RESPONSE RATE:

69%





Department of Treasury and Finance

RESPONSES:

96 of 140



YOUR EMPLOYEE ENGAGEMENT SCORE:			%
VARIANCE from 2018	SURVEY:		+2
VARIANCE from NTPS	:	•	+6
Employee engagement is about n mutually beneficial relationship be Engagement is a good indicator o organisation and in helping it to a	tween the employee and f how connected they ar	d orgar	isation.

YOUR EMPLOYEE SATISFACTION SCORE:	6	%
VARIANCE from 2018 SURVEY:		+4
VARIANCE from NTPS:	•	+6

WHAT NOW?
1. EXPLORE TAKE TIME TO UNDERSTAND THE RESULTS IN THIS REPORT.
2. DISCUSS IDENTIFY WITH YOUR TEAM THE THINGS TO CELEBRATE (STRENGTHS) OR IMPROVE (ACTION AREAS).

EEO GROUP ENGAGEMENT SCORES:	ENGAGEMENT SCORES
ATSI - Yes	Restricted
DISABILITY - Yes	Restricted
AGE - 55+ YRS	Restricted

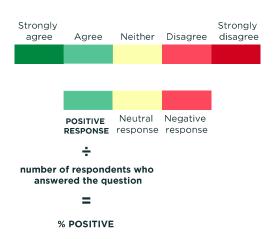
HIGHEST SCORING QUESTIONS:	% POSITIVE
Q3a. I have a clear understanding of how my workgroup's role contributes to my organisation's stated outcomes	97%
Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important	96%
Q2d. I clearly understand what I am expected to do in this job	94%

3. DEVELOP DEVELOP A PLAN OF ACTION USING TEMPLATE AT THE BACK OF THIS REPORT.

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL	
NUMBER OF RESPONSES	151	166	176	96	24	613	
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%	
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%	
NUMBER OF POSITIVE	151 + 166	= 317					
% POSITIVE	317 ÷ 613 = 52%						

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

COMPARISONS TO COMPARATOR GROUP

WITHIN THIS REPORT A COMPARISON AGAINST COMPARATOR GROUP REFERS TO CENTRAL AGENCY

DEFINITIONS

RESTRICTED -INDICATES A GROUP WITH LESS THAN 10 RESPONDENTS

'-' - INDICATES DATA NOT AVAILABLE

TIPS & SUGGESTIONS



UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION. FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

- WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

Identify areas that need improvement.

is cores which are ably above any

02

These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take.

03.

High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

04.

It may be helpful to discuss with your manager or other colleagues (your peers, HR, subject experts) to share ideas before developing plans for action.

There are lots of websites of ideas and case studies to give you further inspiration and top tips.

Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term.

05.

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

Is there room for improvement?

06.

01.

Take the time to digest the scores and identify the areas where you are performing well.

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees.

HEADLINE SCORES

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q3a. I have a clear understanding of how my workgroup's role contributes to my organisation's stated outcomes		Q6h. My manger appropriately deals with employees who perform poorly		Q19m. My workplace has a flexible approach to work	
	97%		39 %		29%
Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important		Q8a. I know what I need to do to make changes happen in my organisation		Q19b. Working flexibly is not a barrier to success in my organisation	
	96%		36 %		27 %
Q2d. I clearly understand what I am expected to do in this job		Q8d. My organisation fairly considers recommendations from staff about how we could better operate		Q7f. I feel senior managers engage with employees at all levels of the organisation	
	94%		33 %		23%
Q2c. I seek out opportunities to improve my day-to-day performance		Q5g. My manager has talked to me about what I could do to improve my performance		Q16a. I believe my organisation will take action as a result of this survey	
	92%		29 %		23%
Q3d. People in my workgroup treat each other with respect		Q15c. I feel a strong personal attachment to my organisation		Q7g. I feel senior managers keep employees informed about what is going on	
	91%		29 %		19 %



FIND YOUR HIGHEST SCORES

THESE QUESTIONS ARE YOUR HIGHEST SCORING.

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES. - WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

(AREAS OF POTENTIAL)

EMPLOYEE ENGAGEMENT INDEX



HOW ENGAGED IS YOUR TEAM?

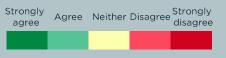
THESE RESULTS PROVIDE A MEASURE OF ENGAGEMENT FOR YOUR TEAM. YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT COLLEAGUES HAVE TO WORKING FOR THE ORGANISATION.

THERE'S A LOT OF EVIDENCE TO SHOW A STRONG LINK BETWEEN ENGAGED COLLEAGUES AND IMPROVED BUSINESS PERFORMANCE.

	EMPLOYEE ENGAGEMENT 71%	RES	PONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY +2	VARIANCE FROM COMPARATOR GROUP +8 •	VARIANCE FROM NTPS
SAY	Q15a. I would recommend my organisation as a great place to work	31	46	11 10	77 %	+4	+17 ♠	+16 🚱
/S	Q15b. I am proud to tell others I work for my organisation	38	41	17	78 %	+4	+14 🚳	+11 🚱
STAY	Q15c. I feel a strong personal attachment to my organisation	22	38	29 8	59%	+1	+7 6	-1
STRIVE	Q15d. My organisation motivates me to help it achieve its objectives	24	36	29 7	60%	+3	+9♠	+50
STR	Q15e. My organisation inspires me to do the best in my job	27	36	29	64%	+2	+11 🐼	+96

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



KEY DRIVERS OF ENGAGEMENT



WHAT TO FOCUS ON?

THESE QUESTIONS HAVE BEEN IDENTIFIED AS YOUR KEY DRIVERS OF ENGAGEMENT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND OTHERS WILL BE AREAS TO MAINTAIN. IN ORDER TO IMPROVE ENGAGEMENT DEVELOPING ACTIONS AND ACTIVITIES FOCUSED ON THESE QUESTIONS WILL HELP IMPROVE PERFORMANCE.

CONSIDER WHETHER THESE AREAS CAN BE ALIGNED WITH CURRENT PRIORITIES AND OBJECTIVES TO ENSURE ACTIONS CAN BE SUSTAINED.

	T 5 PERCENTAGE POINTS R THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
.1	Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	74 %	+4	+90	+90
.2	Q9d. I am satisfied with the policies/practices in place to help me manage my health and wellbeing	72 %	-	+60	+80
.3	Q11b. Recruitment and promotion decisions in my workplace are based on merit	75 %	-	+240	+280
.4	Q14a. I receive adequate recognition for doing a good job	68%	+2	+80	+80
.5	Q12j. In my organisation, engaging in improper conduct is not tolerated	86%	-	+160	+180
.6	Q9b. In my organisation, senior leaders consider the wellbeing of employees to be important	71 %	-	+70	+100

EMPLOYEE SATISFACTION INDEX



HOW SATISFIED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF EMPLOYEE SATISFACTION WITHIN YOUR TEAM. THIS SCORE REFLECTS HOW CONTENT EMPLOYEES ARE WITH THEIR JOBS AND THE WIDER ORGANISATION. FEELING CHALLENGED, RECEIVING AN APPROPRIATE LEVEL OF RECOGNITION AND HAVING AN ADEQUATE LEVEL OF RESPONSIBILTY ALL HAVE AN IMPACT ON EMPLOYEE SATISFACTION.

	EMPLOYEE SATISFACTION 76%	RES	PONSE SCA	\LE	% POSITIVE	VARIANCE FROM 2018 SURVEY +4	VARIANCE FROM COMPARATOR GROUP +8 1	VARIANCE FROM NTPS
K	Q14a. I receive adequate recognition for doing a good job	25	43	21 7	68%	+2	+8•	+8 🏠
	Q14b. I have the appropriate level of autonomy to do my job effectively	34	56	8	91%	+7♠	+13 🔂	+12 🗗
	Q14c. There are opportunities to be innovative in my job	25	44	22 8	69%	0	+2	-3
	Q14d. Overall, I am satisfied with my job	29	46	20	75 %	+5♠	+7 🟠	+2
	Q14e. Overall, I am satisfied with my organisation as an employer	32	46	13	78 %	+4	+11 🐼	+12 🕢





EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	PURPOSE 74	% RES	PONSE SC	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
ation	Q2g. I believe the work that I do is important	41	46	11	86%	-	-2	-6♥
Motivation	Q15d. My organisation motivates me to help it achieve its objectives	24	36	29 7	60%	+3	+9 🏠	+5♠
eso	Q8b. I believe in the purpose and objectives of the organisation	33	51	14	84%	-3	+6♠	+4
Purpose	Q15e. My organisation inspires me to do the best in my jo	b 27	36	29	64%	+2	+11 🐼	+9





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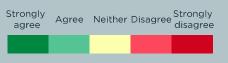
IS THERE ROOM FOR IMPROVEMENT?

	BE	LONGING 74%	RE	SPONSE :	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Accept		Q15c. I feel a strong personal attachment to my organisation	22	38	29 8	59%	+1	+7 6	-1
		Q3a. I have a clear understanding of how my workgroup's rol contributes to my organisation's stated outcomes	44		53	97%	+6♠	+13 🚳	+12 春
		Q5f. My manager has talked to me about what I am doing we in my work	21	42	24 13	63%	-	+5 ^	+4
Included		Q5g. My manager has talked to me about what I could do to improve my performance	15	44	29 13	58%	-	+11 🟠	+11 🐼
		Q6c. My manager involves me in decisions about my work	32	44	17	76 %	-	+8•	+7
		Q6b. My manager keeps me informed about changes which affect me	36	4	5 13	81%	+11 🕟	+9 🏠	+9
ected	К	Q14a. I receive adequate recognition for doing a good job	25	43	21 7	68%	+2	+8•	+8 🏠
Respected		Q3d. People in my workgroup treat each other with respect	5	66	34	91%	-	+17 🐼	+15 春



KEY







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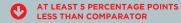
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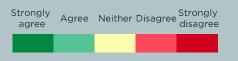
IS THERE ROOM FOR IMPROVEMENT?

RE	COGNITION	67%	RES	SPONSE	SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	Q2e. I contribute to my workplace outside of the requirements of my job description	e	42	4	40 16		81%	-	-5♥	-8♥
К	Q14a. I receive adequate recognition for doing a	good job	25	43	21 7	7	68%	+2	+8•	+80
	Q2f. I receive adequate recognition for the cont make outside of my job description	ributions I	21	40	19 18		60%	-	+8•	+11 🟠
	Q6h. My manger appropriately deals with employerform poorly	yees who	30	27	39		57 %	-	+12 🟠	+13 🟠

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







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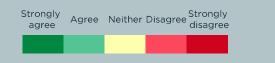
IS THERE ROOM FOR IMPROVEMENT?

	PLOYEE HEALTH AND 81%	RES	PONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
K	Q9d. I am satisfied with the policies/practices in place to help me manage my health and wellbeing	19	53	15 9	72 %	-	+6♠	+80
	Q9a. In my organisation, my manager considers the wellbeing of employees to be important	35	5	4	90%	-	+14 🟠	+13 🏠
К	Q9b. In my organisation, senior leaders consider the wellbeing of employees to be important	25	46	16 8	71 %	-	+ 7 ♠	+10 🚱
	Q3d. People in my workgroup treat each other with respect	56		34	91%	-	+17 春	+15 🚱

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





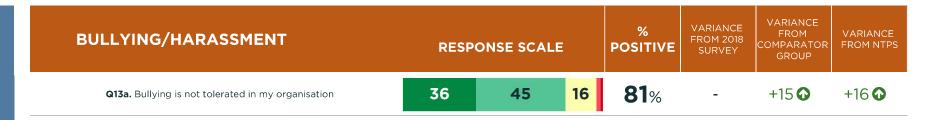


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IS THERE ROOM FOR IMPROVEMENT?



K KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS

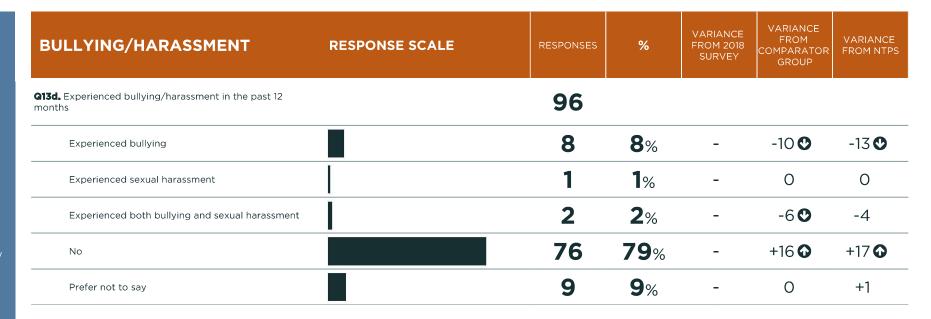
LESS THAN COMPARATOR

Strongly agree Agree Neither Disagree Strongly disagree



EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

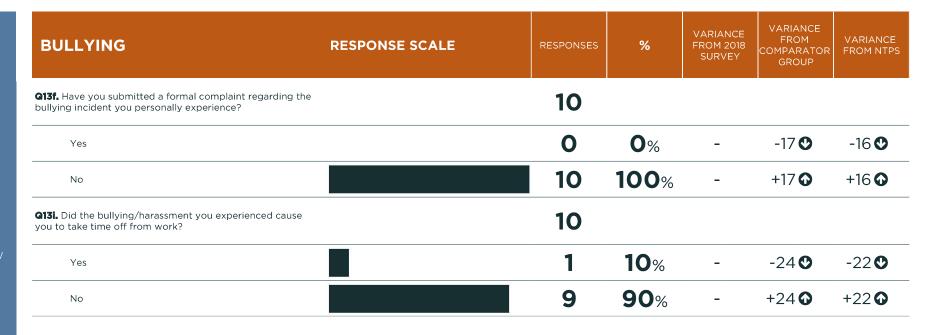


AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

TH TH

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW **EVERY QUESTION ASKED** IN THE SURVEY AND HOW RESPONDED TO THEM.

IS THERE ROOM **FOR**

IMPROVEMENT?

HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13k. Have you submitted a formal complaint regarding the harassment/abuse you personally experienced?		3				
Yes	The data for this question has been hic	lden for anony	mity reasons.			
No	The data for this question has been hidden for anonymity reasons.					
Q13n. Did the harassment/abuse you experienced cause you to take time off from work?		3				
Yes	The data for this question has been hic	lden for anony	mity reasons.			
No	The data for this question has been hic	lden for anony	mity reasons.			

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





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IS THERE ROOM FOR

IMPROVEMENT?

WITNESSED BULLYING/HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13b. In the past 12 months, have you witnessed bullying/sexual harassment at work?		96				
Yes		5	5 %	-	-23♥	-25♥
No		91	95%	-	+23 🚱	+25♠
Q13c. What action did you take after witnessing this bullying/sexual harassment?		9				
Spoke about the matter to the person perceived to b the bully	^e The data for this question has been hid	dden for anony	mity reasons.			
Spoke about the matter to the person perceived to have been bullied	The data for this question has been hid	dden for anony	mity reasons.			
Reported the matter formally or informally	The data for this question has been hid	dden for anony	mity reasons.			
Made a note of the occurrence but took no action	The data for this question has been hid	dden for anony	mity reasons.			
Took no action	The data for this question has been hid	dden for anony	mity reasons.			
Other	The data for this question has been hid	dden for anony	mity reasons.			









EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW RESPONDED TO THEM.

IS THERE ROOM FOR **IMPROVEMENT?**

PERFORMANCE CONVERSATIONS	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q5a. I have a current performance agreement in place (e.g. My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)		96				
Yes		67	70%	-7♥	+4	+14 🐼
No		20	21%	+2	-5♥	-11 👁
Not Sure		9	9%	+6♠	+1	-3
Q5b. I have received formal feedback on individual performance		96				
Yes		62	65%	+1	+90	+15 🕢
No		34	35 %	-1	-9♥	-15 ♥
Q5c. I have received informal feedback on individual performance		96				
Yes		72	75 %	-11 👁	0	0
No		24	25%	+11 🐼	0	0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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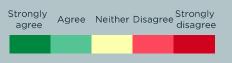
IS THERE ROOM FOR IMPROVEMENT?

PERFORMANCE CONVERSATIONS	R	ESPONSE S	CALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q5e. I receive regular and timely feedback from my manager	22	48	16	14	70 %	+7 •	+15 春	+16 🕢
Q5f. My manager has talked to me about what I am doing well in my work	21	42	24	13	63%	-	+5♠	+4
Q5g. My manager has talked to me about what I could do to improve my performance	15	44	29	13	58%	-	+11 🐼	+11 🕢
Q5d. My work performance is assessed against clear criteria	26	43	23	7	69%	-	+15 春	+19 🕢

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







THE FULL RESULTS

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LEARNING AND DEVELOPMENT RESPONSE SCALE % RESPONSES FROM 2018 FROM NTPS COMPARATOR **Q4a.** During the past 12 months, have your learning and 96 development needs been identified and agreed with your supervisor? **78** 81% +16 🐼 +80 +110 Yes 18 19% -6**O** -80 -11 🗷 No **Q4b.** In the past 12 months, have you undertaken any 96 learning and development activities? 58 60% -7**0** +3 Yes 38 40% **+7 •** -3 No **Q4c.** Were the learning and development activities linked to a documented learning plan/performance agreement (e.g. 58 My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)? 39 **67**% 0 -4 Yes 19 **33**% 0 No +4

IS THERE ROOM FOR IMPROVEMENT?

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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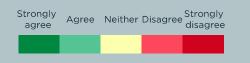
IS THERE ROOM FOR IMPROVEMENT?

LEARNING AND DEVELOPMENT	RES	PONSE SC	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4f. My manager helps to develop my capability (work related skills and knowledge)	31	42	20	73 %	+7 •	+11 🐼	+10 🐼
Q4d. The learning and development I have undertaken has helped me advance my career	17	48	26 9	66%	+22 	+9 	+5 🕥
Q4e. The learning and development I have undertaken has helped me to do my job better	33	48	17	81%	+13 春	+2	-2

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







EXPLORE THE FULL **RESULTS**

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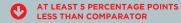
POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

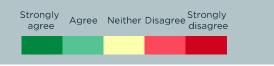
IS THERE ROOM FOR **IMPROVEMENT?**

SKILLS UTILISATION 88%	RESPO	NSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2g. I believe the work that I do is important	41	46	11	86%	-	-2	-6 •
Q2d. I clearly understand what I am expected to do in this job	42	52		94%	+2	+13 🚱	+10 春
Q14b. I have the appropriate level of autonomy to do my job effectively	34	56	8	91%	+7 •	+13 🏠	+12 春
Q2b. My job allows me to utilise my skills, knowledge and abilities	41	47	10	88%	+3	+7 🏠	+4
Q6g. My manager enables the team to do their best	40	40	17	79 %	-	+9 🏠	+96

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





INNOVATION



EXPLORE THE FULL **RESULTS**

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POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

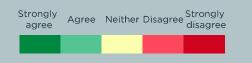
AUTONOMY	91%	RESPO	NSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2d. I clearly understand what I am exp	pected to do in this job	42	52		94%	+2	+13 春	+10 🐼
Q14b. I have the appropriate level of au effectively	tonomy to do my job	34	56	8	91%	+7 6	+13 🚯	+12 🐼
Q2b. My job allows me to utilise my skil abilities	ls, knowledge and	41	47	10	88%	+3	+ 7 	+4

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS **GREATER THAN COMPARATOR**





Engine

INNOVATION



THE FULL RESULTS

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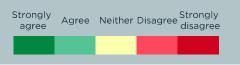
IS THERE ROOM FOR IMPROVEMENT?

CC	NTINUOUS IMPROVEMENT 69%	RE	SPONSE	SCAL	E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
К	Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	23	51		19	74 %	+4	+9 🕠	+9
	Q16a. I believe my organisation will take action as a result of this survey	17	38	23	14 9	54%	-6♥	+7 🏠	+11 🔷
	Q8a. I know what I need to do to make changes happen in my organisation	17	38	36	7	54%	+7 🚱	+1	+1
	Q2c. I seek out opportunities to improve my day-to-day performance	40		52	7	92%	-	+1	0
	Q8c. I think it is safe to speak up and challenge the way things are done in this organisation	17	40	25	8 10	56%	-	+6♠	+8•
	Q8d. My organisation fairly considers recommendations from staff about how we could better operate	16	39	33	7	54%	-	+7 🟠	+8 🏠
	Q3b. My workgroup always tries to improve its performance	43		42	14	84%	-	+8•	+4
	Q14c. There are opportunities to be innovative in my job	25	44		22 8	69%	0	+2	-3
	Q10b. We act on the feedback we receive from clients/customers/stakeholders	31	4	9	18	80%	+2	+11 🕥	+10 春



KEY





QUALITY SERVICE DELIVERY



EXPLORE THE FULL RESULTS

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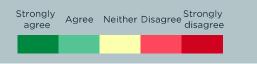
IS THERE ROOM FOR IMPROVEMENT?

QL	JALITY SERVICE DELIVERY 80%	RESF	ONSE SC	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
K	Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	23	51	19	74 %	+4	+9 ^	+9 ①
	Q10e. In my organisation we put the client/customer/stakeholder at the centre of everything we do	25	48	24	73 %	+1	+3	+2
	Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important	51		45	96%	+6♠	+14 🕥	+11 🔂
	Q10d. My organisation provides high quality services to the Northern Territory community	45	4	4 11	89%	+4	+11 🟠	+9 ①
	Q3c. People in my workgroup use their time and resources efficiently	42	44	4 9	85%	-	+17 🟠	+15 春
	Q8f. There is good collaboration between my organisation and other agencies or organisations we work with	15	56	23	71 %	-	+14 🟠	+18 🟠
	Q8e. There is good cooperation between teams across our organisation	11	59	22	71 %	-	+21	+21

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



EXPLORE THE FULL RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

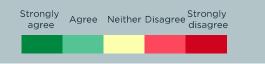
VISION AND PURPOSE 92%	RESPO	NSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2g. I believe the work that I do is important	41	46	11	86%	-	-2	-6 O
Q2d. I clearly understand what I am expected to do in this job	42	52		94%	+2	+13 🚳	+10 🟠
Q3a. I have a clear understanding of how my workgroup's rol contributes to my organisation's stated outcomes	e 44	53		97%	+6♠	+13 🚳	+12 🟠

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

MANAGERS



EXPLORE THE FULL RESULTS

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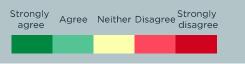
IS THERE ROOM FOR IMPROVEMENT?

COMMUNICATION 69%	RE	SPONSE	E SCALI	E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4g. My manager discusses my career plan with me	21	38	28	13	58 %	+12 🚳	+4	+6 🟠
Q6g. My manager enables the team to do their best	40		40	17	79 %	-	+9 🏠	+9 ①
Q5f. My manager has talked to me about what I am doing well in my work	21	42	24	13	63 %	-	+5♠	+4
Q5g. My manager has talked to me about what I could do to improve my performance	15	44	29	13	58%	-	+11 🔂	+11 🚱
Q6c. My manager involves me in decisions about my work	32	4	4	17	76 %	-	+8	+ 7 ♠
Q6b. My manager keeps me informed about changes which affect me	36		45	13	81%	+11 🐼	+9 🙃	+9 🏠

K KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

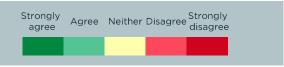
INTEGRITY AND ACCOUNTABILITY 82%	RESPC	NSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12d. I would be confident in approaching my manager to discuss concerns and grievances	30	58		89%	-	+13 🔂	+11 🕟
Q6d. My manager demonstrates objectivity in decision-making	41	43	15	83%	-	+15 ♠	+15 🏠
Q6j. My manager encourages behaviours that are consistent with the NTPS values	40	49	10	89%	-	+13 🏠	+14 🕥
Q6e. My manager is an effective decision maker	45	41	11	85%	-	+15 ♠	+16 🕢
Q6a. My manager listens to what I have to say	41	48	8	89%	-	+12 春	+12 🕥
Q6f. My manager sees avoiding conflicts of interest as being important	48	38	14	85%	-	+14 🟠	+16 🏠
Q6h. My manger appropriately deals with employees who perform poorly	30	27 39		57 %	-	+12 🟠	+13 🟠

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

SENIOR MANAGERS



THE FULL RESULTS

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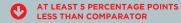
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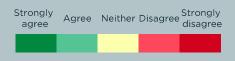
IS THERE ROOM FOR IMPROVEMENT?

VISION AND PURPOSE 7	'5%	RES	PONSE SCA	\LE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q8b. I believe in the purpose and objectives of the organisation		33	51	14	84%	-3	+6♠	+4
Q7c. I believe the senior management team has a clear for the future of this organisation	vision	24	45	21 8	69%	-4	+12 春	+13 🏠
Q7b. Senior managers provide clear strategy and direc	etion	25	46	20 7	71 %	-	+15 春	+16 🏠

K KEY DRIVER OF ENGAGEMENT QUESTION

KEY





SENIOR MANAGERS



EXPLORE THE FULL RESULTS

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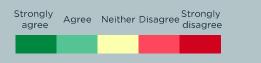
IS THERE ROOM FOR IMPROVEMENT?

COMMUNICATION 57%	RE	ESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q7h. Communications about change from senior managers are timely	21	35	25 11 7	56 %	+1	+6♠	+8�
Q7f. I feel senior managers engage with employees at all levels of the organisation	23	28	26 14 9	51 %	-	0	+3
Q7g. I feel senior managers keep employees informed about what is going on	20	36	25 15	56%	-	+5♠	+6�
Q7e. I feel the senior managers in my organisation make timely decisions	28	34	27 7	63 %	-	+11 🟠	+14 春

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





SENIOR MANAGERS



THE FULL RESULTS

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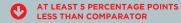
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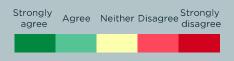
IS THERE ROOM FOR IMPROVEMENT?

	TEGRITY AND 82%	RESP	ONSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	Q7a. I am confident that my leaders have the appropriate capabilities and skills to lead my organisation	35	45 11	8	80%	-	+15 ♠	+17 🕢
	Q7d. I feel that senior managers model the behaviours expected of employees	26	47 15	7	73 %	-	+13 🏠	+17 🟠
	Q12k. In my organisation, behaving impartially is seen as important	41	46	13	86%	-	+15 ♠	+19 🏠
K	Q12j. In my organisation, engaging in improper conduct is not tolerated	35	51	11	86%	-	+16 🟠	+18 🟠

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







THE FULL RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	RESPONSE SCALE F				% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Change lanagement		Q7i. My senior manager effectively leads and manages change	27	38	22 7	65 %	-5♥	+9 0	+11 春
Char Manag		Q6b. My manager keeps me informed about changes which affect me	36	45	13	81%	+11 春	+9 🏠	+9 🏠
Conduct		Q12g. My behaviour at work is informed by/guided by the Code of Conduct	33	55	9	89%	-	-4	-3
Code of		Q12h. My manager's behaviour at work is informed by/guided by the Code of Conduct	30	58	10	89%	-	+70	+7 春
ë		Q11a. People recruited to my organisation seem to have the right skills for the job	29	59	9	89%	-	+340	+35♠
Merit	К	Q11b. Recruitment and promotion decisions in my workplace are based on merit	26	49	18	75 %	-	+24 🏠	+28 🏠
sər		Q2a. My behaviour at work is informed/guided by the NTPS values	33	50	13	83%	-	-5♥	-1
Values		Q6i. My manager's behaviour at work is informed/guided by the NTPS values	39	42	20	80%	-	+6 🏠	+7•
WHS		Q9c. There is an appropriate level of focus on safety at my workplace	22	58	11	80%	-	+8•	+8•



LESS THAN COMPARATOR



EXPLORE THE FULL **RESULTS**

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IS THERE ROOM FOR **IMPROVEMENT?**

ORGANISATIONAL ACCOUNTABILITY	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12a. I am aware of my obligations under the NTPS Code of Conduct (or the code of conduct that applies to you)		96				
Yes		93	97%	_	-2	-1
No	I	3	3 %	_	+2	+1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



THE FULL RESULTS

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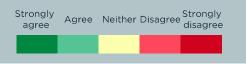
IS THERE ROOM FOR IMPROVEMENT?

	GANISATIONAL 79%	RES	PONSE SCAL	.E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	Q12d. I would be confident in approaching my manager to discuss concerns and grievances	30	58		89%	-	+13 🕥	+11 春
	Q12i. In my organisation, avoiding conflict of interest is seen as important	42	46	8	88%	-	+10 🕥	+14 🟠
K	Q12j. In my organisation, engaging in improper conduct is not tolerated	35	51	11	86%	-	+16 🚱	+18 🏠
	Q3c. People in my workgroup use their time and resources efficiently	42	44	9	85%	-	+17 🕢	+15 春
к	Q11b. Recruitment and promotion decisions in my workplace are based on merit	26	49	18	75 %	-	+24 🟠	+28♠
	Q12e. I am confident that I would be protected from reprisal for reporting improper conduct	20	43 2	28	63%	-	+5 🏠	+4
	Q12f. I am confident that if I reported improper conduct in my organisation, it would be investigated in a thorough and objective manner	22	47	21	69%	-	+13 🗗	+14 春

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

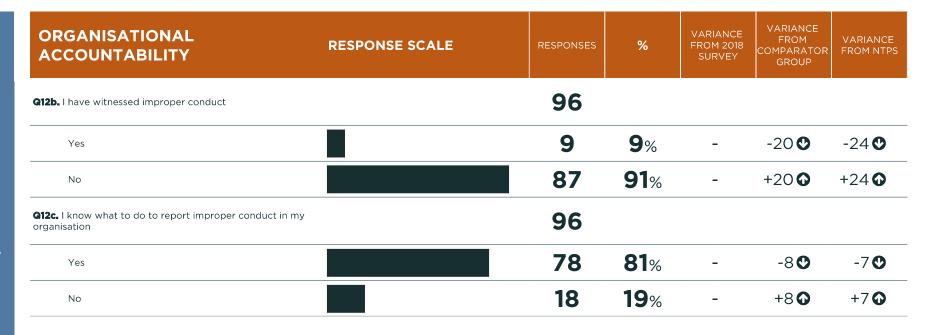






THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses: 96 NOTE: Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

Gender	Survey %	Do you have a disability?	Survey %	Where is your workplace located?	Survey %
Male	41	Yes	1	Darwin City (including Palmerston)	99
Female	55	No	99	Katherine	0
Self-Specified	4			Alice Springs	0
Age Recoded	Survey %	What is your current employment status?	Survey %	Tennant Creek	0
15-34 YRS	50	Ongoing	73	Nhulunbuy	0
35-54 YRS	43	Fixed Term	13	Darwin Region (including the Tiwi Islands and West Arnhem)	1
55-64 YRS	7	Casual	0	East Arnhem Region	0
65+ YRS	0	Executive Contract	15	Alice Springs Region	0
				Katherine Region	0
Are you an Australian Aboriginal	Survey %	Are you the manager of one or more	Survey %	Barkly Region	0
and/or Torres Strait Islander? Yes	0	employees? Yes	36	Outside of the Northern Territory	0
No	100	No	64		
Reassigned/experienced significant	_	Do you spend some time each week	Survey %	How long have you been employed in your current organisation?	Survey %
change in work priorities due to COVID- 19?	Survey %	providing care for another person?	Survey 1/6	Less than 3 months	8
Yes	21	Yes	32	3 months to less than 12 months	7
No	79	No	68	1 - 4 years	34
Did ways wash assault about				5 - 9 years	14
Did your work arrangement change as a result of COVID-19?	Survey %	Do you work full-time or part-time?	Survey %	10 - 14 years	18
Yes	7	Full-time	93	15 - 19 years	8
No	93	Part-time	7	20 - 29 years	9
				30 years or more	1

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses: 96 NOTE: Values that appear as 0 have been rounded down due to the size of the group. Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

What is your current Classification or occupational group?	Survey %	Personal background is not a barrier to success in my organisation?	Survey %
Executive Contract Officer	17	Strongly agree	32
Administration Stream	69	Agree	46
General NTPS - Professional Stream Graduate	4 9	Neither agree nor disagree	11
Other (please specify)	1	Disagree	6
		Strongly disagree	4
		Strongly disagree	-
		Working flexibly is not a barrier to success in my organisation	Survey %
		Strongly agree	15
		Agree	33
		Neither agree nor disagree	25
		Disagree	14
		Strongly disagree	14
		My workplace has a flexible approach to work	Survey %
		Strongly agree	10
		Agree	39
		Neither agree nor disagree	22
		Disagree	22
		Strongly disagree	7
		In the past 12 months, have you worked flexibly for any period of time?	Survey %
		Yes	27
		No	73

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a gr	oup with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)
Northern Territor	y Public Sector	9,581	65%	70%
Department of Tr	easury and Finance	96	71%	76%
ATSI	Yes	0	Restricted	Restricted
DISABILITY	Yes	1	Restricted	Restricted
GENDER	Male	39	74%	87%
	Female	53	70%	71%
	Self-Specified	4	Restricted	Restricted
AGE	15-34 YRS	48	71%	78%
	35-54 YRS	41	69%	73%
	55-64 YRS	7	Restricted	Restricted
	65+ YRS	0	Restricted	Restricted
AGENCY TENURE	Less than 3 months	15	74%	81%
	3 months to less than 12 months	12	80%	90%
	1 - 4 years	47	71%	74%
	5 - 9 years	13	65%	75%
	10 - 14 years	5	Restricted	Restricted
	15 - 19 years	3	Restricted	Restricted
	20 - 29 years	1	Restricted	Restricted
	30 years or more	0	Restricted	Restricted
FLEXIBLE WORKING	Yes	26	74%	72%
	No	70	70%	78%

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a g	rroup with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	
Northern Territo	ry Public Sector	9,581	65%	70%	
Department of T	reasury and Finance	96	71%	76%	
MANAGER	Managers	35	73%	79%	
	Non-managers	61	70%	74%	
WORKING ARRANGEMENT	Ongoing	70	68%	72%	
	Fixed Term	12	80%	92%	
	Casual	0	Restricted	Restricted	
	Executive Contract	14	80%	81%	
EMPLOYMENT TYPE	ENT Full-time		72%	78%	
	Part-time	7	Restricted	Restricted	
REGION	Darwin City (including Palmerston)	95	71%	76%	
	Katherine	0	Restricted	Restricted	
	Alice Springs	0	Restricted	Restricted	
	Tennant Creek	0	Restricted	Restricted	
	Nhulunbuy	0	Restricted	Restricted	
	Darwin Region (including the Tiwi Islands and West Arnhem)	1	Restricted	Restricted	
	East Arnhem Region	0	Restricted	Restricted	
	Alice Springs Region	0	Restricted	Restricted	
	Katherine Region	0	Restricted	Restricted	
	Barkly Region	0 Restricted		Restricted	
	Outside of the Northern Territory	0	Restricted	Restricted	

APPENDIX A: METHODOLOLOGY

SURVEY TIMEFRAME

This report contains results for the 2021 People Matter Employee Survey which was open from 22 February to 14 March 2021.

INDEX CALCULATIONS

Where questions have been grouped together to form an index for example Employee Satisfaction, this has been calculated by adding the unrounded positive scores of all items in the group, and then dividing by the number of questions in the index to create a % positive average figure. For ease of reporting this figure has been rounded. Please note this does not apply to the Engagement Index which has been calculated using the method outlined below.

EMPLOYEE ENGAGEMENT INDEX

Scores are assigned to each of the question responses in the index (100% strongly Agree, 75% Agree, 50% Neither agree nor disagree, 25% Disagree, and 0 Strongly disagree). Once the scores are added together these are then divided by the number of respondents to create an average % positive. For ease of reporting this figure has been rounded.

KEY DRIVER ANALYSIS

Experience tells us that a successful response to survey results requires focus on key priorities. Key Driver Analysis (KDA) helps identify these priority areas. Statistical techniques including Pearson's correlation analysis identifies the individual questions with the strongest influence on your engagement index.

Pearson's correlation measures the strength of the relationship between variables and the direction of that relationship. For example, it measures the extent to which a strong response to one variable indicates a strong response in the other.

This approach is used to identify which questions have the strongest positive relationship with the engagement index, and therefore on engagement. Once we know the highest impacting questions, to simplify reporting we take the highest impacting questions to determine 6 Key Driver questions. the parent unit.

APPENDIX B: COMPARATOR GROUPS

Comparator Group - Agencies that have similar characteristics (eg central coordination, service delivery, regulation etc) are grouped together for the purpose of comparing results.

The 2021 comparator groups are:

Central Agency

Department of Corporate and Digital Development Department of the Chief Minister and Cabinet Office of the Commissioner for Public Employment Department of Treasury and Finance Department of Legislative Assembly Department of the Attorney General and Justice

Commercial (or includes commercial element)

Jacana Energy Power and Water Corporation Land Development Corporation Territory Generation

Statutory Authority

Independent Commissioner Against Corruption Auditor General Electoral Commission Ombudsman Aboriginal Areas Protection Authority

Industry Regulation &/or Public Infrastructure

Department of Environment Parks and Water Security Department of Industry Tourism and Trade Department of Infrastructure, Planning and Logistics

Service Delivery - Public facing

Department of Territory Families, Housing and Communities NT Health - Department of Health, TEHS, CAHS Northern Territory Police Fire and Emergency Services Department of Education

TIME TO TAKE ACTION

	CELEBRATE
The things we do well:	
THINK ABOUT HOW WE CAN BUILD ON OUR SWHAT WE ARE GOOD AT.	STRENGTHS AND LEARN FROM

Q	INVESTIGATE FURTHER WITH OUR TEAMS
	ny other opportunities coming out ss that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN

MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?

1.2	
<u> </u>	OPPORTUNITIES
Areas we need plans:	d to focus on and turn into actior
WHAT ARE THE KEY THE HERE BETTER?	HINGS WE NEED TO IMPROVE TO MAKE WORKING



- PRIORITISE 3 AREAS TO TAKE FORWARD

PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET / SUCCESS MEASURE
01.				
02.				
03.				