RESPONSE RATE:

RESPONSES:

of 74



Jacana Energy

YOUR EMPLOYEE ENGAGEMENT SCORE: -10 VARIANCE from 2018 SURVEY: **VARIANCE from NTPS:** 0

Employee engagement is about more than just satisfaction. It's a

Engagement is a good indicator of how connected they are to the

organisation and in helping it to achieve its goals.

mutually beneficial relationship between the employee and organisation.

NORTHERN

GOVERNMENT

YOUR EMPLOYEE SATISFACTION SCORE: VARIANCE from 2018 SURVEY: **VARIANCE from NTPS:**

-8 0 -12

EEO GROUP ENGAGEMENT SCORES:	ENGAGEMENT SCORES	©
ATSI - Yes	Restricted	Q2g. I b
DISABILITY - Yes	Restricted	Q2a. My NTPS va
AGE - 55+ YRS	Restricted	Q2c. I se

HIGHEST SCORING QUESTIONS:	% POSITIVE
Q2g. I believe the work that I do is important	94%
Q2a. My behaviour at work is informed/guided by the NTPS values	90%
Q2c. I seek out opportunities to improve my day-to-day performance	88%

WHAT NOW?

1. EXPLORE TAKE TIME TO **UNDERSTAND THE RESULTS IN THIS** REPORT.

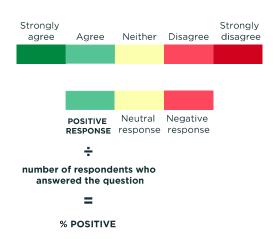
2. DISCUSS **IDENTIFY WITH YOUR TEAM THE THINGS TO** CELEBRATE (STRENGTHS) OR **IMPROVE (ACTION** AREAS).

3. DEVELOP **DEVELOP A PLAN OF ACTION USING TEMPLATE AT THE BACK OF THIS** REPORT.

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL			
NUMBER OF RESPONSES	151	166	176	96	24	613			
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%			
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%			
NUMBER OF POSITIVE	151 + 166	= 317							
% POSITIVE	317 ÷ 613 = 52%								

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

COMPARISONS TO COMPARATOR GROUP

WITHIN THIS REPORT A COMPARISON AGAINST COMPARATOR GROUP REFERS TO COMMERCIAL (OR INCLUDES A COMMERCIAL ELEMENT)

DEFINITIONS

RESTRICTED -INDICATES A GROUP WITH LESS THAN 10 RESPONDENTS

'-' - INDICATES DATA NOT AVAILABLE

TIPS & SUGGESTIONS



UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION, FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

- WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees.

01.

Take the time

to digest the

scores and

identify the

areas where

performing

you are

well.

Identify areas that need improvement.

02

These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take.

03.

High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

04.

It may be helpful to discuss with your manager or other colleagues (your peers, HR, subject experts) to share ideas before developing plans for action.

There are lots of websites of ideas and case studies to give you further inspiration and top tips.

Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term

05.

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

Is there room for improvement?

06.

HEADLINE SCORES

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q2g. I believe the work that I do is important		Q7i. My senior manager effectively leads and manages change		Q7g. I feel senior managers keep employees informed about what is going on	
	94%		39 %		45%
Q2a. My behaviour at work is informed/guided by the NTPS values		Q15d. My organisation motivates me to help it achieve its objectives		Q7h. Communications about change from senior managers are timely	
	90%		37 %		45%
Q2c. I seek out opportunities to improve my day-to-day performance		Q15e. My organisation inspires me to do the best in my job		Q7e. I feel the senior managers in my organisation make timely decisions	
	88%		37 %		43%
Q12g. My behaviour at work is informed by/guided by the Code of Conduct		Q11a. People recruited to my organisation seem to have the right skills for the job		Q8e. There is good cooperation between teams across our organisation	
	88%		35 %		39 %
Q2e. I contribute to my workplace outside of the requirements of my job description		Q5d. My work performance is assessed against clear criteria		Q8d. My organisation fairly considers recommendations from staff about how we could better operate	
	80%		33 %		37 %



FIND YOUR HIGHEST SCORES

THESE QUESTIONS ARE YOUR HIGHEST SCORING.

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES.

- WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

(AREAS OF POTENTIAL)

EMPLOYEE ENGAGEMENT INDEX



HOW ENGAGED IS YOUR TEAM?

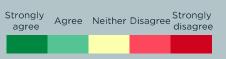
THESE RESULTS PROVIDE A MEASURE OF ENGAGEMENT FOR YOUR TEAM. YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT COLLEAGUES HAVE TO WORKING FOR THE ORGANISATION.

THERE'S A LOT OF EVIDENCE TO SHOW A STRONG LINK BETWEEN ENGAGED COLLEAGUES AND IMPROVED BUSINESS PERFORMANCE.

	EMPLOYEE ENGAGEMENT 58%		RESPONS	SE SCAL	E	% POSITIVE	VARIANCE FROM 2018 SURVEY -10 ♥	VARIANCE FROM COMPARATOR GROUP -3	VARIANCE FROM NTPS -7♥
SAY	Q15a. I would recommend my organisation as a great place to work	8	41	27	14 10	49%	-16 ♥	-6♥	- 12 ♥
8/	Q15b. I am proud to tell others I work for my organisation	8	41	25	22	49%	-11 👁	-10 ♥	-18 🛡
STAY	Q15c. I feel a strong personal attachment to my organisation	16	41	24	16	57 %	-10 🔮	-1	-3
STRIVE	Q15d. My organisation motivates me to help it achieve its objectives	10	31	37	20	41%	-24♥	-5♥	-14 👁
STR	Q15e. My organisation inspires me to do the best in my job	8	33	37	22	41%	-20 ©	-4	-14 👁

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



KEY DRIVERS OF ENGAGEMENT



WHAT TO FOCUS ON?

THESE QUESTIONS HAVE BEEN IDENTIFIED AS YOUR KEY DRIVERS OF ENGAGEMENT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND OTHERS WILL BE AREAS TO MAINTAIN. IN ORDER TO IMPROVE ENGAGEMENT DEVELOPING ACTIONS AND ACTIVITIES FOCUSED ON THESE QUESTIONS WILL HELP IMPROVE PERFORMANCE.

CONSIDER WHETHER THESE AREAS CAN BE ALIGNED WITH CURRENT PRIORITIES AND OBJECTIVES TO ENSURE ACTIONS CAN BE SUSTAINED.

	T 5 PERCENTAGE POINTS R THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
.1	Q8d. My organisation fairly considers recommendations from staff about how we could better operate	33 %	-	-2	-13♥
.2	Q12f. I am confident that if I reported improper conduct in my organisation, it would be investigated in a thorough and objective manner	57 %	-	+5 0	+2
.3	Q8c. I think it is safe to speak up and challenge the way things are done in this organisation	45%		-1	-4
.4	Q9d. I am satisfied with the policies/practices in place to help me manage my health and wellbeing	69%	-	-2	+50
.5	Q14c. There are opportunities to be innovative in my job	55 %	- 13 ⊙	-12 ♥	-17♥
.6	Q7e. I feel the senior managers in my organisation make timely decisions	31%	-	+1	-17 ⊙

EMPLOYEE SATISFACTION INDEX



HOW SATISFIED IS YOUR TEAM?

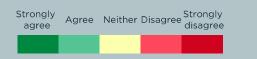
THESE RESULTS PROVIDE A MEASURE OF EMPLOYEE SATISFACTION WITHIN YOUR TEAM. THIS SCORE REFLECTS HOW CONTENT EMPLOYEES ARE WITH THEIR JOBS AND THE WIDER ORGANISATION. FEELING CHALLENGED, RECEIVING AN APPROPRIATE LEVEL OF RECOGNITION AND HAVING AN ADEQUATE LEVEL OF RESPONSIBILTY ALL HAVE AN IMPACT ON EMPLOYEE SATISFACTION.

	EMPLOYEE SATISFACTION 58%		RESPONSI	E SCAI	LE	% POSITIVE	VARIANCE FROM 2018 SURVEY -8 🔮	VARIANCE FROM COMPARATOR GROUP -8 •	VARIANCE FROM NTPS -12 ♥
	Q14a. I receive adequate recognition for doing a good job		47	20	18 10	53 %	-4	-1	-7 ♥
	Q14b. I have the appropriate level of autonomy to do my job effectively	18	55		22	73 %	-1	-2	-6♥
K	Q14c. There are opportunities to be innovative in my job	16	39	25	16	55 %	- 13 ♥	-12 0	- 17 ♥
	Q14d. Overall, I am satisfied with my job	12	47	20	22	59 %	-80	-12 0	-14 👁
	Q14e. Overall, I am satisfied with my organisation as an employer	10	39	27	14 10	49%	-16 ♥	-12 ♥	- 17 ♥



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS
LESS THAN COMPARATOR





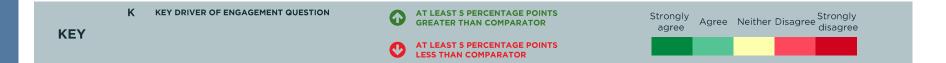
EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	PURPOSE	63%		RESP	ONSE SCA	LE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
ation	Q2g. I believe the work that I do is important		3	5	59		94%	-	+2	+1
Motivation	Q15d. My organisation motivates me to help it objectives	achieve its	10	31	37	20	41%	-24♥	-5♥	-14 ♥
eso	Q8b. I believe in the purpose and objectives o organisation	f the	14		63	14 10	76 %	-12 ♥	+6�	-4
Purpose	Q15e. My organisation inspires me to do the b	est in my job	8	33	37	22	41%	-20♥	-4	-14 O





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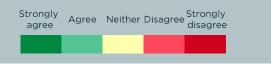
IS THERE ROOM FOR IMPROVEMENT?

	BELONGING 61%	F	RESPONSE	E SCALE	:	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Accept	Q15c. I feel a strong personal attachment to my organisation	16	41	24	16	57 %	-10 👁	-1	-3
	Q3a. I have a clear understanding of how my workgroup's roll contributes to my organisation's stated outcomes	e 33	4	45	16	78 %	-13 👁	Ο	-6 •
	Q5f. My manager has talked to me about what I am doing we in my work	12	45	25	14	57 %	-	-6♥	-1
Included	Q5g. My manager has talked to me about what I could do to improve my performance	14	37	31	14	51 %	-	-3	+3
	Q6c. My manager involves me in decisions about my work	22	43	12	18	65 %	-	-3	-4
	Q6b. My manager keeps me informed about changes which affect me	24	35	24	12	59 %	-15 ♥	-10 ♥	-13 ♥
ected	Q14a. I receive adequate recognition for doing a good job		47	20 1	10	53 %	-4	-1	-7♥
Respected	Q3d. People in my workgroup treat each other with respect	27	39	20	12	67 %	-	-8♥	-9 •



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







THE FULL RESULTS

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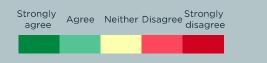
IS THERE ROOM FOR IMPROVEMENT?

RECOGNITION	57 %	RESPO	ONSE SCAL	.E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2e. I contribute to my workplace outrequirements of my job description	side of the	49	31	16	80%	-	-8♥	-8♥
Q14a. I receive adequate recognition for	or doing a good job	47	20	18 10	53 %	-4	-1	-7♥
Q2f. I receive adequate recognition for make outside of my job description	the contributions I	10 27	27 2	4 12	37 %	-	-4	-13 ♥
Q6h. My manger appropriately deals w perform poorly	rith employees who	14 41	25	12 8	55 %	-	+12 🕥	+10 🟠

K KEY DRIVER OF ENGAGEMENT QUESTION

KEY







EXPLORE THE FULL RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	MPLOYEE HEALTH AND 68%	RE:	SPONSE SC	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
ı	Q9d. I am satisfied with the policies/practices in place to help me manage my health and wellbeing	24	45	25	69%	-	-2	+5♠
	Q9a. In my organisation, my manager considers the wellbeing of employees to be important	33	37	20 10	71 %	-	-7♥	-6♥
	Q9b. In my organisation, senior leaders consider the wellbeing of employees to be important	24	43	18 10	67 %	-	+80	+6 🚱
	Q3d. People in my workgroup treat each other with respect	27	39	20 12	67 %	-	-8♥	-9♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

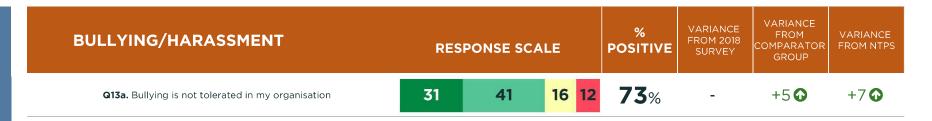


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IS THERE ROOM FOR IMPROVEMENT?



KEY DRIVER OF ENGAGEMENT QUESTION

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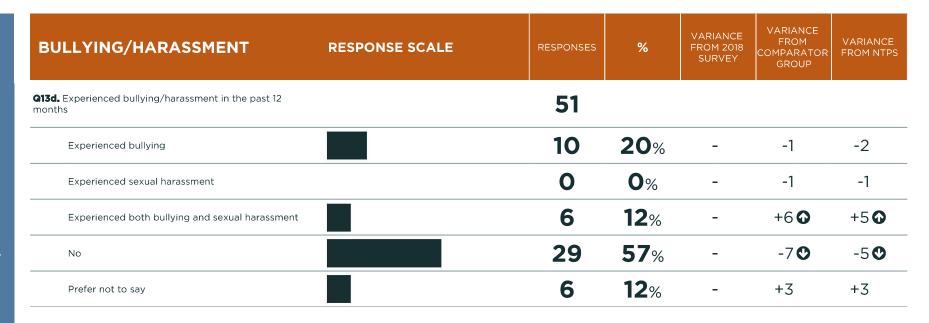


Strongly agree Neither Disagree disagree



EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

•

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

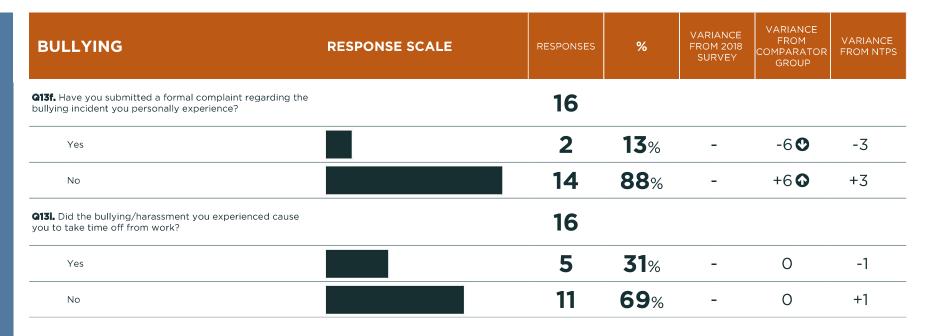


AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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IS THERE ROOM FOR IMPROVEMENT?

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW **EVERY QUESTION ASKED** RESPONDED TO THEM.

IN THE SURVEY AND HOW

IS THERE ROOM FOR **IMPROVEMENT?**

HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13k. Have you submitted a formal complaint regarding the harassment/abuse you personally experienced?		6				
Yes	The data for this question has been hidden for anonymity reasons.					
No	The data for this question has been hic	lden for anony	mity reasons.			
Q13n. Did the harassment/abuse you experienced cause you to take time off from work?		6				
Yes	The data for this question has been hidden for anonymity reasons.					
No	The data for this question has been hidden for anonymity reasons.					

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL **RESULTS**

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IN THE SURVEY AND HOW

IS THERE ROOM **FOR** IMPROVEMENT?

WITNESSED BULLYING/HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13b. In the past 12 months, have you witnessed bullying/sexual harassment at work?		51				
Yes		17	33 %	-	+4	+3
No		34	67 %	-	-4	-3
Q13c. What action did you take after witnessing this bullying/sexual harassment?		27				
Spoke about the matter to the person perceived to be the bully		5	19%	-	-1	+3
Spoke about the matter to the person perceived to have been bullied		7	26%	-	0	0
Reported the matter formally or informally		12	44%	-	+11 🐼	+12 🐼
Made a note of the occurrence but took no action		2	7 %	-	-4	-5♥
Took no action		0	0%	-	-5♥	-7 O
Other		1	4%	-	-2	-2







EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW RESPONDED TO THEM.

IS THERE ROOM FOR **IMPROVEMENT?**

PERFORMANCE CONVERSATIONS	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q5a. I have a current performance agreement in place (e.g. My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)		51				
Yes		32	63%	+31�	-27♥	+7
No		15	29%	-12 	+23 春	-3
Not Sure		4	8%	-19 ூ	+4	-4
Q5b. I have received formal feedback on individual performance		51				
Yes		32	63%	+4	-13 👁	+13 🐼
No		19	37 %	-4	+13 🟠	-13 ♥
Q5c. I have received informal feedback on individual performance		51				
Yes		41	80%	0	+1	+5 ☆
No		10	20%	0	-1	-5♥

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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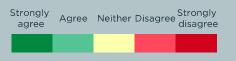
IS THERE ROOM FOR IMPROVEMENT?

PERFORMANCE CONVERSATIONS	RESPONSE SCALE				% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q5e. I receive regular and timely feedback from my manager	14	31	31	16 8	45 %	-15 ♥	-15 ♥	-8 🛡
Q5f. My manager has talked to me about what I am doing well in my work	12	45	25	14	57 %	-	-6♥	-1
Q5g. My manager has talked to me about what I could do to improve my performance	14	37	31	14	51 %	-	-3	+3
Q5d. My work performance is assessed against clear criteria	10	35	33	16	45 %	-	-11 ♥	-5♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

LEARNING AND DEVELOPMENT RESPONSE SCALE % RESPONSES FROM 2018 FROM NTPS COMPARATOR **Q4a.** During the past 12 months, have your learning and 51 development needs been identified and agreed with your supervisor? **59**% **30** +12 🕡 -18 🗘 -110 Yes 21 41% -5**O** +18 🕡 +11 No **Q4b.** In the past 12 months, have you undertaken any 51 learning and development activities? 29 **57**% -7**O** -10 🗷 Yes 22 43% +10 🕡 +7**0** No **Q4c.** Were the learning and development activities linked to a documented learning plan/performance agreement (e.g. 29 My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)? 21 **72**% -12 **O** +50 Yes 8 28% -5**O** +12 🞧 No

IS THERE ROOM FOR IMPROVEMENT?

•

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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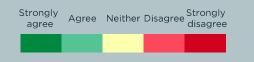
IS THERE ROOM FOR IMPROVEMENT?

LEARNING AND DEVELOPMENT	R	RESPONSI	E SCAL	E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4f. My manager helps to develop my capability (work related skills and knowledge)	22	33	20	22	55 %	- 12 ♥	-7♥	-80
Q4d. The learning and development I have undertaken has helped me advance my career	17	31	34	14	48%	+12 🚳	-7 ♥	-12 O
Q4e. The learning and development I have undertaken has helped me to do my job better	17	48	2	24 10	66%	+6♠	-11 ♥	-18 🛡

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







EXPLORE THE FULL RESULTS

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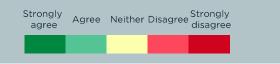
IS THERE ROOM FOR IMPROVEMENT?

SKILLS UTILISATION	75%	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2g. I believe the work that I do is important		35		59	94%	-	+2	+1
Q2d. I clearly understand what I am expected to do	o in this job	25	43	20 12	69%	-16 ♥	-4	-15 ♥
Q14b. I have the appropriate level of autonomy to effectively	do my job	18	55	22	73 %	-1	-2	-6♥
Q2b. My job allows me to utilise my skills, knowledge abilities	ge and	22	51	12 14	73 %	-17 ♥	-3	-11 ♥
Q6g. My manager enables the team to do their bes	t	24	43	27	67 %	-	+1	-3

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





INNOVATION



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IS THERE ROOM FOR IMPROVEMENT?

AUTONOMY	71 %	RE	SPONSE SC.	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2d. I clearly understand what I am e	expected to do in this job	25	43	20 12	69%	-16 🛡	-4	-15 ♥
Q14b. I have the appropriate level of effectively	autonomy to do my job	18	55	22	73 %	-1	-2	-6 •
Q2b. My job allows me to utilise my s abilities	kills, knowledge and	22	51	12 14	73 %	-17 ♥	-3	-11 ♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





INNOVATION



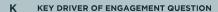
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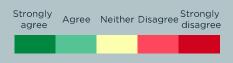
IS THERE ROOM FOR IMPROVEMENT?

СО	NTINUOUS IMPROVEMENT 57%	RESPOI	NSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	10 53	18 16	63 %	-7♥	+5♠	-2
	Q16a. I believe my organisation will take action as a result of this survey	12 37	20 24 8	49%	-6♥	+11 春	+6�
	Q8a. I know what I need to do to make changes happen in my organisation	45	29 18	49%	+1	+1	-5♥
	Q2c. I seek out opportunities to improve my day-to-day performance	27	61 <mark>10</mark>	88%	-	-1	-3
К	Q8c. I think it is safe to speak up and challenge the way things are done in this organisation	10 35	20 18 18	45 %	-	-1	-4
K	Q8d. My organisation fairly considers recommendations from staff about how we could better operate	8 25	29 24 14	33 %	-	-2	-13 ♥
	Q3b. My workgroup always tries to improve its performance	31	39 20 8	71 %	-	-8♥	-10 ♥
K	Q14c. There are opportunities to be innovative in my job	16 39	25 16	55 %	-13 ♥	-12 ♥	-17 ♥
	Q10b. We act on the feedback we receive from clients/customers/stakeholders	12 49	20 18	61%	-13 ♥	+4	-9♥



KEY





QUALITY SERVICE DELIVERY



EXPLORE THE FULL RESULTS

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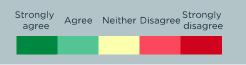
IS THERE ROOM FOR IMPROVEMENT?

QUALITY SERVICE DELIVERY 62%	RES	PONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	10	53	18 16	63%	-7♥	+5 ①	-2
Q10e. In my organisation we put the client/customer/stakeholder at the centre of everything we do	29	43	14 12	73 %	-11 ♥	+7 •	+1
Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important	35	41	14 10	76 %	-10 👁	-5♥	-8♥
Q10d. My organisation provides high quality services to the Northern Territory community	29	49	16	78 %	-7♥	-3	-1
Q3c. People in my workgroup use their time and resources efficiently	20	41	25 12	61%	-	-4	-10 👁
Q8f. There is good collaboration between my organisation and other agencies or organisations we work with	39	25	18 12	45 %	-	+7 🏠	-8 👁
Q8e. There is good cooperation between teams across our organisation	33	22	33	39 %	-	-2	-10 🔮

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



EXPLORE THE FULL RESULTS

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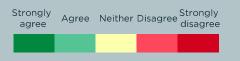
IS THERE ROOM FOR IMPROVEMENT?

VISION AND PURPOSE 80%	RESI	PONSE SC	ALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2g. I believe the work that I do is important	35	59	•	94%	-	+2	+1
Q2d. I clearly understand what I am expected to do in this job	25	43	20 12	69%	-16 ♥	-4	-15 🛡
Q3a. I have a clear understanding of how my workgroup's role contributes to my organisation's stated outcomes	33	45	16	78 %	- 13 ♥	Ο	-6 ©

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



EXPLORE THE FULL RESULTS

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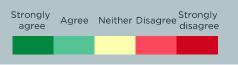
IS THERE ROOM FOR IMPROVEMENT?

COMMUNICATION 5	7 %	RESPONS	E SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4g. My manager discusses my career plan with me	14	29	24 22	12	43 %	+11 🚱	-10 👁	-9 0
Q6g. My manager enables the team to do their best	24	43	27		67 %	-	+1	-3
Q5f. My manager has talked to me about what I am doi in my work	ing well 12	45	25	14	57 %	-	-6♥	-1
Q5g. My manager has talked to me about what I could improve my performance	do to	37	31	14	51 %	-	-3	+3
Q6c. My manager involves me in decisions about my we	ork 22	43	12 1	8	65 %	-	-3	-4
Q6b. My manager keeps me informed about changes w affect me	which 24	35	24	12	59 %	- 15 ♥	-10 👁	-13 👁

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



EXPLORE THE FULL **RESULTS**

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POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

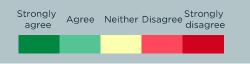
INTEGRITY AND 67%	RE	SPONSE S	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12d. I would be confident in approaching my manager to discuss concerns and grievances	29	43	12 10	73 %	-	-5♥	-5♥
Q6d. My manager demonstrates objectivity in decision-making	14	53	18 12	67 %	-	-1	-2
Q6j. My manager encourages behaviours that are consistent with the NTPS values	31	39	25	71 %	-	0	-4
Q6e. My manager is an effective decision maker	20	51	16 12	71 %	-	+7 🚱	+1
Q6a. My manager listens to what I have to say	29	41	14 10	71 %	-	-7 ♥	-6♥
Q6f. My manager sees avoiding conflicts of interest as being important	20	43	25 10	63%	-	-4	-7 ♥
Q6h. My manger appropriately deals with employees who perform poorly	14	41	25 12 8	55 %	-	+12 🚱	+10 🐼

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS **GREATER THAN COMPARATOR**





Engine

SENIOR MANAGERS



THE FULL RESULTS

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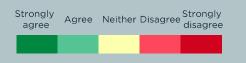
IS THERE ROOM FOR IMPROVEMENT?

VISION AND PURPOSE	63%	F	RESPONSE	SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q8b. I believe in the purpose and objectives of organisation	the	14	63	14	10	76 %	-12 O	+6♠	-4
Q7c. I believe the senior management team has for the future of this organisation	a clear vision	20	43	18 1	6	63 %	-2	+27 ₲	+7 6
Q7b. Senior managers provide clear strategy ar	nd direction	12	39	25 20	0	51 %	-	+15 春	-4

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





SENIOR MANAGERS



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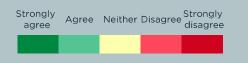
IS THERE ROOM FOR IMPROVEMENT?

(COMMUNICATION	32%	RES	PONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	Q7h. Communications about change fro are timely	m senior managers	24	27	24 22	27 %	-24♥	-5♥	-21♥
_	Q7f. I feel senior managers engage with levels of the organisation	employees at all	10 31	25	22 1	41 %	-	+4	-7♥
_	Q7g. I feel senior managers keep employ what is going on	yees informed about	24	27	29 10	27 %	-	-10 ♥	-22♥
_	K Q7e. I feel the senior managers in my ord timely decisions	ganisation make	12 20	25	29 1	31 %	-	+1	-17 ♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





SENIOR MANAGERS



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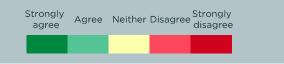
IS THERE ROOM FOR IMPROVEMENT?

INTEGRITY AND 64%	RI	ESPONSE :	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q7a. I am confident that my leaders have the appropriate capabilities and skills to lead my organisation	12	47	22 16	59 %	-	+10 春	-4
Q7d. I feel that senior managers model the behaviours expected of employees	20	41	14 18 8	61%	-	+18 🏠	+4
Q12k. In my organisation, behaving impartially is seen as important	14	49	24 10	63 %	-	+2	-5♥
Q12j. In my organisation, engaging in improper conduct is not tolerated	22	53	18 8	75 %	-	+9 ①	+6•

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







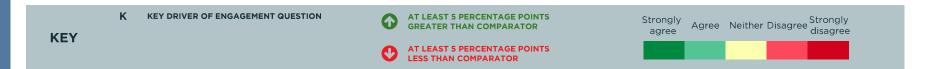
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IS THERE ROOM FOR IMPROVEMENT?

		RI	ESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Change Management	Q7i. My senior manager effectively leads and manages change	8 25	39	22	33 %	-23♥	-7♥	-20♥
Char	Q6b. My manager keeps me informed about changes which affect me	24	35	24 12	59 %	-15♥	-10 ♥	-13 ♥
Conduct	Q12g. My behaviour at work is informed by/guided by the Code of Conduct	31	57	7 <mark>10</mark>	88%	-	-2	-3
Code of Conduct	Q12h. My manager's behaviour at work is informed by/guided by the Code of Conduct	27	49	22	76%	-	-4	-5♥
Merit	Q11a. People recruited to my organisation seem to have the right skills for the job	10	39	35 16	49%	-	+7 🔂	-4
Ψ	Q11b. Recruitment and promotion decisions in my workplace are based on merit	18	29 18	20 16	47 %	-	+10 春	0
ser	Q2a. My behaviour at work is informed/guided by the NTPS values	25	65	5	90%	-	+14 🟠	+5♠
Values	Q6i. My manager's behaviour at work is informed/guided by the NTPS values	25	37	33	63%	-	-5♥	-10 🔮
WHS	Q9c. There is an appropriate level of focus on safety at my workplace	22	55	22	76 %	-	-8♥	+4





EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW RESPONDED TO THEM.

IS THERE ROOM FOR **IMPROVEMENT?**

ORGANISATIONAL ACCOUNTABILITY	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12a. I am aware of my obligations under the NTPS Code of Conduct (or the code of conduct that applies to you)		51				
Yes		47	92%	-	-6 O	-6♥
No		4	8%	-	+6 	+6 ⊙

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



THE FULL RESULTS

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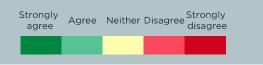
IS THERE ROOM FOR IMPROVEMENT?

	RGANISATIONAL 63%	R	RESPONS	E SCA	LE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCI FROM NTE
	Q12d. I would be confident in approaching my manager to discuss concerns and grievances	29	4	3	12 10	73 %	-	-5♥	-5♥
	Q12i. In my organisation, avoiding conflict of interest is seen as important	18	53		22 8	71 %	-	-1	-3
	Q12j. In my organisation, engaging in improper conduct is not tolerated	22	53	3	18 8	75 %	-	+9 🏠	+6�
	Q3c. People in my workgroup use their time and resources efficiently	20	41	2	25 12	61%	-	-4	-10 €
	Q11b. Recruitment and promotion decisions in my workplace are based on merit	18	29	18	20 16	47 %	-	+10 🟠	0
	Q12e. I am confident that I would be protected from reprisal for reporting improper conduct	16	45	18	3 14 8	61%	-	+4	+2
K	Q12f. I am confident that if I reported improper conduct in my organisation, it would be investigated in a thorough and objective manner	12	45	22	22	57 %	-	+5	+2

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

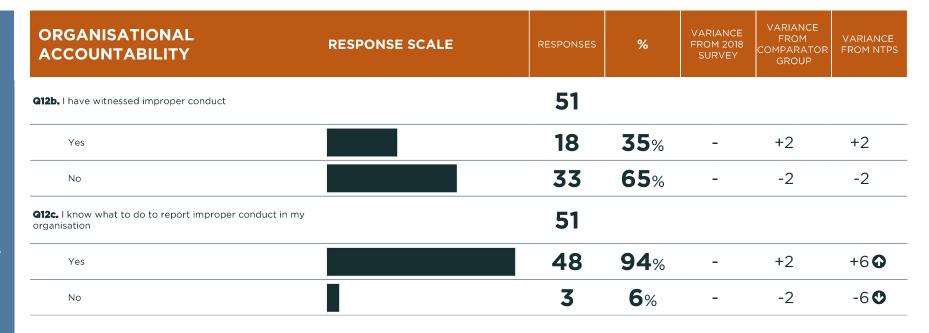






THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

•

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses: 51 NOTE: Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

Gender	Survey %	Do you have a disability?	Survey %	Where is your workplace located?	Survey %
Male	31	Yes	0	Darwin City (including Palmerston)	94
Female	65	No	100	Katherine	0
Self-Specified	4			Alice Springs	4
Age Recoded	Survey %	What is your current employment status?	Survey %	Tennant Creek	0
15-34 YRS	41	Ongoing	65	Nhulunbuy	0
35-54 YRS	51	Fixed Term	27	Darwin Region (including the Tiwi Islands and West Arnhem)	2
55-64 YRS	8	Casual	6	East Arnhem Region	0
65+ YRS	0	Executive Contract	2	Alice Springs Region	0
				Katherine Region	0
Are you an Australian Aboriginal	Survey %	Are you the manager of one or more	Survey %	Barkly Region	0
and/or Torres Strait Islander? Yes	-	employees? Yes	27	Outside of the Northern Territory	0
	4				
No	96	No	73		
Reassigned/experienced significant		Do you spend some time each week	Survey %	How long have you been employed in your current organisation?	Survey %
change in work priorities due to COVID- 19?	Survey %	providing care for another person?		Less than 3 months	0
Yes	25	Yes	33	3 months to less than 12 months	12
No	75	No	67	1 - 4 years	59
Did ways was a sure as a same about				5 - 9 years	29
Did your work arrangement change as a result of COVID-19?	Survey %	Do you work full-time or part-time?	Survey %	10 - 14 years	0
Yes	39	Full-time	94	15 - 19 years	0
No	61	Part-time	6	20 - 29 years	0
				30 years or more	0

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses: 51 NOTE: Values that appear as 0 have been rounded down due to the size of the group. Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

What is your current Classification or occupational group?	Survey %	Personal background is not a barrier to success in my organisation?	Survey %
Executive Contract Officer	2	Strongly agree	29
Administration Stream	4	Agree	43
General NTPS -Technical Stream Other (please specify)	2	Neither agree nor disagree	18
Executive Contract Manager	2	Disagree	8
Admin & Corporate Services	57		
Operator	27	Strongly disagree	2
Other	4		
		Working flexibly is not a barrier to success in my organisation	Survey %
		Strongly agree	22
		Agree	53
		Neither agree nor disagree	18
		Disagree	6
		Strongly disagree	2
		My workplace has a flexible approach to work	Survey %
		Strongly agree	18
		Agree	53
		Neither agree nor disagree	24
		Disagree	6
		In the past 12 months, have you worked flexibly for any period of time?	Survey %
		Yes	51
		No	49

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a gr	oup with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	
Northern Territor	y Public Sector	9,581	65%	70%	
Jacana Energy		51	58%	58%	
ATSI	Yes	2	Restricted	Restricted	
DISABILITY	Yes	0	Restricted	Restricted	
GENDER	Male	16	50%	48%	
	Female	33	63%	65%	
	Self-Specified	2	Restricted	Restricted	
AGE	15-34 YRS	21	50%	50%	
	35-54 YRS	26	63%	64%	
	55-64 YRS	4	Restricted	Restricted	
	65+ YRS	0	Restricted	Restricted	
AGENCY TENURE	Less than 3 months	2	Restricted	Restricted	
	3 months to less than 12 months	11	72%	89%	
	1 - 4 years	30	52%	49%	
	5 - 9 years	8	Restricted	Restricted	
	10 - 14 years	0 Restricted		Restricted	
	15 - 19 years	0 Restricted		Restricted	
	20 - 29 years	0 Restricted		Restricted	
	30 years or more	0	Restricted	Restricted	
FLEXIBLE WORKING	Yes	26	63%	67%	
	No	25	52%	48%	

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a g	rroup with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)
Northern Territo	ry Public Sector	9,581	65%	70%
Jacana Energy		51	58%	58%
MANAGER	Managers	14	64%	71%
	Non-managers	37	55%	52%
WORKING ARRANGEMENT	Ongoing	33	59%	59%
	Fixed Term	14	59%	59%
	Casual	3	Restricted	Restricted
	Executive Contract	1	Restricted	Restricted
EMPLOYMENT TYPE	Full-time	48	59%	60%
	Part-time	3	Restricted	Restricted
REGION	Darwin City (including Palmerston)	48	57%	58%
	Katherine	0	Restricted	Restricted
	Alice Springs	2	Restricted	Restricted
	Tennant Creek	0	Restricted	Restricted
	Nhulunbuy	0	Restricted	Restricted
	Darwin Region (including the Tiwi Islands and West Arnhem)	1	Restricted	Restricted
	East Arnhem Region	0	Restricted	Restricted
	Alice Springs Region	0	Restricted	Restricted
	Katherine Region	0	Restricted	Restricted
	Barkly Region	0	Restricted	Restricted
	Outside of the Northern Territory	0	Restricted	Restricted

APPENDIX A: METHODOLOLOGY

SURVEY TIMEFRAME

This report contains results for the 2021 People Matter Employee Survey which was open from 22 February to 14 March 2021.

INDEX CALCULATIONS

Where questions have been grouped together to form an index for example Employee Satisfaction, this has been calculated by adding the unrounded positive scores of all items in the group, and then dividing by the number of questions in the index to create a % positive average figure. For ease of reporting this figure has been rounded. Please note this does not apply to the Engagement Index which has been calculated using the method outlined below.

EMPLOYEE ENGAGEMENT INDEX

Scores are assigned to each of the question responses in the index (100% strongly Agree, 75% Agree, 50% Neither agree nor disagree, 25% Disagree, and 0 Strongly disagree). Once the scores are added together these are then divided by the number of respondents to create an average % positive. For ease of reporting this figure has been rounded.

KEY DRIVER ANALYSIS

Experience tells us that a successful response to survey results requires focus on key priorities. Key Driver Analysis (KDA) helps identify these priority areas. Statistical techniques including Pearson's correlation analysis identifies the individual questions with the strongest influence on your engagement index.

Pearson's correlation measures the strength of the relationship between variables and the direction of that relationship. For example, it measures the extent to which a strong response to one variable indicates a strong response in the other.

This approach is used to identify which questions have the strongest positive relationship with the engagement index, and therefore on engagement. Once we know the highest impacting questions, to simplify reporting we take the highest impacting questions to determine 6 Key Driver questions. the parent unit.

APPENDIX B: COMPARATOR GROUPS

Comparator Group - Agencies that have similar characteristics (eg central coordination, service delivery, regulation etc) are grouped together for the purpose of comparing results.

The 2021 comparator groups are:

Central Agency

Department of Corporate and Digital Development Department of the Chief Minister and Cabinet Office of the Commissioner for Public Employment Department of Treasury and Finance Department of Legislative Assembly Department of the Attorney General and Justice

Commercial (or includes commercial element)

Jacana Energy Power and Water Corporation Land Development Corporation Territory Generation

Statutory Authority

Independent Commissioner Against Corruption Auditor General Electoral Commission Ombudsman Aboriginal Areas Protection Authority

Industry Regulation &/or Public Infrastructure

Department of Environment Parks and Water Security Department of Industry Tourism and Trade Department of Infrastructure, Planning and Logistics

Service Delivery - Public facing

Department of Territory Families, Housing and Communities NT Health - Department of Health, TEHS, CAHS Northern Territory Police Fire and Emergency Services Department of Education

TIME TO TAKE ACTION

	CELEBRATE
The things we do well:	
THINK ABOUT HOW WE CAN BUILD ON OUR S WHAT WE ARE GOOD AT.	TRENGTHS AND LEARN FROM

Are there any other opportunities coming out of the results that we want to explore further? HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN

MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?

<u>~</u>	OPPORTUNITIES
Areas we need plans:	to focus on and turn into action
WHAT ARE THE KEY TH HERE BETTER?	INGS WE NEED TO IMPROVE TO MAKE WORKING



PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET / SUCCESS MEASURE
01.				
02.				
03.				