

RESPONSE RATE:

81%



Department of Environment, Parks and Water Security

RESPONSES:

488 of 605

YOUR
EMPLOYEE
ENGAGEMENT
SCORE:

VARIANCE from 2021 SURVEY: +4

VARIANCE from NTPS:
+6

Employee engagement is about more than just satisfaction. It's a mutually beneficial relationship between the employee and organisation. Engagement is a good indicator of how connected they are to the organisation and in helping it to achieve its goals.

YOUR EMPLOYEE SATISFACTION SCORE:

VARIANCE from 2021 SURVEY: • +6

VARIANCE from NTPS: • +7

EEO GROUP ENGAGEMENT SCORES:	ENGAGEMENT SCORES
ATSI - Yes	71%
DISABILITY - Yes	69%
AGE - 55+ YRS	73%

HIGHEST SCORING QUESTIONS:	% POSITIVE
Q2g. I believe the work I do is important	93%
Q12g. My behaviour at work is guided by the code of conduct	93%
Q2c. I seek out opportunities to improve my day-to-day performance	90%



WHAT NOW?

1. EXPLORE
TAKE TIME TO
UNDERSTAND THE
RESULTS IN THIS
REPORT.

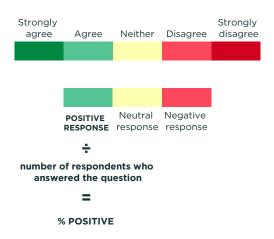
2. DISCUSS
IDENTIFY WITH YOUR
TEAM THE THINGS TO
CELEBRATE
(STRENGTHS) OR
IMPROVE (ACTION
AREAS).

3. DEVELOP
DEVELOP A PLAN OF
ACTION USING
TEMPLATE AT THE
BACK OF THIS
REPORT.

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166	= 317				
% POSITIVE	317 ÷ 613	= 52%				

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

COMPARISONS TO COMPARATOR GROUP

WITHIN THIS REPORT A
COMPARISON AGAINST
COMPARATOR GROUP
REFERS TO INDUSTRY
REGULATION&/OR
PUBLIC
INFRASTRUCTURE

DEFINITIONS

RESTRICTED -INDICATES A GROUP WITH LESS THAN 10 RESPONDENTS

'-' - INDICATES DATA NOT AVAILABLE

TIPS & SUGGESTIONS



UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION. FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

- WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees.

01.

Take the time

to digest the

scores and

identify the

areas where

performing

you are

well.

Identify areas that need improvement.

02

These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take.

03.

High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

04.

It may be helpful to discuss with your manager or other colleagues (your peers, HR, subject experts) to share ideas before developing plans for action.

There are lots of websites of ideas and case studies to give you further inspiration and top tips.

Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term.

05.

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

Is there room for improvement?

06.

HEADLINE SCORES

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q2g. I believe the work I do is important		Q16a. I believe my organisation took appropriate a the last People Matter survey	action from	Q8c. It is safe to speak up and challenge the way t done in my organisation	chings are
	93%		55 %		20%
Q12g. My behaviour at work is guided by the code	e of conduct	Q6h. My manager appropriately deals with employ perform poorly	ees who	Q8d. My organisation fairly considers recommends staff about how we could operate better	ations from
	93%		38 %		18%
Q2c. I seek out opportunities to improve my day-t performance	co-day	Q16b. I believe my organisation will take action as this survey	a result of	Q7f. Senior managers engage with employees at a the organisation	all levels of
	90%		38%		17 %
Q3a. I have a clear understanding of how my work contributes to my organisation's goals	kgroup's role	Q5g. My manager has talked to me about what I comprove my performance	ould do to	Q7e. The senior managers in my organisation mak decisions	e timely
	90%		34 %		17 %
Q2b. My job allows me to use my skills, knowledge abilities	e and	Q8a. I know what I need to do to make changes had organisation	appen in my	Q4g. My manager discusses my career intentions	with me
	88%		33 %		17 %



FIND YOUR HIGHEST SCORES

THESE QUESTIONS ARE YOUR HIGHEST SCORING.

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES.

(AREAS OF POTENTIAL)

- WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

EMPLOYEE ENGAGEMENT INDEX



HOW ENGAGED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF ENGAGEMENT FOR YOUR TEAM. YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT COLLEAGUES HAVE TO WORKING FOR THE ORGANISATION.

THERE'S A LOT OF EVIDENCE TO SHOW A STRONG LINK BETWEEN ENGAGED COLLEAGUES AND IMPROVED BUSINESS PERFORMANCE.

	EMPLOYEE ENGAGEMENT 70%	RE	SPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
						+4	+3	+60
SAY	Q15a. I would recommend my organisation as a great place to work	26	47	20	72 %	+96	+4	+12 🟠
/5	Q15b. I am proud to tell others I work for my organisation	31	45	17	76%	+4	+6 🐼	+11 🕥
STAY	Q15c. I feel a strong personal attachment to my organisation	25	42	23 8	67%	+4	+90	+12 🕥
STRIVE	Q15d. My organisation motivates me to help it achieve its objectives	18	45	27	64%	+11 🐼	+4	+9 🏠
STR	Q15e. My organisation inspires me to do the best in my job	19	43	27 8	63%	+10 💿	+4	+9



KEY DRIVERS OF ENGAGEMENT



WHAT TO FOCUS ON?

THESE QUESTIONS HAVE BEEN IDENTIFIED AS YOUR KEY DRIVERS OF ENGAGEMENT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND OTHERS WILL BE AREAS TO MAINTAIN. IN ORDER TO IMPROVE ENGAGEMENT DEVELOPING ACTIONS AND ACTIVITIES FOCUSED ON THESE QUESTIONS WILL HELP IMPROVE PERFORMANCE.

CONSIDER WHETHER THESE AREAS CAN BE ALIGNED WITH CURRENT PRIORITIES AND OBJECTIVES TO ENSURE ACTIONS CAN BE SUSTAINED.

	5 PERCENTAGE POINTS THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
.1	Q7i. My senior managers effectively lead and manage change	56%	+80	0	+5 0
.2	Q7b. Senior managers provide clear strategy and direction	62 %	+110	0	+60
.3	Q9e. My agency does a good job of promoting health and wellbeing	64%	-	+70	+100
.4	Q7c. The senior management team has a clear vision for the future of the organisation	61%	+110	0	+60
.5	Q8c. It is safe to speak up and challenge the way things are done in my organisation	54 %	+60	+1	+50
.6	Q7a. I'm confident that my senior managers have the appropriate capabilities and skills to lead my organisation	70 %	+100	0	+80

EMPLOYEE SATISFACTION INDEX



HOW SATISFIED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF **EMPLOYEE SATISFACTION** WITHIN YOUR TEAM. THIS SCORE REFLECTS HOW CONTENT EMPLOYEES ARE WITH THEIR JOBS AND THE WIDER ORGANISATION. FEELING CHALLENGED, RECEIVING AN APPROPRIATE LEVEL OF RECOGNITION AND HAVING AN ADEQUATE LEVEL OF RESPONSIBILTY ALL HAVE AN IMPACT ON EMPLOYEE SATISFACTION.

EMPLOYEE SATISFACTION 77%	RE	SPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2021 SURVEY +6 1	VARIANCE FROM COMPARATOR GROUP +2	VARIANCE FROM NTPS
Q14a. I receive adequate recognition for doing a good job	16	54	20 8	69%	+9 🏠	+3	+9 🏠
Q14b. I have the appropriate level of autonomy to do my job effectively	24	59	11	83%	+4	0	+3
Q14c. There are opportunities to be innovative in my job	22	55	16	76 %	+2	+3	+70
Q14d. Overall, I am satisfied with my job	23	55	14	78 %	+7♠	+2	+6♠
Q14e. Overall, I am satisfied with my organisation as an employer	23	54	15	77 %	+8•	+3	+11 春

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

agree

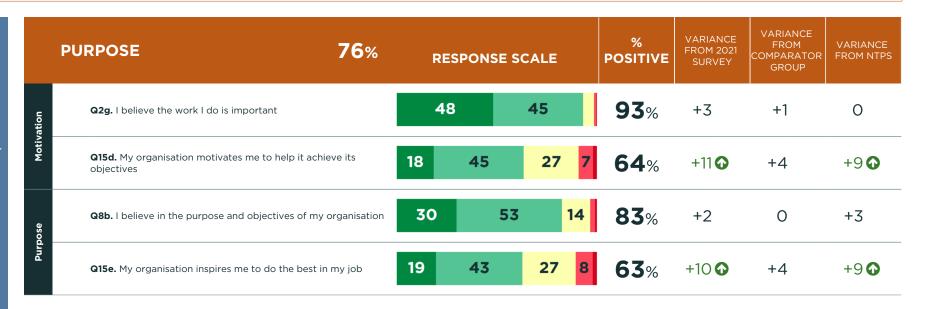
Agree Neither Disagree Strongly disagree



EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

LOOK AT HOW YOUR
POSITIVE SCORE
COMPARES TO THE
AVAILABLE COMPARISONS.





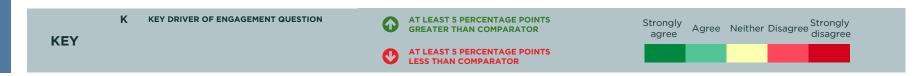


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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

	BELONGING 72%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Accepted	Q15c. I feel a strong personal attachment to my organisation	25 42 23 8	67 %	+4	+9	+12 🟠
	Q3a. I have a clear understanding of how my workgroup's role contributes to my organisation's goals	37 53 7	90%	+60	0	+2
	Q5f. My manager has talked to me about what I am doing well in my work	18 46 22 11	64%	+50	-1	+3
Included	Q5g. My manager has talked to me about what I could do to improve my performance	10 39 34 14	49%	+3	-4	0
	Q6c. My manager involves me in decisions about my work	30 47 14 7	77 %	+4	+1	+8🏠
	Q6b. My manager tells me about changes that affect me	27 51 15	78 %	+96	+1	+5•
Respected	Q14a. I receive adequate recognition for doing a good job	16 54 20 8	69%	+96	+3	+96
Respe	Q3d. People in my workgroup treat each other with respect	38 47 <mark>10</mark>	85%	+15 ♠	+2	+60

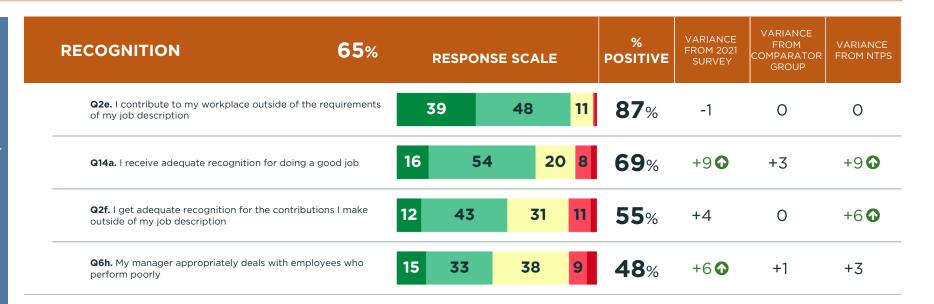




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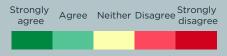
LOOK AT HOW YOUR
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KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

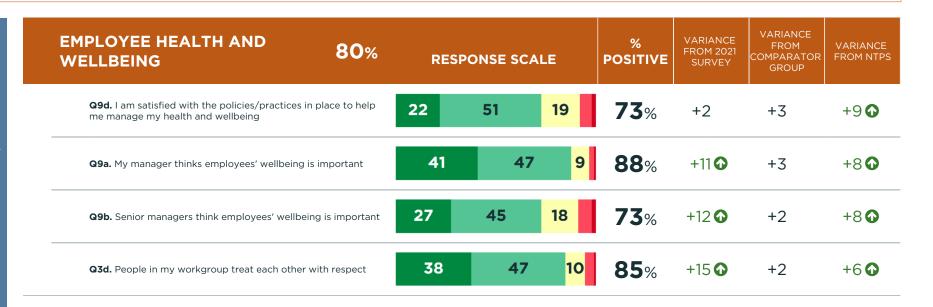




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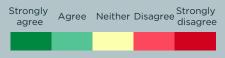
LOOK AT HOW YOUR
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KEY DRIVER OF ENGAGEMENT QUESTION

KEY







EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

THE STRESS AND BURNOUT QUESTIONS ON THIS PAGE ARE REPORTED SEPARATELY AND ARE NOT INCLUDED IN THE OVERALL SCORE FOR EMPLOYEE HEALTH AND WELLBEING.

EMPLOYEE HEALTH AND WELLBEING	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q9f. I feel burned out by my work		488				
Strongly agree		50	10%	-	0	-7 ♥
Agree		97	20%	-	-1	-4
Neither agree nor disagree		146	30 %	-	-3	+2
Disagree		157	32 %	-	+3	+7 0
Strongly disagree		38	8%	-	0	+1
Q9g. How often do you find work stressful		488				
Always		21	4%	-	0	-3
Often		124	25%	-	-1	-6♥
Sometimes		253	52 %	-	+1	+6 🐼
Rarely		78	16%	-	0	+3
Never		12	2 %	-	0	+1







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LOOK AT HOW YOUR
POSITIVE SCORE
COMPARES TO THE
AVAILABLE COMPARISONS.

THE DATA IN THIS SECTION DOES NOT REPRESENT **DOCUMENTED CASES OF BULLYING AND** HARASSMENT IN THE WORKPLACE. INSTEAD, IT IS EMPLOYEES' PERCEPTIONS OF **EXPERIENCING THESE** BEHAVIOURS AT WORK. THIS IS AS IMPORTANT AS **UNDERSTANDING THE** NUMBER OF DOCUMENTED CASES, AS IT PROVIDES INSIGHT TO WORKPLACE **CULTURE AND THE DYNAMICS OF A** WORKPLACE.

BULLYING / SEXUAL HARASSMENT	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Q13a. Bullying/sexual harassment is not tolerated in my organisation	38	44	11	82 %	+20 🚳	+1	+5

K KEY DRIVER OF ENGAGEMENT QUESTION

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

a

Strongly

Agree Neither Disagree Strongly disagree

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

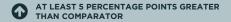


EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

THESE RESULTS ARE PRODUCED USING A RANGE OF BEHAVIOURS THAT **RESPONDENTS CAN SELECT** IN THE SURVEY. RESULTS **INCLUDE ALL INSTANCES** FOR THE CATEGORY. FOR **EXAMPLE, IF AN EMPLOYEE** SELECTED ONE BULLYING **BEHAVIOUR AND ONE SEXUAL HARASSMENT** BEHAVIOUR, THEY WILL BE **COUNTED IN EACH** CATEGORY'S TOTAL. AS **MULTIPLE ANSWERS CAN BE SELECTED IN THIS** RESPONSE, THE PERCENTAGE WILL NOT **EQUAL 100%.**

BULLYING / PHYSICAL ABUSE / SEXUAL HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13d. Experienced bullying / physical abuse / sexual harassment in the past 12 months		488				
Experienced Bullying (all instances)		85	17 %	-8♥	-1	-8♥
Experienced Physical Abuse (all instances)		0	0%	-	0	-1
Experienced Sexual Harassment (all instances)		21	4%	0	0	-2
No		359	74 %	+90	+2	+80
Prefer not to say		36	7 %	-3	-1	-1







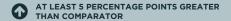
EXPLORE THE FULL RESULTS

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THE RESULTS FOR Q13E ARE PRODUCED BY **GROUPING THE INDIVIDUAL RESPONSES TO THIS QUESTION INTO INTERNAL** AND EXTERNAL GROUPS OF PEOPLE. FOR EXAMPLE, A CLIENT/CUSTOMER; MEMBER OF THE PUBLIC; CONSULTANT/SERVICE PROVIDER; AND REPRESENTATIVE OF **ANOTHER ORGANISATION** ARE ALL INCLUDED IN THE **EXTERNAL RESULTS. MULTIPLE ANSWERS CAN** BE SELECTED (I.E. A **CLIENT/CUSTOMER, AS** WELL AS A COLLEAGUE), THE PERCENTAGE WILL NOT EQUAL 100%.

BULLYING	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13e. Who bullied you?		85				
Internal people (all instances)		81	95%	+1	+1	+6 🟠
External people (all instances)		10	12%	+3	-3	-10 👁
Q13f. Have you made a formal complaint about the bullying incident?		85				
Yes		16	19%	+80	+3	-2
No		69	81%	-8 🛡	-3	+2









EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

BULLYING	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13g. If you made a formal complaint, were you satisfied with the way it was handled?		16				
Yes		5	31 %	+11	+10 🐼	+6�
No		5	31 %	-19 👁	-31♥	-26♥
Don't Know		6	38 %	+80	+210	+20 🗗
Q13i. Did the bullying cause you to take time off work?		85				
Yes		22	26%	-4	-80	-5♥
No		63	74 %	+4	+80	+50







AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

THE RESULTS FOR Q13J **ARE PRODUCED BY GROUPING THE INDIVIDUAL RESPONSES TO THIS QUESTION INTO INTERNAL** AND EXTERNAL GROUPS OF PEOPLE. FOR EXAMPLE, A CLIENT/CUSTOMER; MEMBER OF THE PUBLIC; CONSULTANT/SERVICE PROVIDER; AND REPRESENTATIVE OF **ANOTHER ORGANISATION** ARE ALL INCLUDED IN THE **EXTERNAL RESULTS. MULTIPLE ANSWERS CAN** BE SELECTED (I.E. A **CLIENT/CUSTOMER, AS** WELL AS A COLLEAGUE), THE PERCENTAGE WILL NOT EQUAL 100%.

PHYSICAL ABUSE	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Q13j. Who physically abused you?		0					
Internal people (all instances)	The data for this question has been hidden for anonymity reasons.						
External people (all instances)	The data for this question has been hic	dden for anony	mity reasons.				
Q13k. Have you made a formal complaint about the physical abuse?		0					
Yes	The data for this question has been hidden for anonymity reasons.						
No	The data for this question has been hidden for anonymity reasons.						



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

PHYSICAL ABUSE	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Q131. If you made a formal complaint, were you satisfied with the way it was handled?	1	0					
Yes	The data for this question has been hidden for anonymity reasons.						
No	The data for this question has been hidden for anonymity reasons.						
Don't Know	The data for this question has been hid	dden for anony	mity reasons.				
Q13n. Did the physical abuse cause you to take time off work?		0					
Yes	The data for this question has been hidden for anonymity reasons.						
No	The data for this question has been hidden for anonymity reasons.						









EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

THE RESULTS FOR Q130 ARE PRODUCED BY **GROUPING THE INDIVIDUAL RESPONSES TO THIS QUESTION INTO INTERNAL** AND EXTERNAL GROUPS OF PEOPLE. FOR EXAMPLE, A CLIENT/CUSTOMER; MEMBER OF THE PUBLIC; CONSULTANT/SERVICE PROVIDER; AND REPRESENTATIVE OF **ANOTHER ORGANISATION** ARE ALL INCLUDED IN THE **EXTERNAL RESULTS. MULTIPLE ANSWERS CAN** BE SELECTED (I.E. A **CLIENT/CUSTOMER, AS** WELL AS A COLLEAGUE), THE PERCENTAGE WILL NOT EQUAL 100%.

SEXUAL HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13o. Who sexually harassed you?		21				
Internal people (all instances)		16	76 %	- 18 ♥	-6♥	+80
External people (all instances)		5	24%	+18 🕢	+50	-12 👁
Q13p. Have you made a formal complaint about the sexual harassment?		21				
Yes		4	19%	0	+11 🟠	+80
No		17	81%	0	-11 👁	-80



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN



EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

SEXUAL HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS			
Q13q. If you made a formal complaint, were you satisfied with the way it was handled?		4							
Yes	ne data for this question has been hidden for anonymity reasons.								
No	The data for this question has been hic	lden for anony	mity reasons.						
Don't Know	The data for this question has been hic	lden for anony	mity reasons.						
Q13s. Did the sexual harassment cause you to take time off work?		21							
Yes		2	10%	-47 O	+4	0			
No		19	90%	+470	-4	0			



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

DATA ON WITNESSED **BULLYING AND** HARASSMENT IN THE **WORKPLACE CAN SEEM INFLATED. AN EMPLOYEE MAY HAVE WITNESSED A PARTICULAR BEHAVIOUR** ANYWHERE DURING THE **EMPLOYMENT AND NOT NECESSARILY IN THEIR** OWN WORKPLACE. IT IS IMPORTANT TO CONSIDER THAT THERE COULD BE **MULTIPLE PEOPLE WHO HAVE WITNESSED THE** SAME INSTANCE/S OF PARTICULAR BEHAVIOUR/S, WITH EACH "WITNESSED" EVENT **BEING REPORTED BY** MULTIPLE INDIVIDUALS. THIS DEMONSTRATES THAT **EVEN ONE INSTANCE OF** PERCEIVED BULLYING OR **SEXUAL HARASSMENT HAS** A MUCH WIDER IMPACT IN THE WORKPLACE THAN THE INDIVIDUAL/S INVOLVED, WHICH IN TURN **CAN HAVE SERIOUS CONSEQUENCES FOR OVERALL EMPLOYEE ENGAGEMENT AND** WELLBEING.

WITNESSED BULLYING / SEXUAL HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13b. In the past 12 months, have you witnessed bullying/sexual harassment at work?		488				
Yes		98	20%	-9 0	+1	-6♥
No		390	80%	+9 0	-1	+6•
Q13c. What action did you take after witnessing this bullying/sexual harassment?		98				
Spoke about the matter to the person perceived to be the bully		22	22%	0	+50	0
Spoke about the matter to the person perceived to have been bullied		37	38 %	-6♥	+6♠	+1
Reported the matter formally or informally		38	39 %	-6♥	-5♥	-11 ♥
Made a note of the occurrence but took no action		16	16%	-2	-7♥	-2
Took no action		13	13%	-7 ♥	-1	+3
Other		6	6%	-2	-3	-3



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL RESULTS

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

THESE RESULTS PROVIDE AN INSIGHT INTO **WORKPLACE INCLUSION BY COLLECTIVELY GROUPING** THE ABOVE RESPONSES TOGETHER. THIS IS NOT A COMPLETE PICTURE OF WORKPLACE INCLUSION, AND RESULTS SHOULD BE **CONSIDERED IN CONTEXT** OF OTHER RESULTS THAT PAINT A MORE **COMPREHENSIVE PICTURE** OF INCLUSION IN THE **WORKPLACE, SUCH AS THE DIVERSITY OF THE** WORKFORCE, AND THE **OVERALL PERCEPTIONS** AND ENGAGEMENT OF **DIVERSE GROUPS WITHIN** THE AGENCY.

WORKPLACE INCLUSION 73%	RESPON	ISE SCALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q3d. People in my workgroup treat each other with respect	38	47 <mark>10</mark>	85%	+15 🐼	+2	+6�
Q7f. Senior managers engage with employees at all levels of the organisation	20 40	23 10 7	60%	+15 ♠	+2	+86
Q3a. I have a clear understanding of how my workgroup's role contributes to my organisation's goals	37	53 7	90%	+6♠	0	+2
Q3b. My workgroup always tries to improve its performance	33	51 13	84%	+6♠	0	+3
Q8d. My organisation fairly considers recommendations from staff about how we could operate better	14 41	27 12	55 %	+12 🔂	+4	+86
Q7d. Senior managers model the behaviours expected of employees	20 44	23 7	64%	+8�	0	+6 🚱
Q19a. Personal background is not a barrier to success in my organisation (e.g., cultural, age, disability, sexual)	22 4	20 7	71 %	0	0	+3

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



Strongly agree Neither Disagree Strongly disagree



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THESE RESULTS ARE
GROUPED AS WORKPLACE
FACTORS THAT RELATE TO
SOME OF THE COMMON
PSYCHOSOCIAL HAZARDS
AT WORK. WHILE THIS
PROVIDES AN INSIGHT INTO
THE WELLBEING OF A
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SHOULD NOT BE USED AS A
COMPLETE RESOURCE FOR
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	W	ORKPLACE WELLBEING 74%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
		Q2b. My job allows me to use my skills, knowledge and abilities	32 57	88%	+6	0	+2
		Q2d. I clearly understand what I'm expected to do in my job	32 55 10	86%	+6 🚱	0	+1
		Q5f. My manager has talked to me about what I am doing well in my work	18 46 22 11	64 %	+5♠	-1	+3
tics ement		Q6b. My manager tells me about changes that affect me	27 51 15	78 %	+96	+1	+5♠
Job characteristics design and management		Q6c. My manager involves me in decisions about my work	30 47 14 <mark>7</mark>	77 %	+4	+1	+8•
Job design	K	Q7i. My senior managers effectively lead and manage change	16 40 29 9	56%	+8•	0	+5 •
	K	Q9e. My agency does a good job of promoting health and wellbeing	17 47 24 9	64%	-	+7 •	+10 🟠
		Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	11 56 22 9	67 %	0	+1	+7•
		Q12j. In my organisation, improper conduct is not tolerated	20 45 25 8	65 %	0	-3	+3
k	(EY	K KEY DRIVER OF ENGAGEMENT QUESTION	AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	Strongly agree	^y Agree Neit	her Disagree Stro disa	ngly gree



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	WORKPLACE WELLBEING 74	% RE	SPONSE SC	ALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
tics ement	Q14a. I receive adequate recognition for doing a good job	16	54	20 8	69 %	+9 春	+3	+96
Job characteristics design and management	Q14b. I have the appropriate level of autonomy to do my joeffectively	24	59	11	83%	+4	0	+3
Job design	Q18u. In my workplace, the physical environment is a barrie my success	er to 21	45	27	73 %	+4	+2	+70
	Q3d. People in my workgroup treat each other with respec	st 38	47	10	85%	+15 ♠	+2	+60
Behaviours	Q6i. My manager's behaviour at work is guided by the NTF values	²⁵ 34	50	13	84%	+11 🐼	+1	+70
Behav	Q6j. My manager encourages behaviours that are consister with the NTPS values	nt 35	49	13	84%	+11 💿	+2	+7 0
	Q7d. Senior managers model the behaviours expected of employees	20	44	23 7	64 %	+8•	0	+6 🚱





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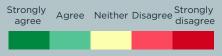
WORKPLACE CLIMATE
REFERS TO THE OVERALL
ATMOSPHERE,
ENVIRONMENT, AND
CONDITIONS WITHIN A
WORKPLACE. IT
ENCOMPASSES THE
PREVAILING ATTITUDES,
BEHAVIOURS, AND
INTERACTIONS AMONG
EMPLOYEES AND THEIR
PERCEPTION OF THE
ORGANISATIONAL
CULTURE.

WC	ORKPLACE CLIMATE 69%	R	ESPONS	E SCAL	E	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
K	Q8c. It is safe to speak up and challenge the way things are done in my organisation	16	38	26	13	54 %	+6•	+1	+5♠
	Q8d. My organisation fairly considers recommendations from staff about how we could operate better	14	41	27	12	55%	+12 💿	+4	+8♠
	Q9b. Senior managers think employees' wellbeing is important	27	4	5	18	73 %	+12 💿	+2	+8♠
	Q9c. There is an appropriate level of focus on safety at my workplace	28		59	10	87 %	+5 0	+8•	+15 春
	Q19m. My workplace has a flexible approach to work	23	54	4	17	77 %	+4	+9 •	+15 🙃

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

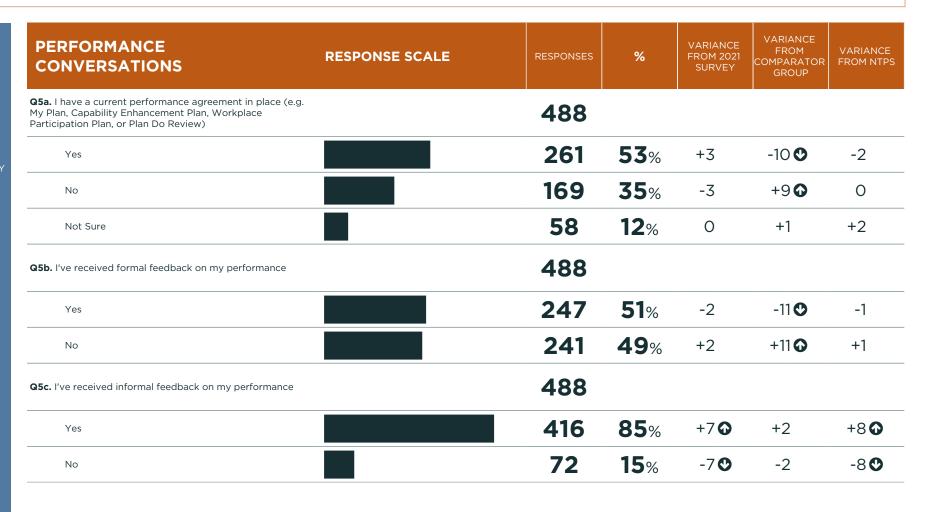
AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL RESULTS

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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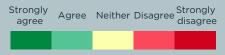
LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

PERFORMANCE CONVERSATIONS	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS		
Q5e. I receive regular and timely feedback from my manager	17	46	23	11	63 %	+10 🐼	-1	+7
Q5f. My manager has talked to me about what I am doing well in my work	18	46	22	11	64%	+5 ♠	-1	+3
Q5g. My manager has talked to me about what I could do to improve my performance	10	39	34	14	49%	+3	-4	0
Q5d. My work performance is assessed against clear criteria	11	43	31	12	54 %	+4	-4	+1
Q4g. My manager discusses my career intentions with me	17	43	23	13	60%	+13 🟠	-1	+50

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





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LEARNING AND DEVELOPMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4a. During the past 12 months, have your learning and development needs been identified and agreed with your supervisor?		488				
Yes		365	75 %	+2	-5♥	+4
No		123	25 %	-2	+50	-4
Q4b. In the past 12 months, have you done any learning and development activities?		488				
Yes		358	73 %	+13 🚱	+1	-1
No		130	27 %	-13 ♥	-1	+1
Q4c. Were the activities linked to a documented learning plan/performance agreement (e.g. My Plan, Capability Enhancement Plan, Workplace Participation Plan, or Plan Do Review)?		358				
Yes		210	59 %	-1	-11 👁	-80
No		148	41%	+1	+11 🚱	+80







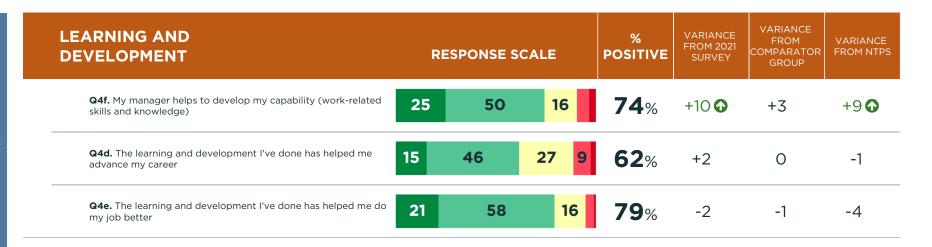
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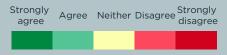
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KEY DRIVER OF ENGAGEMENT QUESTION

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

SKILLS UTILISATION	85%	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Q2g. I believe the work I do is important		48	45		93%	+3	+1	0
Q2d. I clearly understand what I'm expected to	o do in my job	32	55	10	86%	+6 ♠	0	+1
Q14b. I have the appropriate level of autonom effectively	y to do my job	24	59	11	83%	+4	0	+3
Q2b. My job allows me to use my skills, knowle	edge and abilities	32	57		88%	+6 ♠	0	+2
Q6g. My manager enables the team to do its b	pest	27	49	17	76 %	+7 6	0	+5•

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



Strongly agree Agree Neither Disagree Strongly disagree

INNOVATION



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AUTONOM	Y	86%	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2d. I clearly	understand what I'm expected to d	lo in my job	32	55	10	86%	+6♠	0	+1
Q14b. I have the effectively	he appropriate level of autonomy t	o do my job	24	59	11	83%	+4	0	+3
Q2b. My job a	illows me to use my skills, knowledg	ge and abilities	32	57		88%	+6•	0	+2

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Strongly agree Neither Disagree Strongly disagree

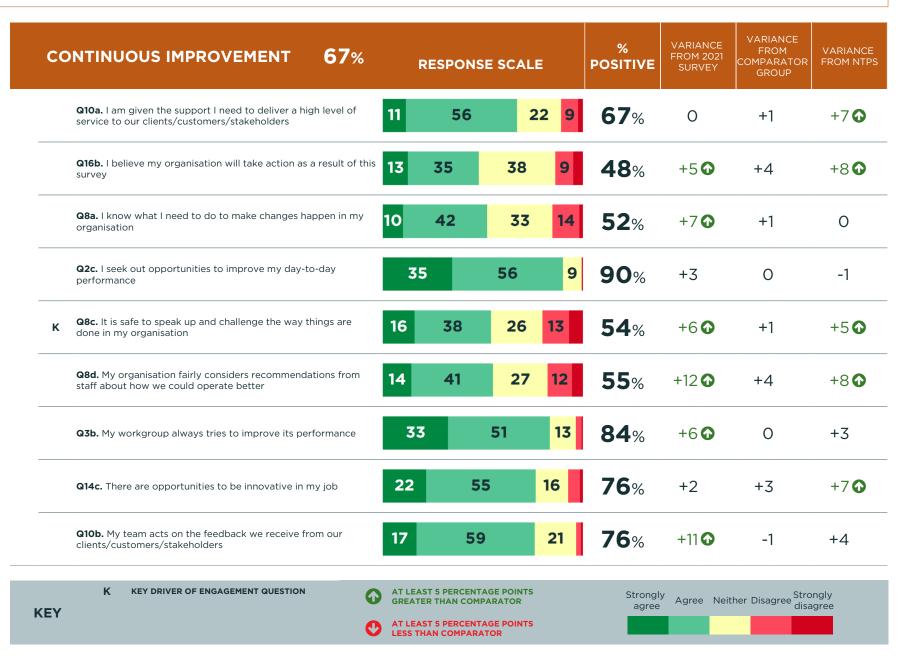
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QUALITY SERVICE DELIVERY



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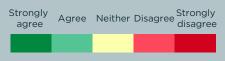
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QUALITY SERVICE DELIVERY 70%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	11 56 22 9	67 %	0	+1	+70
Q10e. In my organisation, we put the client/customer/stakeholder at the centre of everything we do	17 46 30	63 %	+4	-6♥	-7 ♥
Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important	37 48 11	85%	0	0	+3
Q10d. My organisation provides high-quality services to the Northern Territory community	37 48 13	85%	-2	+1	+86
Q3c. People in my workgroup use their time and resources efficiently	22 52 18	74 %	+9 	+1	+3
Q8f. There is good collaboration between my organisation and other agencies or organisations we work with	13 43 30 11	56%	+1	-1	+3
Q8e. There is good cooperation between teams across our organisation	13 45 26 11	58 %	+7 6	+3	+86

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



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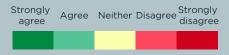
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KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



MANAGERS



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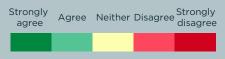
LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

COMMUNICATION	67%	RESP	ONSE SC	CALE	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4g. My manager discusses my career intenti	ons with me	17	13	23 13	60%	+13 春	-1	+5♠
Q6g. My manager enables the team to do its b	oest	27	49	17	76 %	+7◆	0	+5♠
Q5f. My manager has talked to me about wha my work	t I am doing well in	18	46	22 11	64%	+5♠	-1	+3
Q5g. My manager has talked to me about what improve my performance	at I could do to	10 39	3	14	49%	+3	-4	0
Q6c. My manager involves me in decisions ab	out my work	30	47	14 7	77 %	+4	+1	+86
Q6b. My manager tells me about changes tha	t affect me	27	51	15	78 %	+9 春	+1	+5♠

KEY DRIVER OF ENGAGEMENT QUESTION

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MANAGERS



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INTEGRITY AND ACCOUNTABILITY	75 %	RESPO	NSE SCAL	E	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12d. I would be confident to approach my manage concerns or grievances	ger to discuss	36	47	9	83%	+5 🕎	+1	+4
Q6d. My manager is objective when making decisi	ions	24	49	19	73 %	+4	0	+4
Q6j. My manager encourages behaviours that are with the NTPS values	consistent	35	49	13	84%	+11 🚱	+2	+70
Q6e. My manager is an effective decision maker		28	50	15	78 %	+13 🚱	+3	+70
Q6a. My manager listens to what I have to say		35	48	11	84%	+96	0	+5♠
Q6f. My manager thinks avoiding conflicts of inter important	est is	31	44	20	75 %	+3	-2	+5♠
Q6h. My manager appropriately deals with employ perform poorly	yees who	33	38	9	48%	+6•	+1	+3

KEY DRIVER OF ENGAGEMENT QUESTION

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

Strongly agree Agree Neither Disagree Strongly disagree

KEY

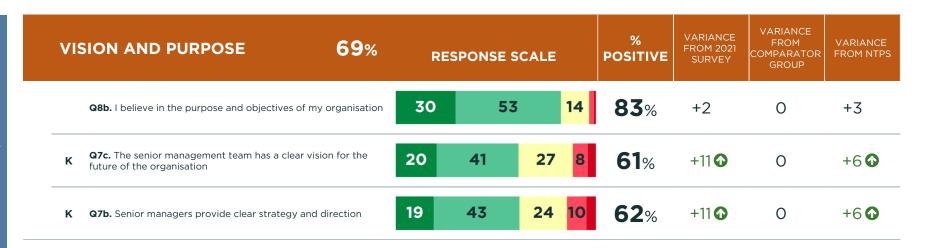
SENIOR MANAGERS



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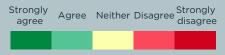
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KEY DRIVER OF ENGAGEMENT QUESTION

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



SENIOR MANAGERS



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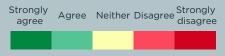
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COMMUNICATION	58%	R	ESPONSE	SCALE		% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q7h. Communications about change from ser timely	nior managers are	13	43	28	11	56 %	+15 ♠	0	+6 春
Q7f. Senior managers engage with employee organisation	s at all levels of the	20	40	23	10 7	60%	+15 �	+2	+8•
Q7g. Senior managers keep employees inforr going on	ned about what's	14	47	24	10	60%	+16 ♠	+2	+8•
Q7e. The senior managers in my organisation decisions	make timely	16	37	30	11	54 %	+9	-4	+5♠

KEY DRIVER OF ENGAGEMENT QUESTION

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



SENIOR MANAGERS



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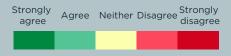
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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

			RE	SPONS	SE SCALE	:	% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Change Management	K	Q7i. My senior managers effectively lead and manage change	16	40	29	9	56%	+8•	0	+5♠
Cha Manag		Q6b. My manager tells me about changes that affect me	27		51	15	78 %	+9 •	+1	+5♠
Code of Conduct		Q12g. My behaviour at work is guided by the code of conduct	39		55		93%	+4	0	0
Conc		Q12h. My manager's behaviour at work is guided by the code of conduct	35		52	11	87%	+7 •	+1	+4
Merit		Q11a. People recruited to my organisation seem to have the right skills for the job	10	54	22	10	64%	+5♠	+5♠	+12 🗗
Ψ		Q11b. Recruitment and promotion decisions in my workplace are based on merit	14	45	25	11	59 %	+2	+2	+10 🗗
PS ues		Q2a. My behaviour at work is guided by the NTPS values	33		54	10	87%	+2	-2	0
NTPS Values		Q6i. My manager's behaviour at work is guided by the NTPS values	34		50	13	84%	+11 💿	+1	+7 •
WHS		Q9c. There is an appropriate level of focus on safety at my workplace	28		59	10	87 %	+5 ♠	+8•	+15 春
ŀ	KEY	K KEY DRIVER OF ENGAGEMENT QUESTION	GREATER	THAN COM	AGE POINTS		Strongly agree	' Agree Neitl	her Disagree disa	ngly gree



EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

ORGANISATIONAL ACCOUNTABILITY	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12a. I am aware of my obligations under the NTPS Code of Conduct (or the code of conduct that applies to you)		488				
Yes		483	99%	0	0	+1
No		5	1%	0	0	-1

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LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

ORGANISATIONAL ACCOUNTABILITY	70%	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS	
Q12d. I would be confident to approach my manage concerns or grievances	r to discuss	36	47	9	83%	+5♠	+1	+4
Q12i. In my organisation, avoiding conflict of interest important	t is seen as	29	55	13	83%	+86	O	+76
Q12j. In my organisation, improper conduct is not to	lerated	20	45	25 8	65 %	0	-3	+3
Q3c. People in my workgroup use their time and rese	ources	22	52	18	74%	+96	+1	+3
Q11b. Recruitment and promotion decisions in my was based on merit	orkplace are	14 4	5 2	5 11	59%	+2	+2	+10 🚱
Q12e. I am confident that I would be protected from reporting improper conduct	reprisal for	23	42 2	21 10	64%	+6	+3	+6•
Q12f. I am confident that if I reported improper concorganisation, it would be investigated in a thorough objective way		17	41 27	7 10	57 %	+4	+1	+5♠

KEY DRIVER OF ENGAGEMENT QUESTION

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

Strongly agree Agree Neither Disagree Strongly disagree

KEY



EXPLORE THE FULL RESULTS

THESE PAGES SHOW EVERY SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

ORGANISATIONAL ACCOUNTABILITY	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2021 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12b. I have witnessed improper conduct		488				
Yes		136	28%	-7 ♥	+1	-7♥
No		352	72 %	+70	-1	+70
Q12c. I know what to do to report improper conduct in my organisation		488				
Yes		450	92%	+5 0	0	+1
No		38	8%	-5♥	0	-1



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



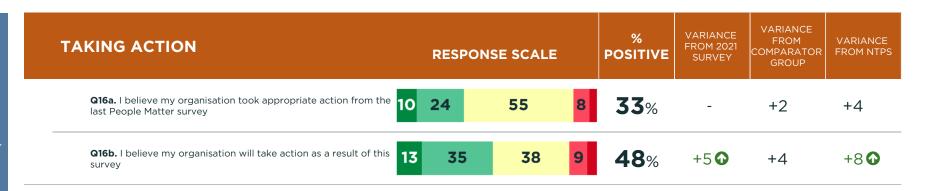
TAKING ACTION



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KEY DRIVER OF ENGAGEMENT QUESTION

KEY

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