THERE ROOM FOR IMPROVEMENT?

RECOGNITION 6	<b>51</b> %	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS		
<b>Q2e.</b> I contribute to my workplace outside of the requirements of my job description			50	38	10	88%	-	0	-1
Q14a. I receive adequate recognition for doing a good	job	15	46	2	2 11	61%	-2	+1	+1
<b>Q2f.</b> I receive adequate recognition for the contributio make outside of my job description	ns I	10	41	23	17 9	<b>51</b> %	-	+2	+2
<b>Q6h.</b> My manger appropriately deals with employees v perform poorly	who	15	27	33	14 11	42%	-	+1	-3

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







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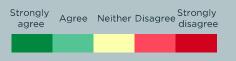
IS THERE ROOM FOR IMPROVEMENT?

	IPLOYEE HEALTH AND 70%	RE	SPONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	<b>Q9d.</b> I am satisfied with the policies/practices in place to help me manage my health and wellbeing	19	52	16 8	<b>71</b> %	-	+3	+6 <b>♦</b>
	<b>Q9a.</b> In my organisation, my manager considers the wellbeing of employees to be important	36	40	13	<b>76</b> %	-	-3	0
K	<b>Q9b.</b> In my organisation, senior leaders consider the wellbeing of employees to be important	19	42	23 7 9	61%	-	-1	0
	Q3d. People in my workgroup treat each other with respect	30	40	14 10	70%	-	-3	-6♥

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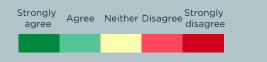
IS THERE ROOM FOR IMPROVEMENT?



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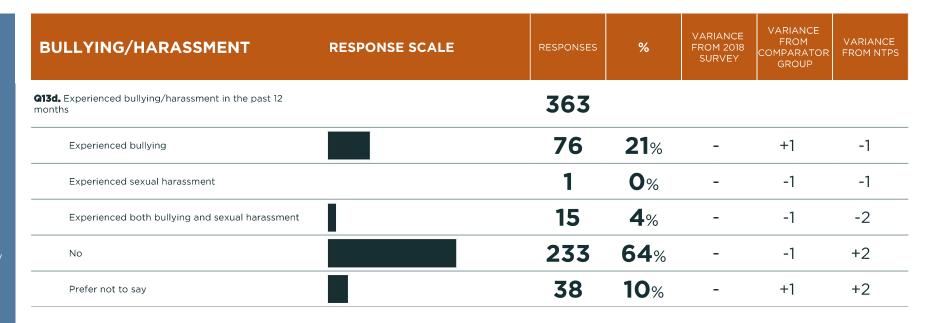






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IS THERE ROOM FOR IMPROVEMENT?

**1** 

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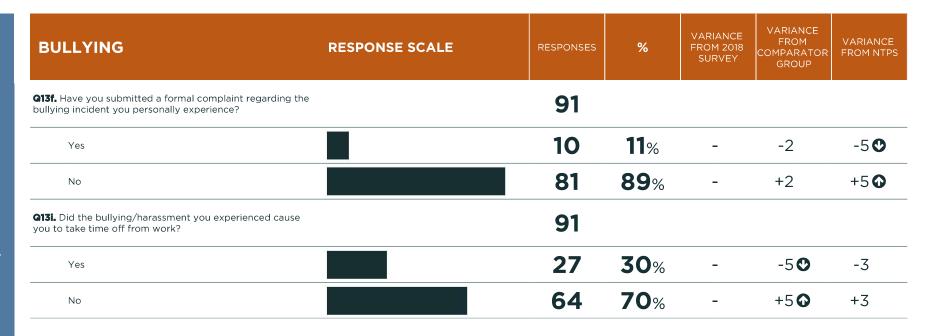


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IS THERE ROOM FOR IMPROVEMENT?

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**VARIANCE HARASSMENT** % **RESPONSE SCALE** RESPONSES FROM 2018 FROM NTPS COMPARATOR Q13k. Have you submitted a formal complaint regarding the 16 harassment/abuse you personally experienced? 19% +1 0 Yes 13 **81**% 0 -1 No Q13n. Did the harassment/abuse you experienced cause you 16 to take time off from work? **56**% +18 🕡 +22 🕢 Yes 7 44% -22**0** -18 **O** No

IS THERE ROOM FOR IMPROVEMENT?

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



#### **EXPLORE** THE FULL **RESULTS**

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IN THE SURVEY AND HOW

**IS THERE ROOM FOR IMPROVEMENT?** 

WITNESSED BULLYING/HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q13b.</b> In the past 12 months, have you witnessed bullying/sexual harassment at work?		363				
Yes		104	29%	-	+1	-1
No		259	<b>71</b> %	-	-1	+1
<b>Q13c.</b> What action did you take after witnessing this bullying/sexual harassment?		163				
Spoke about the matter to the person perceived to b the bully	е	23	14%	-	0	-1
Spoke about the matter to the person perceived to have been bullied		45	28%	-	+2	+1
Reported the matter formally or informally		47	29%	-	-1	-4
Made a note of the occurrence but took no action		19	12%	_	-2	-1
Took no action		21	13%	-	+3	+6♠
Other	I	8	<b>5</b> %	-	-1	-1

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IS THERE ROOM

**IMPROVEMENT?** 

FOR

PERFORMANCE CONVERSATIONS	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q5a.</b> I have a current performance agreement in place (e.g. My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)		363				
Yes		184	<b>51</b> %	-5♥	+6 🚱	-5♥
No		135	<b>37</b> %	+4	-6♥	+5♠
Not Sure		44	12%	0	0	0
<b>Q5b.</b> I have received formal feedback on individual performance		363				
Yes		192	<b>53</b> %	-2	+5 🕥	+3
No		171	<b>47</b> %	+2	-5♥	-3
<b>Q5c.</b> I have received informal feedback on individual performance		363				
Yes		285	<b>79</b> %	-2	+2	+3
No		78	21%	+2	-2	-3









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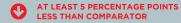
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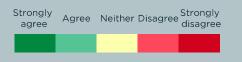
IS THERE ROOM FOR IMPROVEMENT?

PERFORMANCE CONVERSATIONS	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
<b>Q5e.</b> I receive regular and timely feedback from my manager	13	40	21	19	<b>53</b> %	<b>-</b> 12 <b>♥</b>	+1	0
<b>Q5f.</b> My manager has talked to me about what I am doing well in my work	16	43	18	16	<b>59</b> %	-	+2	+1
<b>Q5g.</b> My manager has talked to me about what I could do to improve my performance	12	35	29	19	46%	-	+3	-1
<b>Q5d.</b> My work performance is assessed against clear criteria	10	40	28	17	49%	-	+4	-1

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**VARIANCE LEARNING AND DEVELOPMENT RESPONSE SCALE** % RESPONSES FROM 2018 FROM NTPS COMPARATOR **Q4a.** During the past 12 months, have your learning and 363 development needs been identified and agreed with your supervisor? 263 **72**% +15 🞧 +10 🞧 +3 Yes 100 28% -2 -10 🕶 -3 No Q4b. In the past 12 months, have you undertaken any 363 learning and development activities? 218 60% +80 -7**0** Yes 145 40% **+7 •** -80 No **Q4c.** Were the learning and development activities linked to a documented learning plan/performance agreement (e.g. 218 My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)? 130 60% +50 -80 Yes 88 40% +80 -5**0** No

IS THERE ROOM FOR IMPROVEMENT?



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



# EXPLORE THE FULL RESULTS

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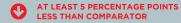
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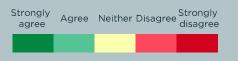
IS THERE ROOM FOR IMPROVEMENT?

LEARNING AND DEVELOPMENT	F	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q4f.</b> My manager helps to develop my capability (work related skills and knowledge)	19	45	18 11 7	64%	+4	+3	+1
<b>Q4d.</b> The learning and development I have undertaken has helped me advance my career	11	50	30 8	60%	+20 ♠	+3	0
<b>Q4e.</b> The learning and development I have undertaken has helped me to do my job better	19	62	17	81%	+16 春	-1	-2

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







# EXPLORE THE FULL RESULTS

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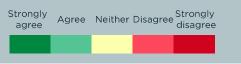
IS THERE ROOM FOR IMPROVEMENT?

SKILLS UTILISATION	80%	RESP	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2g. I believe the work that I do is important		48	4	2	91%	-	Ο	-2
<b>Q2d.</b> I clearly understand what I am expected to	o do in this job	33	48	7 9	81%	-3	-1	-3
<b>Q14b.</b> I have the appropriate level of autonomy effectively	to do my job	26	53	12	<b>79</b> %	+1	0	0
<b>Q2b.</b> My job allows me to utilise my skills, know abilities	ledge and	31	51	7 9	82%	0	+2	-1
<b>Q6g.</b> My manager enables the team to do their	best	26	43	17 10	69%	-	0	-1

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





### **INNOVATION**



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IS THERE ROOM FOR IMPROVEMENT?

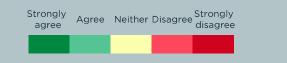
AUTONOMY	81%	RES	PONSE SCAL	E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q2d.</b> I clearly understand what I am ex	xpected to do in this job	33	48	7 9	81%	-3	-1	-3
<b>Q14b.</b> I have the appropriate level of a effectively	autonomy to do my job	26	53	12	<b>79</b> %	+1	Ο	0
<b>Q2b.</b> My job allows me to utilise my sk abilities	kills, knowledge and	31	51	7 9	<b>82</b> %	0	+2	-1

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

### **INNOVATION**



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IS THERE ROOM FOR IMPROVEMENT?

СО	NTINUOUS IMPROVEMENT 61%	RES	PONSE SC/	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
K	<b>Q10a.</b> I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	13	54	19 9	<b>67</b> %	+2	+1	+2
	<b>Q16a.</b> I believe my organisation will take action as a result of this survey	9 34	31	12 14	<b>43</b> %	-9 <b>•</b>	+1	0
	<b>Q8a.</b> I know what I need to do to make changes happen in my organisation	39	36	14	<b>45</b> %	0	-4	-8♥
	<b>Q2c.</b> I seek out opportunities to improve my day-to-day performance	35	52	12	<b>87</b> %	-	-2	-5♥
	<b>Q8c.</b> I think it is safe to speak up and challenge the way things are done in this organisation	11 3	7 23	15 13	48%	-	0	0
K	<b>Q8d.</b> My organisation fairly considers recommendations from staff about how we could better operate	8 35	29	16 13	<b>43</b> %	-	-1	-3
	Q3b. My workgroup always tries to improve its performance	33	44	14	<b>77</b> %	-	0	-3
	Q14c. There are opportunities to be innovative in my job	22	53	13 10	<b>75</b> %	+1	+3	+3
	<b>Q10b.</b> We act on the feedback we receive from clients/customers/stakeholders	14	51	25 8	<b>65</b> %	<b>-7</b> ♥	-6 <b>O</b>	-4

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





### **QUALITY SERVICE DELIVERY**



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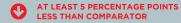
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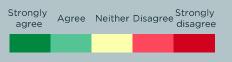
IS THERE ROOM FOR IMPROVEMENT?

QUA	LITY SERVICE DELIVERY 67%	RESPONSE SCA		E SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	<b>10a.</b> I am given the support I need to deliver a high level of ervice to our clients/customers/stakeholders	13	54	19	9	<b>67</b> %	+2	+1	+2
	<b>10e.</b> In my organisation we put the ient/customer/stakeholder at the centre of everything we	18	41	29	9	<b>59</b> %	-5♥	-80	-12 🗷
	<b>10c.</b> In my organisation, earning and sustaining a high level public trust is seen as important	35		50	11	85%	+7 <b>•</b>	-1	Ο
	<b>10d.</b> My organisation provides high quality services to the orthern Territory community	37		49	10	86%	+6♠	+3	+7 🔂
	<b>3c.</b> People in my workgroup use their time and resources ficiently	23	43	20	10	66%	-	-1	-5♥
	<b>8f.</b> There is good collaboration between my organisation and other agencies or organisations we work with	11	44	30	10	<b>55</b> %	-	+2	+1
	<b>8e.</b> There is good cooperation between teams across our ganisation	10	41	25	<b>15</b> 9	<b>51</b> %	-	+2	+2

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





### **MANAGERS**



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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

VISION AND PURPOSE	85%	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Q2g. I believe the work that I do is important		48	42		91%	-	Ο	-2
Q2d. I clearly understand what I am expected to	do in this job	33	48	7 9	81%	-3	-1	-3
Q3a. I have a clear understanding of how my work contributes to my organisation's stated outcome	· .	35	49	8	84%	+1	Ο	-1

K KEY DRIVER OF ENGAGEMENT QUESTION

KEY





### **MANAGERS**



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IS THERE ROOM FOR IMPROVEMENT?

COMMUNICATION 60%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4g. My manager discusses my career plan with me	12 35 27 16 10	<b>47</b> %	-2	+2	-5♥
Q6g. My manager enables the team to do their best	26 43 17 10	69%	-	0	-1
<b>Q5f.</b> My manager has talked to me about what I am doing well in my work	16 43 18 16	<b>59</b> %	-	+2	+1
<b>Q5g.</b> My manager has talked to me about what I could do to improve my performance	12 35 29 19	46%	-	+3	-1
Q6c. My manager involves me in decisions about my work	25 47 14 10	<b>72</b> %	-	+1	+3
<b>Q6b.</b> My manager keeps me informed about changes which affect me	27 42 16 10	69%	+6 🚱	-1	-3

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





### **MANAGERS**



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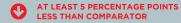
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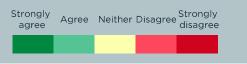
**IS THERE ROOM FOR IMPROVEMENT?** 

INTEGRITY AND ACCOUNTABILITY 67%	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q12d.</b> I would be confident in approaching my manager to discuss concerns and grievances	33	46	7 10	<b>79</b> %	-	+1	+1
<b>Q6d.</b> My manager demonstrates objectivity in decision-making	27	42	15 11	69%	-	0	Ο
<b>Q6j.</b> My manager encourages behaviours that are consistent with the NTPS values	30	42	18	<b>73</b> %	-	-1	-2
<b>Q6e.</b> My manager is an effective decision maker	26	38	18 10 7	64%	-	-3	-5♥
<b>Q6a.</b> My manager listens to what I have to say	33	42	13 8	<b>75</b> %	-	-2	-2
<b>Q6f.</b> My manager sees avoiding conflicts of interest as being important	31	40	21	<b>71</b> %	-	-2	+2
<b>Q6h.</b> My manger appropriately deals with employees who perform poorly	15	27 33	14 11	<b>42</b> %	-	+1	-3

KEY DRIVER OF ENGAGEMENT QUESTION

**KEY** 





### **SENIOR MANAGERS**



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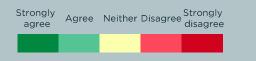
IS THERE ROOM FOR IMPROVEMENT?

VIS	SION AND PURPOSE	61%	R	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	<b>Q8b.</b> I believe in the purpose and objectives of the organisation		26		55	15	80%	-4	+1	0
	<b>Q7c.</b> I believe the senior management team has a cl for the future of this organisation	ear vision	13	38	28	12 10	50%	-11 👁	-2	-5♥
K	<b>Q7b.</b> Senior managers provide clear strategy and di	rection	12	39	22	16 10	<b>51</b> %	-	-1	-4

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





### **SENIOR MANAGERS**



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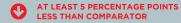
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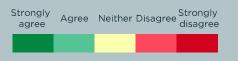
IS THERE ROOM FOR IMPROVEMENT?

COMMUNICATION	44%		RESPO	ONSE SCA	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q7h.</b> Communications about change from sare timely	senior managers	9	32	33	15 12	41%	-5♥	-6♥	-7♥
<b>Q7f.</b> I feel senior managers engage with emlevels of the organisation	nployees at all	11	34	25	17 14	45%	-	-3	-3
<b>Q7g.</b> I feel senior managers keep employee what is going on	es informed about	8	37	27	15 13	<b>45</b> %	-	-3	-5♥
<b>Q7e.</b> I feel the senior managers in my organ timely decisions	nisation make	9	36	28	16 10	<b>45</b> %	-	-1	-3

KEY DRIVER OF ENGAGEMENT QUESTION

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### **SENIOR MANAGERS**



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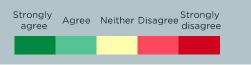
IS THERE ROOM FOR IMPROVEMENT?

	TEGRITY AND 62%	R	ESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
K	<b>Q7a.</b> I am confident that my leaders have the appropriate capabilities and skills to lead my organisation	19	41	20 9 10	<b>61</b> %	-	-1	-3
К	Q7d. I feel that senior managers model the behaviours expected of employees	12	44	20 13 10	56%	-	0	0
	Q12k. In my organisation, behaving impartially is seen as important	23	43	26	66%	-	-4	-2
	Q12j. In my organisation, engaging in improper conduct is not tolerated	24	41	20 9	<b>65</b> %	-	-2	-3

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IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Change Management	Q7i. My senior manager effectively leads and manages change 12 36 29 10 12	48%	-10 🔮	-3	-5♥
Char Manag	Q6b. My manager keeps me informed about changes which affect me	69%	+6�	-1	-3
Conduct	Q12g. My behaviour at work is informed by/guided by the Code of Conduct	89%	-	-1	-2
Code of (	G12h. My manager's behaviour at work is informed by/guided by the Code of Conduct 46	80%	-	0	-2
Merit	Q11a. People recruited to my organisation seem to have the right skills for the job	<b>59</b> %	-	+5♠	+6 🚱
Σ	Q11b. Recruitment and promotion decisions in my workplace are based on merit 15 42 20 11 12	<b>57</b> %	-	+8♠	+10 🚱
Values	Q2a. My behaviour at work is informed/guided by the NTPS values 32 53 11	85%	-	-1	0
Val	Q6i. My manager's behaviour at work is informed/guided by the NTPS values	<b>72</b> %	-	-1	-1
WHS	Q9c. There is an appropriate level of focus on safety at my workplace	82%	-	+6 🔂	+10 🚳





#### **EXPLORE** THE FULL **RESULTS**

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**IS THERE ROOM** FOR **IMPROVEMENT?** 

ORGANISATIONAL ACCOUNTABILITY	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
<b>Q12a.</b> I am aware of my obligations under the NTPS Code of Conduct (or the code of conduct that applies to you)		363				
Yes		358	99%	_	0	+1
No		5	1%	-	0	-1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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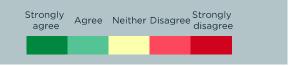
IS THERE ROOM FOR IMPROVEMENT?

ORGANISATIONAL ACCOUNTABILITY 65%	RE	SPONSE	SCAL	E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTP:
<b>Q12d.</b> I would be confident in approaching my manager to discuss concerns and grievances	33	40	6	7 10	<b>79</b> %	-	+1	+1
<b>Q12i.</b> In my organisation, avoiding conflict of interest is seen as important	34	40	)	20	<b>75</b> %	-	-3	+1
<b>Q12j.</b> In my organisation, engaging in improper conduct is not tolerated	24	41	20	9	<b>65</b> %	-	-2	-3
Q3c. People in my workgroup use their time and resources efficiently	23	43	20	0 10	66%	-	-1	-5♥
<b>Q11b.</b> Recruitment and promotion decisions in my workplace are based on merit	15	42	20	11 12	<b>57</b> %	-	+8♠	+10 春
<b>Q12e.</b> I am confident that I would be protected from reprisal for reporting improper conduct	23	35	20	12 10	58%	-	+1	0
<b>Q12f.</b> I am confident that if I reported improper conduct in my organisation, it would be investigated in a thorough and objective manner	16	37	26	11 9	<b>53</b> %	-	0	-2

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

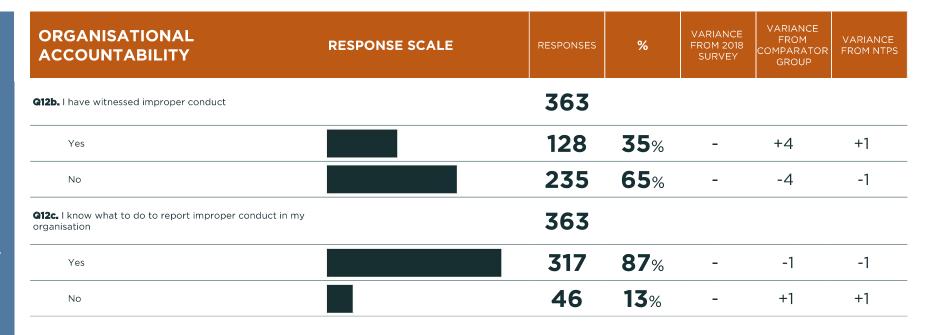






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IS THERE ROOM FOR IMPROVEMENT?

•

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

### **RESPONDENT PROFILE**

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

**Survey Responses: 363** NOTE: Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

Gender	Survey %	Do you have a disability?	Survey %	Where is your workplace located?	Survey %
Male	52	Yes	4	Darwin City (including Palmerston)	61
Female	45	No	96	Katherine	4
Self-Specified	3			Alice Springs	12
Age Recoded	Survey %	What is your current employment status?	Survey %	Tennant Creek	0
15-34 YRS	21	Ongoing	82	Nhulunbuy	0
35-54 YRS	61	Fixed Term	14	Darwin Region (including the Tiwi Islands and West Arnhem)	13
55-64 YRS	16	Casual	1	East Arnhem Region	0
65+ YRS	2	Executive Contract	3	Alice Springs Region	4
				Katherine Region	4
Are you an Australian Aboriginal	Survey %	Are you the manager of one or more	Survey %	Barkly Region	0
and/or Torres Strait Islander?	-	employees?	-	Outside of the Northern Territory	0
Yes	8	Yes	42		
No	92	No	58		
Reassigned/experienced significant		Do you spend some time each week	Survey %	How long have you been employed in your current organisation?	Survey %
change in work priorities due to COVID- 19?	Survey %	providing care for another person?	Survey %	Less than 3 months	3
Yes	20	Yes	34	3 months to less than 12 months	11
No	80	No	66	1 - 4 years	23
Bid				5 - 9 years	23
Did your work arrangement change as a result of COVID-19?	Survey %	Do you work full-time or part-time?	Survey %	10 - 14 years	17
Yes	15	Full-time	94	15 - 19 years	9
No	85	Part-time	6	20 - 29 years	8
				30 years or more	5

### **RESPONDENT PROFILE**

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

**Survey Responses: 363** NOTE: Values that appear as 0 have been rounded down due to the size of the group. Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

What is your current Classification or occupational group?	Survey %	Personal background is not a barrier to success in my organisation?	Survey %
Executive Contract Officer	4	Strongly agree	22
Administration Stream	30	Agree	48
General NTPS - Professional Stream	27		
General NTPS -Technical Stream	36	Neither agree nor disagree	20
General NTPS- Physical Stream	2	Disagree	7
Trainees/NTPS Apprentices/NICP	0	Strongly disagree	2
Other (please specify)	0		
Technical Specialist	0		
Other	1	Working flexibly is not a barrier to success in my organisation	Survey %
		Strongly agree	19
		Agree	47
		Neither agree nor disagree	23
		Disagree	8
		Strongly disagree	4
		My workplace has a flexible approach to work	Survey %
		Strongly agree	19
		Agree	53
		Neither agree nor disagree	17
		Disagree	7
		Strongly disagree	3
		In the past 12 months, have you worked flexibly for any period of time?	Survey %
		Yes	34
		No	66

### **SURVEY INDICIES BY DEMOGRAPHICS**

"Restricted" indicates a gr	oup with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)
Northern Territor	y Public Sector	9,581	65%	70%
Department of Er	nvironment Parks and Water Security	363	66%	71%
ATSI	Yes	30	68%	73%
DISABILITY	Yes	13	71%	78%
GENDER	Male	188	65%	69%
	Female	163	70%	75%
	Self-Specified	12	44%	45%
AGE	15-34 YRS	78	71%	74%
	35-54 YRS	221	64%	69%
	55-64 YRS	58	69%	74%
	65+ YRS	6	Restricted	Restricted
AGENCY TENURE	Less than 3 months	27	68%	76%
	3 months to less than 12 months	62	73%	81%
	1 - 4 years	130	69%	73%
	5 - 9 years	79	65%	67%
	10 - 14 years	41	53%	59%
	15 - 19 years	11	57%	56%
	20 - 29 years	10	56%	54%
	30 years or more	3	Restricted	Restricted
FLEXIBLE WORKING	Yes	124	69%	74%
	No	239	65%	69%

### **SURVEY INDICIES BY DEMOGRAPHICS**

"Restricted" indicates a g	group with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)
Northern Territo	ry Public Sector	9,581	65%	70%
Department of E	nvironment Parks and Water Security	363	66%	71%
MANAGER	Managers	154	68%	73%
	Non-managers	209	66%	69%
WORKING ARRANGEMENT	Ongoing	296	64%	68%
	Fixed Term	51	72%	80%
	Casual	5	Restricted	Restricted
	Executive Contract	11	88%	96%
EMPLOYMENT TYPE	Full-time	342	66%	70%
	Part-time	21	75%	86%
REGION	Darwin City (including Palmerston)	223	69%	74%
	Katherine	15	54%	61%
	Alice Springs	45	67%	70%
	Tennant Creek	1	Restricted	Restricted
	Nhulunbuy	0	Restricted	Restricted
	Darwin Region (including the Tiwi Islands and West Arnhem)	47	63%	67%
	East Arnhem Region	0	Restricted	Restricted
	Alice Springs Region	14	59%	61%
	Katherine Region	16	57%	56%
	Barkly Region	1	Restricted	Restricted
	Outside of the Northern Territory	1	Restricted	Restricted

#### **APPENDIX A: METHODOLOLOGY**

#### **SURVEY TIMEFRAME**

This report contains results for the 2021 People Matter Employee Survey which was open from 22 February to 14 March 2021.

#### **INDEX CALCULATIONS**

Where questions have been grouped together to form an index for example Employee Satisfaction, this has been calculated by adding the unrounded positive scores of all items in the group, and then dividing by the number of questions in the index to create a % positive average figure. For ease of reporting this figure has been rounded. Please note this does not apply to the Engagement Index which has been calculated using the method outlined below.

#### EMPLOYEE ENGAGEMENT INDEX

Scores are assigned to each of the question responses in the index (100% strongly Agree, 75% Agree, 50% Neither agree nor disagree, 25% Disagree, and 0 Strongly disagree). Once the scores are added together these are then divided by the number of respondents to create an average % positive. For ease of reporting this figure has been rounded.

#### **KEY DRIVER ANALYSIS**

Experience tells us that a successful response to survey results requires focus on key priorities. Key Driver Analysis (KDA) helps identify these priority areas. Statistical techniques including Pearson's correlation analysis identifies the individual questions with the strongest influence on your engagement index.

Pearson's correlation measures the strength of the relationship between variables and the direction of that relationship. For example, it measures the extent to which a strong response to one variable indicates a strong response in the other.

This approach is used to identify which questions have the strongest positive relationship with the engagement index, and therefore on engagement. Once we know the highest impacting questions, to simplify reporting we take the highest impacting questions to determine 6 Key Driver questions. the parent unit.

#### **APPENDIX B: COMPARATOR GROUPS**

Comparator Group - Agencies that have similar characteristics (eg central coordination, service delivery, regulation etc) are grouped together for the purpose of comparing results.

The 2021 comparator groups are:

#### **Central Agency**

Department of Corporate and Digital Development Department of the Chief Minister and Cabinet Office of the Commissioner for Public Employment Department of Treasury and Finance Department of Legislative Assembly Department of the Attorney General and Justice

#### Commercial (or includes commercial element)

Jacana Energy Power and Water Corporation Land Development Corporation Territory Generation

#### **Statutory Authority**

Independent Commissioner Against Corruption Auditor General Electoral Commission Ombudsman Aboriginal Areas Protection Authority

#### Industry Regulation &/or Public Infrastructure

Department of Environment Parks and Water Security Department of Industry Tourism and Trade Department of Infrastructure, Planning and Logistics

#### Service Delivery - Public facing

Department of Territory Families, Housing and Communities NT Health - Department of Health, TEHS, CAHS Northern Territory Police Fire and Emergency Services Department of Education

### TIME TO TAKE ACTION

<b></b>	CELEBRATE
The things we do well:	
THINK ABOUT HOW WE CAN BUILD ON OUR S WHAT WE ARE GOOD AT.	TRENGTHS AND LEARN FROM

Q	INVESTIGATE FURTHER WITH OUR TEAMS
	y other opportunities coming out s that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN

MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?

<b>₩</b>	OPPORTUNITIES
Areas we need plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET / SUCCESS MEASURE
01.				
02.				
03.				