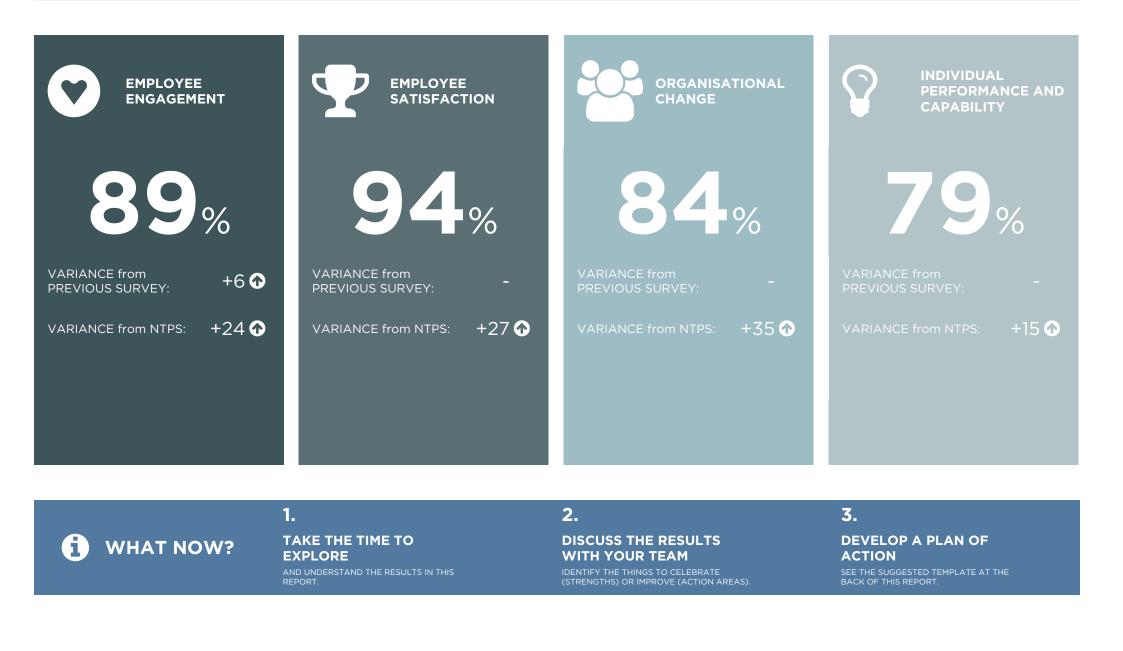


KEY SURVEY INDICIES

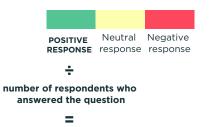


GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.







ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166	= 317				
% POSITIVE	317 ÷ 613	5 = 52%				

ANONYMITY

IT IS ORC INTERNATIONAL'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

COMPARISONS TO COMPARATOR GROUP

WITHIN THIS REPORT A COMPARISON AGAINST COMPARATOR GROUP REFERS TO CENTRAL AGENCY

DEFINITIONS

RESTRICTED -INDICATES A GROUP WITH LESS THAN 10 RESPONDENTS

'-' - INDICATES DATA NOT AVAILABLE

TIPS & SUGGESTIONS

1

UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION. FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

01.

Take the time to digest the scores and identify the areas where you are performing well.

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees. - WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

Identify areas that need improvement.



These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take. 04.

03.

It may be helpful to discuss with your manager or other colleagues (your peers, HR, subject experts) to share ideas before developing plans for action.

There are lots of websites of ideas and case studies to give you further inspiration and top tips. Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term. 05

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

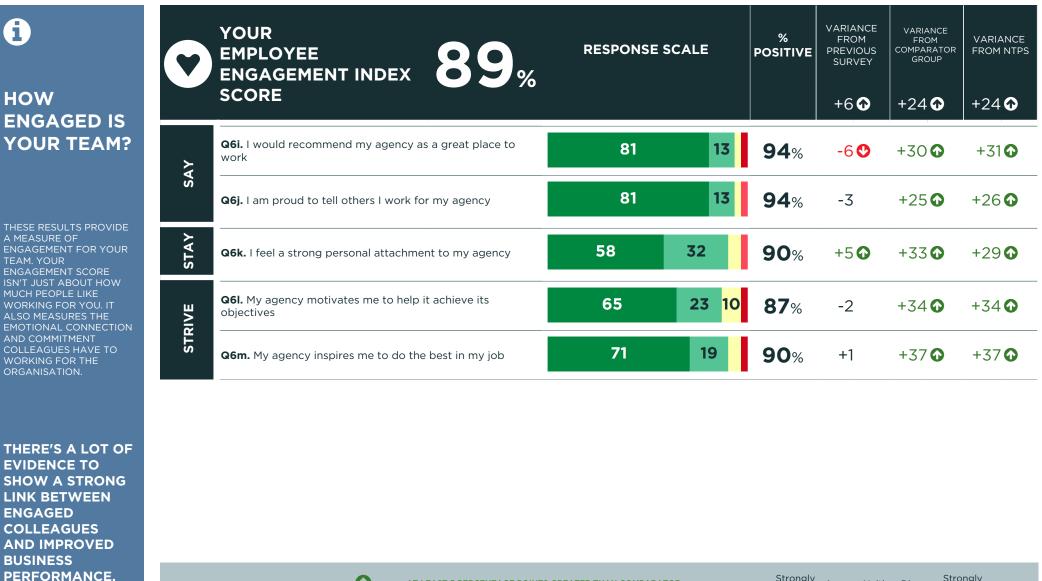
Is there room for improvement?

HEADLINE SCORES

IIGHEST POSITIVE CORING QUESTIONS	% POSITIVE	HIGHEST NEU		% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIV
3b. I have a clear understanding of how my orkgroup's role contributes to my agency's ated outcomes		-	nd development I have ed me advance my career		Q4s. I spend time out of working hours building my capability (work related skills and knowledge)	
	100%			42%		19 %
2a. I clearly understand what I am expected to in this job		Q4s. I spend time ou my capability (work knowledge)	it of working hours buildir related skills and	g	Q4f. I receive constructive feedback from my manager	
	97 %			32%		10%
2b. My job allows me to utilise my skills, owledge and abilities		Q5b. I know what I n happen in my agency	need to do to make chang Y	25	Q4g. My manager helps to develop my capability (work related skills and knowledge)	
	97 %			19%		10%
2d. I have the appropriate level of autonomy to my job effectively		Q5f. There is a clear change in my agency	consultation process whe y is proposed	n	Q40. The learning and development I have undertaken has helped me advance my career	
	97 %			19%		10%
5c. My team regularly looks for ways to serve Ir clients/customers/stakeholders better			nge, senior managers prov n about the purpose of	de	Q4r. My manager discusses my career plans with me	
	97 %			19%		10%
	97 %	sufficient information		_		•

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EMPLOYEE ENGAGEMENT INDEX



KEY

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Strongly Agree Neither Disagree Strongly disagree

EMPLOYEE SATISFACTION INDEX

юw	YOUR EMPLOYEE SATISFACTION SCORE	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	variance FROM COMPARATOR GROUP +27 ⊙	VARIANCE FROM NTPS
SATISFIED IS YOUR TEAM?	Q2c. I receive adequate recognition for doing a good job	68	26	94%	+11 🔂	+34 🕜	+36 🔂
	Q2d. I have the appropriate level of autonomy to do my job effectively	74	23	97%	+7 🔂	+20 🕥	+21
THESE RESULTS PROVIDE A MEASURE OF EMPLOYEE SATISFACTION WITHIN YOUR TEAM. THIS	Q2e. There are opportunities to be innovative in my job	68	23	90%	-	+27 🟠	+23 🔂
CORE REFLECTS HOW CONTENT EMPLOYEES ARE WITH THEIR JOBS AND THE WIDER	Q2f. Overall I am satisfied with my job	74	19	94%	-	+22 🔂	+23 🔂
ORGANISATION. FEELING CHALLENGED, RECEIVING AN APPROPRIATE LEVEL OF RECOGNITION AND HAVING AN ADEQUATE LEVEL OF RESPONSIBILTY ALL HAVE AN IMPACT ON	Q6n. Overall, I am satisfied with my agency as an employer	74	23	97%	-	+31	+33 🕢

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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Strongly agree	Agree	Neither	Disagree	Strongly disagree

KEY

EMPLOYEE SATISFACTION.

ORGANISATIONAL CHANGE INDEX

i	YOUR ORGANISATIONAL CHANGE 84%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	SCORE			-	+32 🔂	+35 🔂
ARE CHANGES COMMUNICATED	Q5b. I know what I need to do to make changes happen in my agency	29 52 19	81%	-	+35 🔂	+36 🔂
EFFECTIVELY IN YOUR TEAM?	Q5d. My manager keeps me informed about changes which affect me	58 35	94%	+1	+30 🔂	+31
	Q5e. My immediate senior manager effectively leads and manages change	52 39	90%	-	+31	+33 🔂
THESE RESULTS PROVIDE A MEASURE OF ORGANISATIONAL	Q5f. There is a clear consultation process when change in my agency is proposed	32 42 19	74%	-15 😍	+32 🔂	+36 🔂
CHANGE FOR YOUR TEAM. THE SCORE REFLECTS HOW WELL EMPLOYEES FEEL MANAGERS AND SENIOR MANAGERS ARE COMMUNICATING THE PURPOSE AND PROCESS OF CHANGE AND WHETHER PEOPLE FEEL EMPOWERED TO MAKE CHANGE HAPPEN.	Q5h. Communications about change from senior managers are timely	42 39 13	81%	-12	+33 🕥	+38
	KEY	TAGE POINTS GREATER THAN COMPARATOR		Strongly _A agree	Agree Neither [Disagree Strongly disagree

INDIVIDUAL PERFORMANCE AND CAPABILITY INDEX

ARE EMPLOYEES IN YOUR TEAM DEVELOPING AND APPLYING NEW SKILLS?

6

THESE RESULTS PROVID A MEASURE OF PERFORMANCE AND CAPABILITY FOR YOUR TEAM. THE SCORE **REFLECTS HOW WELL** EMPLOYEES FEEL MANAGERS ARE SUPPORTING THEM TO DEVELOP THEIR CAPABILITY, AND WHETHER EMPLOYEES ARE TAKING RESPONSIBILITY FOR THEIR OWN DEVELOPMENT.

YOUR INDIVIDUAL PERFORMANCE AND CAPABILITY SCORE 79%	RESPON	ISE SCALE		POSITIVE	PREVIOUS SURVEY	FROM COMPARATOR GROUP +18 1	FROI
Q4e. I receive regular and timely feedback from my manager	55	32	10	87%	-	+31	+34
Q4g. My manager helps to develop my capability (work related skills and knowledge)	52	32		84%	-	+25 🔂	+27
Q4h. I have a clear understanding of my development needs	45	42		87 %	-	+20 🕥	+18
Q4n. The learning and development I have undertaken has helped me to do my job better	39	42	16	81%	-	+19 🕜	+16
Q4q. I seek out opportunities to apply what I learn in my day-to-day work	48	39	13	87 %	-	+14 🕜	+9
Q4s. I spend time out of working hours building my capability (work related skills and knowledge)	16 32	32	16	48%	-	0	-13

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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Strongly agree Neither Disagree Strongly disagree

KEY

EXPLORE THE FULL RESULTS

6

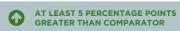
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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

YOUR JOB	%	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2a. I clearly understand what I am (expected to do in this job	74	23	97%	0	+9 🔂	+10 🕥
Q2b. My job allows me to utilise my abilities	skills, knowledge and	71	26	97%	+4	+14 🕥	+14 🕥
Q2c. I receive adequate recognition	for doing a good job	68	26	94%	+11 🕥	+34 🕥	+36 🔂
Q2d. I have the appropriate level of a effectively	autonomy to do my job	74	23	97%	+7 🕥	+20 🕥	+21
K Q2e. There are opportunities to be in	nnovative in my job	68	23	90%	-	+27	+23 🗘
Q2f. Overall I am satisfied with my jo	b	74	19	94%	-	+22 🗘	+23 🗘

K KEY DRIVER OF ENGAGEMENT QUESTION

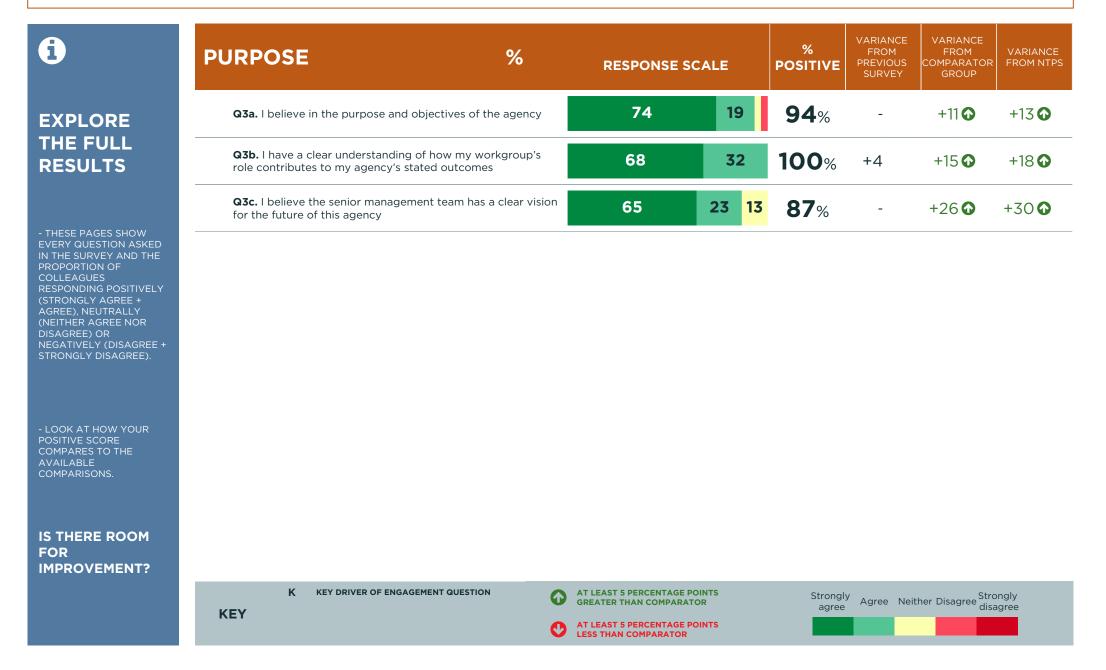




Strongly agree	Agree	Neither [Disagree	Strongly disagree	

KEY

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EXPLORE THE FULL RESULTS

i	LEARNING AND DEVELOPMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
EXPLORE	Q4a. I have a current performance agreement in place (e.g. MyPlan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)		31				
THE FULL RESULTS	Yes		19	61 %	-14 🕑	0	+8 🗘
	No		11	35%	+21	+8 🔂	0
- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.	Not Sure		1	3%	-7 👁	-8 🔮	-8 🔮
	Q4b. During the last 12 months, I have received formal feedback on my performance		31				
	Yes		16	52 %	-27 🔮	-3	+4
	No		15	48 %	+27	+3	-4
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE	Q4c. During the last 12 months, I have received informal feedback on my performance		31				
AVAILABLE COMPARISONS.	Yes		31	100%	0	+27 🕥	+27 🕥
	No		0	0%		-27 🕑	-27 🔮
IS THERE ROOM FOR IMPROVEMENT?							
	KEY	AT LEAST 5 PERCENTAGE	E POINTS GREATER	(AT LEAST 5 F	PERCENTAGE POIN	TS LESS THAN

6

EXPLORE
THE FULL
RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

LEARNING AND % DEVELOPMENT	RESPONS	SE SCALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4d. The performance feedback has been beneficial to my ongoing development	52	32 <mark>10</mark>	84%	-	+26	+28 🗘
Q4e. I receive regular and timely feedback from my manager	55	32 <mark>10</mark>	87%	_	+31	+34 🔂
Q4f. I receive constructive feedback from my manager	52	35 1	• 87%	_	+26	+29 🔂
Q4g. My manager helps to develop my capability (work related skills and knowledge)	52	32	84%	-	+25 🕥	+27 🔂
Q4h. I have a clear understanding of my development needs	45	42	87 %	-	+20 🕥	+18 🔂
Q4i. My manager encourages and supports my participation in learning and development opportunities	65	23	87 %	-2	+19 🕥	+20 🕥

K KEY DRIVER OF ENGAGEMENT QUESTION



LESS THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS



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KEY

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EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

LEARNING AND DEVELOPMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4J. During the past 12 months have your learning and development needs been identified and agreed with your supervisor?		31				
Yes		21	68%	-11 🕑	+9 🔂	+14 🔂
No		8	26%	+12 🔂	-3	-10 😍
Not Sure		2	6%	-1	-6 😍	-5 🕑
Q4k. To date, have your learning and development needs been addressed in the agreed timeframe		31				
Yes fully		16	52 %	-	+23 🖸	+25
Yes partially		9	29%	-	-11 😍	-10 🔮
No		6	19%	-	-12 🔮	-15 🔮

IS THERE ROOM FOR IMPROVEMENT?

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

i	LEARNING AND DEVELOPMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS			
EXPLORE	Q4I. What is the reason(s) why the agreed learning and development did not take place in the agreed timeframe?		9							
THE FULL RESULTS	My supervisor hasn't had the time	The data for this question has been hic	lden for anony	mity reasons.						
	I haven't had the time	The data for this question has been hidden for anonymity reasons.								
- THESE PAGES SHOW	There is no money in the budget	The data for this question has been hic	lden for anony	mity reasons.						
EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES	Appropriate learning and development opportunities have not been available	The data for this question has been hidden for anonymity reasons.								
RESPONDED TO THEM.	I've changed work areas or jobs	The data for this question has been hic	lden for anony	mity reasons.						
	Other things have taken priority	The data for this question has been hic	lden for anony	mity reasons.						
	Other (please specify)	The data for this question has been hic	lden for anony	mity reasons.						
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.	Q4m. In the past 12 months, have you undertaken any skills development activities not linked to a learning and development plan?	,	31							
	Yes		22	71 %	-	+20 🖸	+12 🖸			
	No		9	29%	-	-20 🔮	-12 🔮			
IS THERE ROOM FOR IMPROVEMENT?										
	KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER		AT LEAST 5 F	PERCENTAGE POIN R	TS LESS THAN			

6

EXPLORE
THE FULL
RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

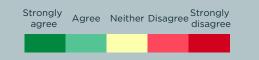
LEARNING AND %	RESPON	SE SCALE	:	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTP
Q4n. The learning and development I have undertaken has helped me to do my job better	39	42	16	81 %	-	+19 🔂	+16 🟠
Q40. The learning and development I have undertaken has helped me advance my career	23 26	42	10	48%	-	+10 🔂	+10 🕥
Q4p. Overall I am satisfied with my access to learning and development opportunities in my agency	45	42		87 %	-	+35 🕥	+36
Q4q. I seek out opportunities to apply what I learn in my day- to-day work	48	39	13	87 %	-	+14 🔂	+9 🔂
Q4r. My manager discusses my career plans with me	39	39	13	77%	-	+37 🔂	+38 🔂
Q4s. I spend time out of working hours building my capability (work related skills and knowledge)	16 32	32	16	48 %	-	0	-13 🔮

K KEY DRIVER OF ENGAGEMENT QUESTION



LESS THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS



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KEY

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•		RESPONSE SCALE	RESPONSES	%	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
EXPLORE	Q5a. During the past 12 months what were the main changes that affected your workgroup?		41				
THE FULL RESULTS	Substantial change in your work priorities		6	15%	-	+2	+4
	Substantial change in your type of work		1	2%	-	-6 😍	-6 🕑
- THESE PAGES SHOW EVERY QUESTION ASKED	Organisational restructure		0	0%	-	-11 🕑	-16 🕑
IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.	Change in management above your direct line manager		1	2%	-	-8 😍	-11 🕑
	Change in direct line manager		5	12 %	-	0	-1
	Increase in employee numbers		0	0%	-	-6 🕑	-5 🕑
- LOOK AT HOW YOUR POSITIVE SCORE	Decrease in employee numbers		7	17 %	-	+2	+5 🖸
COMPARES TO THE AVAILABLE COMPARISONS.	Change in physical workplace (i.e. moved to a new building, existing workplace renovated)		0	0%	-	-6 🕑	-8 🕑
	Machinery of Government change (machinery of government change refers to the allocation of functions and responsibilities between		0	0%	-	-5 🕑	-3
	Other (please specify)		4	10%	-	+7 🔂	+6 🔂
IS THERE ROOM FOR IMPROVEMENT?	No significant change		17	41 %	-	+32 🔂	+35 🔂
	KEY	AT LEAST 5 PERCENTAGE POL THAN COMPARATOR	INTS GREATER		AT LEAST 5 COMPARATO	PERCENTAGE POINT DR	'S LESS THAN

i

EXPLORE THE FULL RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	HANGE % ANAGEMENT [%]	RESPC	NSE SCAL	.E	% POSITIVE	FROM PREVIOUS SURVEY	FROM COMPARATOR GROUP	VARI FROI
	Q5b. I know what I need to do to make changes happen in my agency	29	52	19	81 %	-	+35 🕥	+36
	Q5c. I am confident that changes in my agency would be well managed	35	48	16	84%	-	+37 🔂	+44
	Q5d. My manager keeps me informed about changes which affect me	58	3	5	94%	+1	+30 🔂	+31
	Q5e. My immediate senior manager effectively leads and manages change	52	39		90%	-	+31	+33
к	Q5f. There is a clear consultation process when change in my agency is proposed	32	42	19	74 %	-15 😍	+32	+36
	Q5g. My agency's senior managers support staff to work in an environment of change	39	45	13	84%	-	+33 🕥	+38
к	Q5h. Communications about change from senior managers are timely	42	39	13	81%	-12 🔮	+33 🔂	+38
к	Q5i. In times of change, senior managers provide sufficient information about the purpose of change	42	35	19	77%	-15 🔮	+30 🕜	+34

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 KEY DRIVER OF ENGAGEMENT QUESTION
 AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR
 Strongly agree
 Agree
 Neither Disagree
 Strongly disagree

 KEY
 AT LEAST 5 PERCENTAGE POINTS
 Strongly agree
 Agree
 Neither Disagree
 Strongly disagree

1

EXPLORE THE FULL RESULTS

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- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

Y	OUR AGENCY	%	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VAR FRO
	Q6a. Personal background is not a barr organisation (e.g. cultural background, orientation, gender)		68	26	94%	-	+21	+23
	Q6b. I am given the support I need to c service to our clients/customers/stake		58	35	94%	-	+28 🕜	+30
	Q6c. My team regularly looks for ways clients/customers/stakeholders better	to serve our	58	39	97 %	-	+24 🕥	+19
	Q6d. We act on the feedback we receiv clients/customers/stakeholders	re from	61	32	94%	-	+23 🕥	+20
	Q6e. At my agency we put the client/c at the centre of everything we do	ustomer/stakeholder	55	35	90%	-	+20 🕥	+19
	Q6f. My agency provides high quality so Northern Territorian community	ervices to the	58	35	94%	-6 🔮	+17 🔂	+17
к	Q6g. My agency focuses on improving	the work we do	71	26	97 %	-	+27 🔂	+25
	Q6h. In my agency, earning and sustain public trust is seen as important	ing a high level of	77	16	94%	-6 😍	+15 🕜	+12

K KEY DRIVER OF ENGAGEMENT QUESTION

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

KEY

1

EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

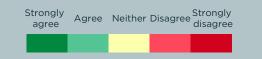
YOUR AGENCY	%	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q6i. I would recommend my agency as	a great place to work	81	13	94%	-6 🔮	+30 🟠	+31
Q6j. I am proud to tell others I work for	my agency	81	13	94%	-3	+25 🔂	+26 🕥
Q6k. I feel a strong personal attachmen	t to my agency	58	32	90%	+5 🔂	+33 🗘	+290
Q6I. My agency motivates me to help it	achieve its objectives	65	23 <mark>10</mark>	87 %	-2	+34 🕜	+34 🕥
Q6m. My agency inspires me to do the l	pest in my job	71	19	90%	+1	+37 🟠	+37 🟠
Q6n. Overall, I am satisfied with my age	ncy as an employer	74	23	97 %	-	+31	+330
Q60. I believe my agency will take actic survey	n as a result of this	65	26	90%	-6 🔮	+39 🔂	+46 🕥

K KEY DRIVER OF ENGAGEMENT QUESTION



LESS THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS



Office of the Commissioner for Public Employment | 2018 People Matter Employee Survey

KEY

PAGE 20.

C

QUESTIONS ASKED OF EEO GROUPS

i	DEMOGRAPHICS	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
EXPLORE	Q8J. Are you of Aboriginal and/or Torres Strait Islander descent?		31				
THE FULL RESULTS	Yes		7	23%	-	+13 🕥	+13 🔂
	No		24	77 %	-	-13 🔮	-13 🔮
- THESE PAGES SHOW EVERY QUESTION ASKED	Q8k. Do you feel that NTPS Special Measures policy has helped you in your career?		7				
IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.	Yes	The data for this question has been	hidden for anonyı	mity reasons.			
	No	The data for this question has been	hidden for anonyı	mity reasons.			
- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.							
IS THERE ROOM FOR IMPROVEMENT?							
	KEY	AT LEAST 5 PERCENTAGE THAN COMPARATOR	E POINTS GREATER	(AT LEAST 5 COMPARATO	PERCENTAGE POINT DR	IS LESS THAN

QUESTIONS ASKED OF EEO GROUPS

EXPLORE THE FULL

RESULTS

£

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

DEMOGRAPHICS	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q8I. Do you have any sort of disability that restricts you in performing everyday activities and which is long-term (lasting six months or more)?		31				
Yes		5	16 %	-	+13 🟠	+13 🕥
No		24	77 %	-	-14 🕑	-15 😍
Prefer not to say		2	6%	-	+2	+2
Q8m. Does your disability require a work-related adjustment?		5				
Yes	The data for this question has be	en hidden for anonyı	nity reasons.			
No	The data for this question has be	en hidden for anonyı	nity reasons.			
Prefer not to say	The data for this question has be	en hidden for anonyı	nity reasons.			

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



QUESTIONS ASKED OF EEO GROUPS

(i)

EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

DE	EMOGRAPHICS	RESPONSE SCALE	FROM COMPARATOR GROUP	VARIANCE FROM NTPS			
	Q8n. My workplace has enabled this adjustment	The data for this question has been hi	dden for anon	ymity reasons	5.		
	Q80. This adjustment was sufficient to meet my needs	The data for this question has been hi	dden for anon	ymity reasons	5.		
N	Q8p. In my workplace, the physical environment is a barrier to my success.	The data for this question has been hidden for anonymity reasons.					
N	Q8q. In my workplace, the behaviours and/or attitudes of others are a barrier to my success	The data for this question has been hi	dden for anon	mity reasons	5.		



RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses : 31 NOTE: Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

Gender	Survey %	Workforce with disability	Survey %	Education attained	Survey %
Male	16	Yes	16	Doctorate Degree level	0
Female	77	No	77	Master Degree level	23
Other	0	Prefer not to say	6	Graduate Diploma or Graduate Certificate level	13
Prefer not to say	6			Bachelor Degree level including honours degrees	26
Age	Survey %	Disability work related adjustment	Survey %	Advanced Diploma or Diploma level	13
15-34 YRS	16			Certificate level, including trade	13
35-54 YRS	68			Year 12 or equivalent (VCE/Leaving certificate)	6
55+ YRS	16			Less than year 12 or equivalent	6
LOTE spoken at home	Survey %	Manager	Survey %	Agency organisational tenure	Survey %
Yes	6	Yes	42	Less than 1 year	32
No	94	No	58	1 - 4 years	39
				5 - 9 years	16
Aboriginal status	Survey %	Working arrangement	Survey %	10 - 14 years	13
Yes	23	Full-time	81	15 - 19 years	0
No	77	Part-time	19	20 - 29 years	0
				> 30 years	0
Employment type	Survey %	Average casual /Part time hours	Survey %	Salary	Survey %
Ongoing	68			Below 35k	3
Fixed Term	19			35k to 84k	19
Casual	3			85k to 139k	48
Executive Contract	10			140k to 169k	16
Don't know	0			170k +	13

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses : 31 NOTE: Values that appear as 0 have been rounded down due to the size of the group. Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

Survey %	Classification/Pay award group	Survey %
90	Executive Contract Officer	13
3		84 3
0		5
0		
0		
0		
0		
0		
0		
0		
6		
Survey %		
94		
6		
	90 3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 5 0 7 0 0 0 0	90 Executive Contract Officer Administration Stream Trainees/NTPS Apprentices/NICP 0 0 0 0 0 0 0 0 0 0 0 0 5 Survey % 94

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a g	group with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	Organisational change (% positive)	Individual Performance and Capability (% positive)
Northern Territory Public Sector		9,851	65%	67%	49%	64%
Office of the Cor	mmissioner for Public Employment	31	89%	94%	84%	79%
ATSI	Yes	7	Restricted	Restricted	Restricted	Restricted
DISABILITY	Yes	5	Restricted	Restricted	Restricted	Restricted
GENDER	Male	5	Restricted	Restricted	Restricted	Restricted
	Female	24	93%	97%	85%	78%
	Other	0	Restricted	Restricted	Restricted	Restricted
	Prefer not to say	2	Restricted	Restricted	Restricted	Restricted
AGE	15-34 YRS	5	Restricted	Restricted	Restricted	Restricted
	35-54 YRS	21	89%	95%	90%	83%
	55+ YRS	5	Restricted	Restricted	Restricted	Restricted
CURRENT ROLE	Less than 1 YR	10	89%	96%	84%	78%
	1-4 YRS	12	87%	88%	82%	78%
	5-9 YRS	5	Restricted	Restricted	Restricted	Restricted
	10+ YRS	4	Restricted	Restricted	Restricted	Restricted
MANAGER	Managers	13	89%	92%	83%	81%
	Non-managers	18	89%	96%	84%	78%

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a g	roup with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	Organisational change (% positive)	Individual Performance and Capability (% positive)
Northern Territor	ry Public Sector	9,851	65%	67%	49%	64%
Office of the Con	nmissioner for Public Employment	31	89%	94%	84%	79%
STATUS	Ongoing	21	88%	93%	83%	81%
	Fixed Term	6	Restricted	Restricted	Restricted	Restricted
	Casual	1	Restricted	Restricted	Restricted	Restricted
	Executive Contract	3	Restricted	Restricted	Restricted	Restricted
FULL TIME/PART TIME	Full-time	25	89%	93%	85%	77%
	Part-time	6	Restricted	Restricted	Restricted	Restricted
REGION	Darwin City (including Palmerston)	29	88%	94%	83%	79%
	Darwin Region (including the Tiwi Islands and West Arnhem)	0	Restricted	Restricted	Restricted	Restricted
	East Arnhem Region	0	Restricted	Restricted	Restricted	Restricted
	Katherine Region	0	Restricted	Restricted	Restricted	Restricted
	Barkly Region	0	Restricted	Restricted	Restricted	Restricted
	Alice Springs Town & Region	0	Restricted	Restricted	Restricted	Restricted

SURVEY INDICIES BY WORKGROUPS

"Restricted" indicates a group with less than 10 respondents	Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	Organisational change (% positive)	Individual Performance and Capability (% positive)
Northern Territory Public Sector	9,851	65%	67%	49%	64%
Office of the Commissioner for Public Employ	vment 31	89%	94%	84%	79%
Workgroups ER	11	80%	87%	78%	76%

	 AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE 	NTPS	Office of the Commission er for Public Employment	ER
	RESPONDENTS	9851	31	11
DO	EMPLOYEE ENGAGEMENT	65 %	89%	80%
ARE?	G6i. I would recommend my agency as a great place to work	62 %	94%	82 %
IDEA OF HOW	G6j. I am proud to tell others I work for my agency	68 %	94%	91%
NG TO OTHERS IN NESS AREA NISATION	Q6k. I feel a strong personal attachment to my agency	62 %	90%	73%
HESE CHARTS K YOUR DEX SCORES E IN YOUR	Q6I. My agency motivates me to help it achieve its objectives	53%	87 %	82%
	Q6m. My agency inspires me to do the best in my job	53%	90%	73%

HOW DO YOUR SCORES COMPARE TO OTHERS?

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TO GET AN II YOU'RE DOIN COMPARED YOUR BUSIN AND ORGAN

SURVEY IND

WHERE COMPARATIVELY YOU ARE NOT DOING SO WELL, SPEAK TO HIGHER SCORING TEAMS WITH SIMILAR CHALLENGES TO SEE IF THERE ARE SOME BEST PRACTICES THAT HAVE WORKED FOR THEM

i	 AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE
	RESPONDENTS
HOW DO	EMPLOYEE SATISFACTION
YOU COMPARE?	Q2c. I receive adequate recognition for doing a good job
TO GET AN IDEA OF HOW	Q2d. I have the appropriate level of autonomy to do my job effectively
YOU'RE DOING COMPARED TO OTHERS IN YOUR BUSINESS AREA AND ORGANISATION	Q2e. There are opportunities to be innovative in my job
OVERALL. THESE CHARTS BENCHMARK YOUR SURVEY INDEX SCORES WITH THOSE IN YOUR	Q2f. Overall I am satisfied with my job
TEAM	Q6n. Overall, I am satisfied with my agency as an employer

HOW DO YOUR SCORES **COMPARE TO OTHERS?**

WHERE COMPARATIVELY YOU ARE NOT DOING SO WELL, SPEAK TO HIGHER SCORING TEAMS WITH SIMILAR CHALLENGES TO SEE IF THERE ARE SOME BEST PRACTICES THAT HAVE WORKED FOR

 AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE 	NTPS	Office of the Commission er for Public Employment	ER
RESPONDENTS	9851	31	11
EMPLOYEE SATISFACTION	67 %	94%	87 %
Q2c. I receive adequate recognition for doing a good job	58 %	94%	82 %
Q2d. I have the appropriate level of autonomy to do my job effectively	76 %	97%	91%
Q2e. There are opportunities to be innovative in my job	67 %	90%	82 %
Q2f. Overall I am satisfied with my job	70%	94%	91%
Q6n. Overall, I am satisfied with my agency as an employer	64 %	97%	91%

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	 AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE 	NTPS	Office of the Commission er for Public Employment	ER
	RESPONDENTS	9851	31	11
W DO	ORGANISATIONAL CHANGE	49 %	84 %	78 %
U MPARE?	Q5b. I know what I need to do to make changes happen in my agency	45%	81%	82 %
T AN IDEA OF HOW	Q5d. My manager keeps me informed about changes which affect me	62 %	94%	82%
E DOING ARED TO OTHERS IN BUSINESS AREA RGANISATION	Q5e. My immediate senior manager effectively leads and manages change	57 %	90%	82%
ALL. THESE CHARTS IMARK YOUR Y INDEX SCORES THOSE IN YOUR	Q5f. There is a clear consultation process when change in my agency is proposed	38%	74 %	64 %
	Q5h. Communications about change from senior managers are timely	42%	81%	82 %
		•		

HOW DO YOUR SCORES COMPARE TO OTHERS?

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TO GET YOU'RE COMPAI YOUR B AND OR

WHERE COMPARATIVELY YOU ARE NOT DOING SO WELL, SPEAK TO HIGHER SCORING TEAMS WITH SIMILAR CHALLENGES TO SEE IF THERE ARE SOME BEST PRACTICES THAT HAVE WORKED FOR THEM

	 AT LEAST 5 PERCENTAGE POINTS GREATER THAN UNIT SCORE AT LEAST 5 PERCENTAGE POINTS LESS THAN UNIT SCORE 	NTPS	Office of the Commission er for Public Employment	ER
	RESPONDENTS	9851	31	11
OW DO	INDIVIDUAL PERFORMANCE AND CAPABILITY	64 %	79 %	76 %
OU OMPARE?	Q4e. I receive regular and timely feedback from my manager	53%	87 %	82 %
GET AN IDEA OF HOW	Q4g. My manager helps to develop my capability (work related skills and knowledge)	57 %	84%	73 %
U'RE DOING MPARED TO OTHERS IN UR BUSINESS AREA ID ORGANISATION	Q4h. I have a clear understanding of my development needs	69 %	87 %	82 %
/ERALL. THESE CHARTS NCHMARK YOUR RVEY INDEX SCORES TH THOSE IN YOUR AM	Q4n. The learning and development I have undertaken has helped me to do my job better	65%	81%	82%
	Q4q. I seek out opportunities to apply what I learn in my day-to-day work	78 %	87%	82 %
OW DO YOUR CORES	Q4s. I spend time out of working hours building my capability (work related skills and knowledge)	61%	48%	55%

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HO SC **COMPARE TO OTHERS?**

WHERE COMPARATIVELY YOU ARE NOT DOING SO WELL, SPEAK TO HIGHER SCORING TEAMS WITH SIMILAR CHALLENGES TO SEE IF THERE ARE SOME BEST PRACTICES THAT HAVE WORKED FOR

KEY DRIVERS OF ENGAGEMENT

i	AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM PREVIOUS SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
WHAT TO FOCUS ON?	Q5f. There is a clear consultation process when change in my agency is proposed	74%	-15 0	+320	+360
THESE QUESTIONS HAVE BEEN IDENTIFIED AS YOUR KEY DRIVERS OF ENGAGEMENT. THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.	Q5i. In times of change, senior managers provide sufficient information about the purpose of change	77%	- 15 ○	+300	+340
SOME WILL BE AREAS TO IMPROVE UPON AND OTHERS WILL BE AREAS TO MAINTAIN. IN ORDER TO IMPROVE ENGAGEMENT DEVELOPING ACTIONS AND ACTIVITIES FOCUSED ON THESE	Q5h. Communications about change from senior managers are timely	81 %	-120	+33 0	+380
QUESTIONS WILL HELP IMPROVE PERFORMANCE. CONSIDER WHETHER THESES AREAS CAN BE ALIGNED WITH CURRENT PRIOTIES AND OBJECTIVES TO ENSURE ACTIONS CAN BE SUSTAINED.	Q6g. My agency focuses on improving the work we d	• 97 %	-	+270	+250
	G2e. There are opportunities to be innovative in my job	90%	-	+270	+230

SURVEY TIMEFRAME

This report contains results for the 2018 People Matter Employee Survey which was open from 10 September to 21 September 2018.

INDEX CALCULATIONS

Where questions have been grouped together to form an index for example Organisational Change, this has been calculated by adding the unrounded positive scores of all items in the group, and then dividing by the number of questions in the index to create a % positive average figure. For ease of reporting this figure has been rounded. Please note this does not apply to the Engagement Index which has been calculated using the method outlined below.

EMPLOYEE ENGAGEMENT INDEX

Scores are assigned to each of the question responses in the index (100% strongly Agree, 75% Agree, 50% Neither agree nor disagree, 25% Disagree, and 0 Strongly disagree). Once the scores are added together these are then divided by the number of respondents to create an average % positive. For ease of reporting this figure has been rounded.

KEY DRIVER ANALYSIS

Experience tells us that a successful response to survey results requires focus on key priorities. Key Driver Analysis (KDA) helps identify these priority areas. Statistical techniques including factor and regression analysis identifies the factors (groups of questions) and individual questions with the **strongest influence on your engagement index.**

Firstly, **Factor Analysis** identifies patterns in the survey questions, allowing us to see if a group of questions are measuring the same underlying characteristic(s) (i.e. they belong to the same survey theme). This statistical technique assumes that when questions are answered in a similar way, the employee is thinking about the same underlying theme.

Regression analysis is then used to identify questions most likely to influence and drive employee engagement within each theme. This is achieved by developing a statistical model which determines the importance ('weight') of each question on engagement. These weights are used to identify which questions have the most impact on engagement. Once we know the highest impacting factors, to simplify reporting we take the highest impacting questions from the top factors to determine 5 Key Driver questions.

In order to assist smaller organisations and teams to obtain a set priorities or 'Key Drivers' we also use Local Driver Analysis (LDA). This is an automated technique which uses correlation analysis to explore the relationship between the survey questions and Engagement. Correlation will rank survey questions, and the top 5 are reported as 'Key Drivers'. Where a team has less than 20 respondents' drivers are inherited from the parent unit.

APPENDIX B: COMPARATOR GROUPS

Comparator Group – Agencies that have similar characteristics (eg central coordination, service delivery, regulation etc) are grouped together for the purpose of comparing results. The 2018 comparator groups are:

Central Agency

Department of Attorney-General and Justice Department of Corporate and Information Services Department of Legislative Assembly Department of the Chief Minister Department of Treasury and Finance Office of Commissioner for Public Employment

Commercial (or includes commercial element)

Jacana Energy Territory Generation Land Development Corporation Power and Water Corporation

Small Statutory Authority

Auditor General's Office NT Electoral Commission Aboriginal Areas Protection Authority Ombudsman's Office

Industry Regulation &/or Public Infrastructure

Department of Environment and Natural Resources Department of Trade, Business and Innovation Department of Infrastructure, Planning and Logistics Department of Primary Industry and Resources Department of Tourism and Culture

Service Delivery - Public facing

Territory Families Department of Education Department of Health – incl. TEHS and CAHS Department of Housing and Community Development NTPFES

TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
The things we do well:	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus on and turn into action plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?

i USE THIS	PRIORITISE 3 FOR	AREAS ACTION TIMESCALE	5 OWNER	RESOURCES REQUIRED	TARGET / SUCCESS MEASURE
PAGE TO START YOUR LOCAL	01.				
ACTION PLANS - IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND	02.				
AREAS WHICH YOU NEED TO INVESTIGATE FURTHER. - PRIORITISE 3 AREAS TO TAKE FORWARD	03.				