NT PEOPLE MATTER SURVEY 2021

Northern Territory Police Fire and

RESPONSE RATE:

40%

RESPONSES:

857

of 2145



NORTHERN TERRITORY GOVERNMENT

50%

Emergency Services



YOUR

SCORE:

EMPLOYEE

ENGAGEMENT

VARIANCE from 2018 SURVEY:

VARIANCE from NTPS:

◆ -15

Employee engagement is about more than just satisfaction. It's a mutually beneficial relationship between the employee and organisation. Engagement is a good indicator of how connected they are to the organisation and in helping it to achieve its goals.

YOUR
EMPLOYEE
SATISFACTION
SCORE:

49



VARIANCE from NTPS:

◆ -21

EEO GROUP ENGAGEMENT SCORES:	ENGAGEMENT SCORES
ATSI - Yes	51%
DISABILITY - Yes	53%
AGE - 55+ YRS	58%

HIGHEST SCORING QUESTIONS:	% POSITIVE
Q12g. My behaviour at work is informed by/guided by the Code of Conduct	85%
Q2g. I believe the work that I do is important	85%
Q2e. I contribute to my workplace outside of the requirements of my job description	83%



WHAT NOW?

1. EXPLORE TAKE TIME TO UNDERSTAND THE RESULTS IN THIS REPORT.

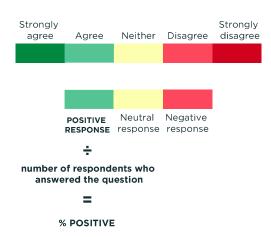
2. DISCUSS
IDENTIFY WITH YOUR
TEAM THE THINGS TO
CELEBRATE
(STRENGTHS) OR
IMPROVE (ACTION
AREAS).

3. DEVELOP DEVELOP A PLAN OF ACTION USING TEMPLATE AT THE BACK OF THIS REPORT.

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL	
NUMBER OF RESPONSES	151	166	176	96	24	613	
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%	
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%	
NUMBER OF POSITIVE	151 + 166 = 317						
% POSITIVE	317 ÷ 613 = 52%						

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS FOR TEAMS WITH LESS THAN 10 WILL NOT RECEIVE AN INDIVIDUAL REPORT. HOWEVER, THEIR DATA WILL STILL CONTRIBUTE TO THE SCORES FOR THEIR GROUP AND THE ORGANISATION OVERALL.

COMPARISONS TO COMPARATOR GROUP

WITHIN THIS REPORT A
COMPARISON AGAINST
COMPARATOR GROUP
REFERS TO SERVICE
DELIVERY (PUBLIC
FACING)

DEFINITIONS

RESTRICTED -INDICATES A GROUP WITH LESS THAN 10 RESPONDENTS

'-' - INDICATES DATA NOT AVAILABLE

TIPS & SUGGESTIONS



UNDERSTANDING YOUR REPORT AND GETTING TO ACTION!

- THE SCORES ON THE FRONT PAGE GIVE YOU SOME SUMMARY INFORMATION. FIRST TAKE THE TIME TO FULLY UNDERSTAND THIS REPORT BEFORE SHARING WITH OTHERS.

- WHAT IS YOUR RESPONSE RATE? IF HIGH, THE RESULTS WILL BE REPRESENTATIVE OF THE VIEWS OF YOUR COLLEAGUES. IF LOW (<20%) TAKE CARE WHEN INTERPRETING THE RESULTS. ENCOURAGE ALL COLLEAGUES TO HELP WITH ACTION PLANNING AND HOPEFULLY THIS WILL ENCOURAGE THEM TO COMPLETE THE SURVEY NEXT TIME.

- HOW DO YOUR SCORES COMPARE TO YOUR PARENT UNIT OR THE ORGANISATION OVERALL?

ARE THERE ANY SCORES THAT ARE UNEXPECTED?

Identify areas that need improvement.

02.

These will be the lower scores, and/or those which are scoring notably below your comparators. Discuss these areas with your colleagues in focus groups or one2ones, gather their thoughts and solutions before deciding actions to take.

03.

High neutral responses (lots of employees ticking 'neither agree nor disagree')

Ask your colleagues about their views to find out what is causing this uncertainty. More communication and involvement may help to shift them to a positive frame of mind.

04.

It may be helpful to discuss with your manager or other colleagues (your peers, HR, subject experts) to share ideas before developing plans for action.

There are lots of websites of ideas and case studies to give you further inspiration and top tips.

Some actions may be 'quick wins' and short term. However, in most instances, you will need to think longer term.

05.

What do you want employees to be saying about their working lives in the future?

What should be put in place to achieve this?

The 'All questions' pages show every question asked in the survey and the proportion of colleagues responding positively (strongly agree + agree), neutrally (neither agree nor disagree) or negatively (disagree + strongly disagree). Look at how your positive score compares to your parent unit, and your last survey's results.

Is there room for improvement?

06.

01.

Take the time to digest the scores and identify the areas where you are performing well.

These will tend to be high scores which are notably above any comparative scores. These should be celebrated. Share the good news with employees.

HEADLINE SCORES

HIGHEST POSITIVE SCORING QUESTIONS	% POSITIVE	HIGHEST NEUTRAL SCORING QUESTIONS	% NEUTRAL	HIGHEST NEGATIVE SCORING QUESTIONS	% NEGATIVE
Q12g. My behaviour at work is informed by/guided by the Code of Conduct		Q5d. My work performance is assessed against clear criteria		Q7f. I feel senior managers engage with employees at all levels of the organisation	
	85 %		33 %		61%
Q2g. I believe the work that I do is important		Q8f. There is good collaboration between my organisation and other agencies or organisations we work with		Q8c. I think it is safe to speak up and challenge the way things are done in this organisation	
	85 %		32 %		59 %
Q2e. I contribute to my workplace outside of the requirements of my job description		Q15e. My organisation inspires me to do the best in my job		Q16a. I believe my organisation will take action as a result of this survey	
	83%		30 %		58%
Q2c. I seek out opportunities to improve my day-to-day performance		Q11a. People recruited to my organisation seem to have the right skills for the job		Q8d. My organisation fairly considers recommendations from staff about how we could better operate	
	83%		30%		58%
Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important		Q10b. We act on the feedback we receive from clients/customers/stakeholders		Q11b. Recruitment and promotion decisions in my workplace are based on merit	
	83 %		30 %		58 %



FIND YOUR HIGHEST SCORES

THESE QUESTIONS ARE YOUR HIGHEST SCORING.

- WHAT ARE EMPLOYEES MOST POSITIVE ABOUT? (STRENGTHS)

- WHAT ARE EMPLOYEES MOST NEUTRAL ABOUT? WHERE A LOT OF EMPLOYEES ARE RESPONDING 'NEITHER AGREE NOR DISAGREE' (% NEUTRAL), THIS MAY INDICATE MIXED VIEWS OR INCONSISTENT EXPERIENCES. - WHAT ARE EMPLOYEES MOST NEGATIVE ABOUT? (AREAS OF CONCERN)

(AREAS OF POTENTIAL)

EMPLOYEE ENGAGEMENT INDEX



HOW ENGAGED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF ENGAGEMENT FOR YOUR TEAM. YOUR ENGAGEMENT SCORE ISN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR YOU. IT ALSO MEASURES THE EMOTIONAL CONNECTION AND COMMITMENT COLLEAGUES HAVE TO WORKING FOR THE ORGANISATION.

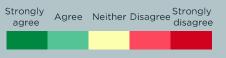
THERE'S A LOT OF EVIDENCE TO SHOW A STRONG LINK BETWEEN ENGAGED COLLEAGUES AND IMPROVED BUSINESS PERFORMANCE.

	EMPLOYEE ENGAGEMENT 50%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
SAY	Q15a. I would recommend my organisation as a great place to work	10 25 24 24 18	34%	-5♥	-27♥	-27 ♥
S	Q15b. I am proud to tell others I work for my organisation	16 32 27 14 11	48%	-4	-20♥	-19 ♥
STAY	Q15c. I feel a strong personal attachment to my organisation	18 32 23 15 12	50%	-4	-12♥	-10 ♥
STRIVE	Q15d. My organisation motivates me to help it achieve its objectives	10 20 30 23 17	30%	+7 	-28♥	-25♥
STR	Q15e. My organisation inspires me to do the best in my job	11 18 30 23 17	29%	+5 🖸	-28♥	-26♥



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





KEY DRIVERS OF ENGAGEMENT



WHAT TO FOCUS ON?

THESE QUESTIONS HAVE BEEN IDENTIFIED AS YOUR KEY DRIVERS OF ENGAGEMENT.

THEY ARE NOT NECESSARILY THE QUESTIONS WITH THE LOWEST SCORES.

SOME WILL BE AREAS TO IMPROVE UPON AND OTHERS WILL BE AREAS TO MAINTAIN. IN ORDER TO IMPROVE ENGAGEMENT DEVELOPING ACTIONS AND ACTIVITIES FOCUSED ON THESE QUESTIONS WILL HELP IMPROVE PERFORMANCE.

CONSIDER WHETHER THESE AREAS CAN BE ALIGNED WITH CURRENT PRIORITIES AND OBJECTIVES TO ENSURE ACTIONS CAN BE SUSTAINED.

	T 5 PERCENTAGE POINTS R THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
.1	Q7a. I am confident that my leaders have the appropriate capabilities and skills to lead my organisation	35 %	-	-28♥	-28 ♥
.2	Q7b. Senior managers provide clear strategy and direction	29%	-	-27 o	-26 º
.3	Q9b. In my organisation, senior leaders consider the wellbeing of employees to be important	30 %	-	-300	-310
.4	Q8d. My organisation fairly considers recommendations from staff about how we could better operate	21%	-	-26 º	-25 º
.5	Q7d. I feel that senior managers model the behaviours expected of employees	26%	-	-300	-310
.6	Q7e. I feel the senior managers in my organisation make timely decisions	23%	-	-26 º	-26 º

EMPLOYEE SATISFACTION INDEX



HOW SATISFIED IS YOUR TEAM?

THESE RESULTS PROVIDE A MEASURE OF EMPLOYEE SATISFACTION WITHIN YOUR TEAM. THIS SCORE REFLECTS HOW CONTENT EMPLOYEES ARE WITH THEIR JOBS AND THE WIDER ORGANISATION. FEELING CHALLENGED, RECEIVING AN APPROPRIATE LEVEL OF RECOGNITION AND HAVING AN ADEQUATE LEVEL OF RESPONSIBILTY ALL HAVE AN IMPACT ON EMPLOYEE SATISFACTION.

EMPLOYEE SATISFACTION 49%		RESP	ONSE	SCAL	.E	% POSITIVE	VARIANCE FROM 2018 SURVEY +6 •	variance from comparator group -22 🔮	VARIANCE FROM NTPS -21♥
Q14a. I receive adequate recognition for doing a good job	7	28	27	2	2 16	36 %	+6♠	-24♥	-24♥
Q14b. I have the appropriate level of autonomy to do my job effectively	14		49	20	10	63 %	+5♠	-16 ♥	-16 ♥
Q14c. There are opportunities to be innovative in my job	11	40		21	17 10	52 %	+9 ①	-21♥	-20♥
Q14d. Overall, I am satisfied with my job	15	4	2	21	13 10	56%	+7♠	-18 ♥	- 17 ♥
Q14e. Overall, I am satisfied with my organisation as an employer	10	28	21	18	22	39 %	+1	-27♥	-28♥

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





EXPLORE THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND THE PROPORTION OF COLLEAGUES RESPONDING POSITIVELY (STRONGLY AGREE + AGREE), NEUTRALLY (NEITHER AGREE NOR DISAGREE) OR NEGATIVELY (DISAGREE + STRONGLY DISAGREE).

- LOOK AT HOW YOUR POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

IS THERE ROOM FOR IMPROVEMENT?

	PURPOSE 52	% RE	SPONSE	SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
ation	Q2g. I believe the work that I do is important	42		43	8	85%	-	-9♥	-7♥
Motivation	Q15d. My organisation motivates me to help it achieve its objectives	10 20	30	23	17	30 %	+7 	-28♥	-25♥
eso	Q8b. I believe in the purpose and objectives of the organisation	17	45	20	11 7	62 %	+2	-20♥	-18♥
Purpose	Q15e. My organisation inspires me to do the best in my job	11 18	30	23	17	29%	+5♠	-28♥	-26♥

K KEY DRIVER OF ENGAGEMENT QUESTION

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

Strongly agree

Agree Neither Disagree Strongly disagree



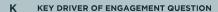
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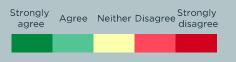
IS THERE ROOM FOR IMPROVEMENT?

	BELONGING 52%	RE	SPONSE	SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Accept	Q15c. I feel a strong personal attachment to my organisation	18	32	23 1	5 12	50%	-4	-12 ♥	-10 🛡
	Q3a. I have a clear understanding of how my workgroup's recontributes to my organisation's stated outcomes	le 25	49	1	14 8	74 %	+10 🚳	-11 👁	-11 👁
	Q5f. My manager has talked to me about what I am doing win my work	10 3	1 20	24	16	40%	-	-18♥	-18 ♥
Included	Q5g. My manager has talked to me about what I could do to improve my performance	7 25	25	28	15	32 %	-	-15 ♥	-15 ♥
	Q6c. My manager involves me in decisions about my work	17	38	18 1	11	55 %	-	-13 ♥	-14 ♥
	Q6b. My manager keeps me informed about changes which affect me	18	43	18	12 10	61%	+24 🚱	-12 ♥	-12♥
ected	Q14a. I receive adequate recognition for doing a good job	7 28	27	22	16	36 %	+6 🚱	-24♥	-24♥
Respected	Q3d. People in my workgroup treat each other with respect	24	45	14	11	70 %	-	-7♥	-6♥











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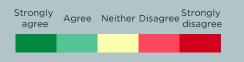
IS THERE ROOM FOR IMPROVEMENT?

RECOGNITION	46%	RESI	PONSE SCA	LE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2e. I contribute to my workplace outsi requirements of my job description	ide of the	41	42	10	83%	-	-6♥	-6 •
Q14a. I receive adequate recognition for	r doing a good job	7 28	27	22 16	36 %	+6 🏠	-24♥	-24 ©
Q2f. I receive adequate recognition for make outside of my job description	the contributions I	20	25 27	20	27 %	-	-22♥	-23♥
Q6h. My manger appropriately deals wi	th employees who	11 25	29	16 19	36 %	-	-9♥	-8 🔮

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







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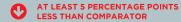
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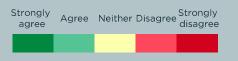
IS THERE ROOM FOR IMPROVEMENT?

	IPLOYEE HEALTH AND 50%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
	Q9d. I am satisfied with the policies/practices in place to hel me manage my health and wellbeing	11 28 21 21 19	39 %	-	-23♥	-25♥
	Q9a. In my organisation, my manager considers the wellbein of employees to be important	22 40 15 10 12	63%	-	-14 ♥	-14 ♥
K	Q9b. In my organisation, senior leaders consider the wellbeir of employees to be important	9 21 18 21 32	30 %	-	-30 ♥	-31♥
	Q3d. People in my workgroup treat each other with respect	24 45 14 11	70 %	-	-7♥	-6♥

KEY DRIVER OF ENGAGEMENT QUESTION

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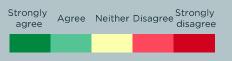
IS THERE ROOM FOR IMPROVEMENT?



K KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





THE FULL RESULTS

- THESE PAGES SHOW EVERY QUESTION ASKED IN THE SURVEY AND HOW COLLEAGUES RESPONDED TO THEM.

VARIANCE BULLYING/HARASSMENT % **RESPONSE SCALE** RESPONSES FROM 2018 COMPARATOR FROM NTPS **Q13d.** Experienced bullying/harassment in the past 12 857 months 234 **27**% +6 +4 Experienced bullying 1% 0 0 Experienced sexual harassment 85 10% +4 +4 Experienced both bullying and sexual harassment **50**% 427 -12 **O** -11 🗷 No 104 12% +3 +3 Prefer not to say

IS THERE ROOM FOR IMPROVEMENT?

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

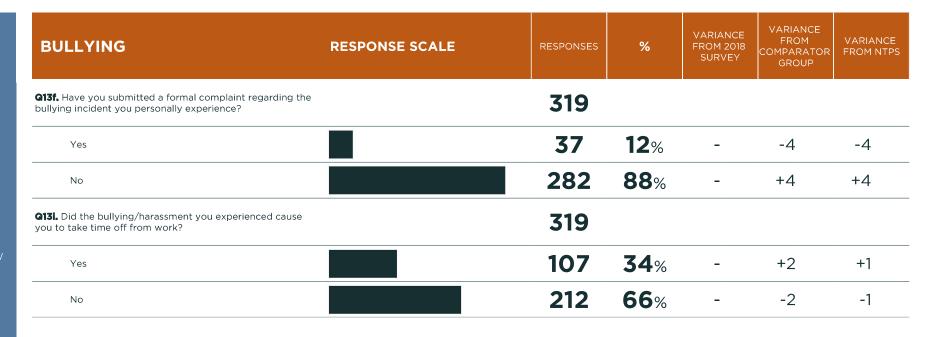


AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

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AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

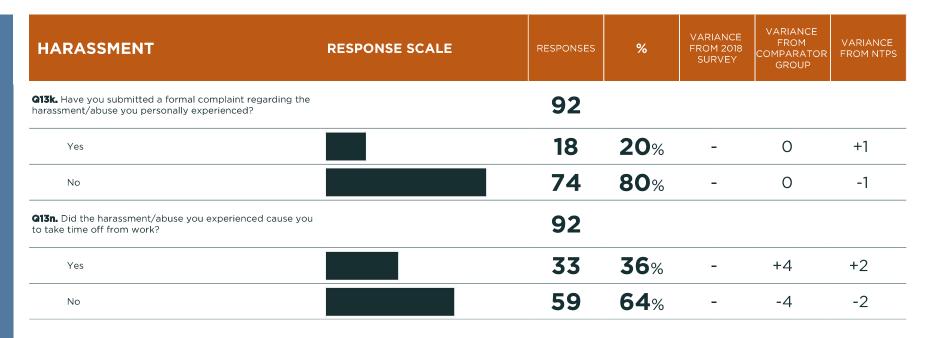


AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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IS THERE ROOM FOR IMPROVEMENT?

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

U cc



EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW **EVERY QUESTION ASKED** RESPONDED TO THEM.

IN THE SURVEY AND HOW

IS THERE ROOM FOR IMPROVEMENT?

WITNESSED BULLYING/HARASSMENT	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q13b. In the past 12 months, have you witnessed bullying/sexual harassment at work?		857				
Yes		331	39 %	-	+7•	+80
No		526	61%	-	-7♥	-80
Q13c. What action did you take after witnessing this bullying/sexual harassment?		557				
Spoke about the matter to the person perceived to b the bully	е	93	17%	_	+1	+1
Spoke about the matter to the person perceived to have been bullied		147	26%	-	0	0
Reported the matter formally or informally		178	32 %	-	-1	-1
Made a note of the occurrence but took no action		62	11%	-	-1	-1
Took no action		38	7 %	-	0	0
Other		39	7 %	_	+1	+1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



EXPLORE THE FULL **RESULTS**

- THESE PAGES SHOW RESPONDED TO THEM.

IS THERE ROOM FOR **IMPROVEMENT?**

PERFORMANCE CONVERSATIONS	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q5a. I have a current performance agreement in place (e.g. My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)		857				
Yes		372	43%	+8�	-9♥	- 12 ♥
No		353	41%	-9♥	+80	+9
Not Sure		132	15%	+1	+1	+3
Q5b. I have received formal feedback on individual performance		857				
Yes		221	26%	+3	-20 👁	-24 O
No		636	74 %	-3	+20 🟠	+24
Q5c. I have received informal feedback on individual performance		857				
Yes		486	57 %	+3	-17 👁	-18 👁
No		371	43%	-3	+17 🐼	+18 🚳

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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IS THERE ROOM FOR IMPROVEMENT?

PERFORMANCE CONVERSATIONS	RESPONSE SCALE					VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q5e. I receive regular and timely feedback from my manager	26	25	26	15	34 %	+4	-19 ♥	-20♥
Q5f. My manager has talked to me about what I am doing well in my work	0 3	1 20	24	16	40%	-	-18♥	-18 ♥
Q5g. My manager has talked to me about what I could do to improve my performance	25	25	28	15	32 %	-	-15 ♥	-15 ♥
Q5d. My work performance is assessed against clear criteria	25	33	25	12	30%	-	-19 ♥	-20♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







EXPLORE THE FULL RESULTS

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VARIANCE LEARNING AND DEVELOPMENT RESPONSE SCALE % RESPONSES FROM 2018 FROM NTPS COMPARATOR **Q4a.** During the past 12 months, have your learning and 857 development needs been identified and agreed with your supervisor? **54**% 459 +23**♠** -16 **O** -16 🕶 Yes 398 46% +16 🐼 -13 **O** +16 🕡 No **Q4b.** In the past 12 months, have you undertaken any 857 learning and development activities? 385 **45**% -29**O** -22**0** Yes 472 **55**% +22 +29 No **Q4c.** Were the learning and development activities linked to a documented learning plan/performance agreement (e.g. 385 My Plan, Capability Enhancement Plan, Workplace Participation Plan, Plan Do Review)? 207 **54**% -14**0** -14 **O** Yes 178 46% +14 🕡 +14 🞧 No

IS THERE ROOM FOR IMPROVEMENT?



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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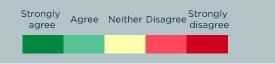
IS THERE ROOM FOR IMPROVEMENT?

LEARNING AND DEVELOPMENT	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS		
Q4f. My manager helps to develop my capability (work related skills and knowledge)	14	32	22	18	13	47 %	+12 春	- 17 ♥	-16 ♥
Q4d. The learning and development I have undertaken has helped me advance my career	17	37	2	8 1	3	55 %	+33�	-7 ♥	-6♥
Q4e. The learning and development I have undertaken has helped me to do my job better	23	5	51	18		74 %	+33�	-11 ♥	-9 •

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







THE FULL RESULTS

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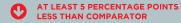
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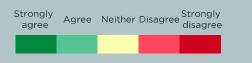
IS THERE ROOM FOR IMPROVEMENT?

SKILLS UTILISATION	71 %	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS		
Q2g. I believe the work that I do is important		42	4	13 8	В	85 %	-	-9 •	-7 ♥
Q2d. I clearly understand what I am expected	to do in this job	27	47	12	9	75 %	-6♥	-11 👁	-9 O
Q14b. I have the appropriate level of autonom effectively	y to do my job	14	49	20 10	0	63%	+5 •	-16 ♥	-16 ♥
Q2b. My job allows me to utilise my skills, know abilities	wledge and	21	51	11 1	1	72 %	+2	-13 ♥	-11 ♥
Q6g. My manager enables the team to do thei	r best	19	39	23 9	9	59 %	-	-12 ♥	-11 ♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





INNOVATION



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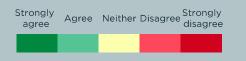
IS THERE ROOM FOR IMPROVEMENT?

AUTONOMY	70%	RE	SPONSE SO	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2d. I clearly understand what I am exp	pected to do in this job	27	47	12 9	75 %	-6♥	-11 👁	-9 0
Q14b. I have the appropriate level of au effectively	tonomy to do my job	14	49	20 10	63 %	+5♠	-16 ♥	-16 🔮
Q2b. My job allows me to utilise my skil abilities	ls, knowledge and	21	51	11 11	72 %	+2	-13 ♥	-11 🛡

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



INNOVATION



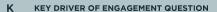
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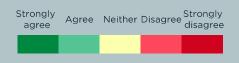
IS THERE ROOM FOR IMPROVEMENT?

CONTINUOUS IMPROVEMENT 44%	6	RESPO	ONSE SC	CALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	10	33	24	20 13	43 %	+7 🚳	-21 ♥	-22 O
Q16a. I believe my organisation will take action as a result of this survey	14	23	27	32	18%	+3	-24 ©	-25♥
Q8a. I know what I need to do to make changes happen in morganisation	9 V	28	29	22 12	37 %	+9♠	-18 ♥	-17 ♥
Q2c. I seek out opportunities to improve my day-to-day performance	27		56	11	83%	-	-10 👁	-9 •
Q8c. I think it is safe to speak up and challenge the way thin are done in this organisation	gs 18	17	23	36	24%	-	-24♥	-25♥
K Q8d. My organisation fairly considers recommendations from staff about how we could better operate	17	21	28	30	21%	-	-26♥	-25♥
Q3b. My workgroup always tries to improve its performance	24		43	17 10	67 %	-	-15 ♥	-13 🔮
Q14c. There are opportunities to be innovative in my job	11	40	21	17 10	52 %	+9♠	-21♥	-20♥
Q10b. We act on the feedback we receive from clients/customers/stakeholders	12	42	7	30 11	54 %	-7 ⊙	-17 ♥	-16 😍



KEY





QUALITY SERVICE DELIVERY



EXPLORE THE FULL **RESULTS**

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POSITIVE SCORE COMPARES TO THE AVAILABLE COMPARISONS.

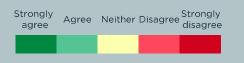
IS THERE ROOM FOR **IMPROVEMENT?**

QUALITY SERVICE DELIVERY 53%	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q10a. I am given the support I need to deliver a high level of service to our clients/customers/stakeholders	10 33 24 20 13	43%	+7 6	-21♥	-22 O
Q10e. In my organisation we put the client/customer/stakeholder at the centre of everything we do	19 36 27 12	54%	+2	-19 🔮	-17 O
Q10c. In my organisation, earning and sustaining a high level of public trust is seen as important	36 47 <mark>10</mark>	83%	+7 🟠	-2	-2
Q10d. My organisation provides high quality services to the Northern Territory community	21 40 20 11 8	61 %	0	-17 👁	-18 🛡
Q3c. People in my workgroup use their time and resources efficiently	18 45 18 14	62 %	-	-10 👁	-80
Q8f. There is good collaboration between my organisation and other agencies or organisations we work with	32 32 16 13	38 %	-	-15 👁	-15 🛡
Q8e. There is good cooperation between teams across our organisation	23 27 23 22	27 %	-	-22 O	-22♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





MANAGERS



EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

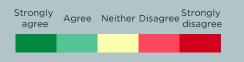
VISION AND PURPOSE	78%	RESPONSE SCALE			% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q2g. I believe the work that I do is important		42	43	8	85 %	-	-9 •	-7 •
Q2d. I clearly understand what I am expected to	do in this job	27	47	12 9	75 %	-6♥	-11 👁	-9 •
Q3a. I have a clear understanding of how my wo contributes to my organisation's stated outcome	· .	25	49	14 8	74 %	+10 春	-11 👁	-11 👁

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

MANAGERS



EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

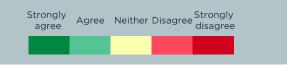
COMMUNICATION 48%		RESPO	ONSE S	CALE		% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q4g. My manager discusses my career plan with me	12	31	24	16	17	43 %	+21 ♠	-10 👁	-9 0
Q6g. My manager enables the team to do their best	19	3	9	23	9 9	59 %	-	-12 ♥	-11 ♥
Q5f. My manager has talked to me about what I am doing we in my work	10	31	20	24	16	40%	-	- 18 ♥	-18 🔮
Q5g. My manager has talked to me about what I could do to improve my performance	7 2	25	25	28	15	32 %	-	- 15 ♥	-15 👁
Q6c. My manager involves me in decisions about my work	17	38	3	18 1	6 11	55 %	-	- 13 ♥	-14 👁
Q6b. My manager keeps me informed about changes which affect me	18	4	3	18	12 10	61%	+24 🚳	- 12 ♥	-12 👁

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

MANAGERS



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IS THERE ROOM FOR IMPROVEMENT?

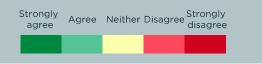
INTEGRITY AND 58%	RI	ESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12d. I would be confident in approaching my manager to discuss concerns and grievances	21	47	12 11 9	68%	-	-10 🛡	-10 O
Q6d. My manager demonstrates objectivity in decision-making	16	41	22 11 10	57 %	-	-11 👁	-11 👁
Q6j. My manager encourages behaviours that are consistent with the NTPS values	21	42	24	63 %	-	-12 ♥	-12♥
Q6e. My manager is an effective decision maker	21	37	21 11 9	59 %	-	-11 👁	-11 ♥
Q6a. My manager listens to what I have to say	20	45	17 10 8	64%	-	-13 ♥	-13 ♥
Q6f. My manager sees avoiding conflicts of interest as being important	21	39	27 7	60%	-	-8 🛡	-9♥
Q6h. My manger appropriately deals with employees who perform poorly	11 2	5 29	16 19	36 %	-	-9♥	-8♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR





Engine

SENIOR MANAGERS



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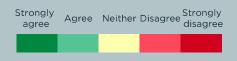
IS THERE ROOM FOR IMPROVEMENT?

VISION AND PURPOSE	41%	RE	SPONSE	SCALI	E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q8b. I believe in the purpose and organisation	objectives of the	17	45	20	11 7	62 %	+2	-20 ♥	-18 👁
Q7c. I believe the senior managem for the future of this organisation	nent team has a clear vision	10 22	23	21	23	33 %	+10 🔂	-25♥	-23♥
K Q7b. Senior managers provide cle	ar strategy and direction	9 20	20	25	26	29%	-	-27♥	-26♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





SENIOR MANAGERS



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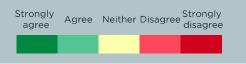
IS THERE ROOM FOR **IMPROVEMENT?**

COMMUN	IICATION	23%	R	ESPO	NSE SC	\LE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q7h. Com are timely	nmunications about change from ser	ior managers	19	24	24	28	24%	+11 春	-24♥	-24♥
	senior managers engage with empl he organisation	oyees at all	16	17	25	36	22%	-	-26♥	-26♥
Q7g. I fee what is go	l senior managers keep employees i ping on	nformed about	16	21	25	32	22%	-	-29♥	-28♥
K Q7e. I fee timely dea	I the senior managers in my organisa cisions	ation make	16	21	27	28	23%	-	-26♥	-26♥

KEY DRIVER OF ENGAGEMENT QUESTION

KEY





SENIOR MANAGERS



THE FULL RESULTS

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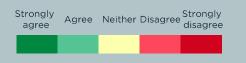
IS THERE ROOM FOR IMPROVEMENT?

	TEGRITY AND 46%	RESPOI	NSE SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
K	Q7a. I am confident that my leaders have the appropriate capabilities and skills to lead my organisation	12 24 1	8 24 23	35 %	-	-28♥	-28♥
K	Q7d. I feel that senior managers model the behaviours expected of employees	8 18 20	23 31	26%	-	-30 ♥	-31♥
	Q12k. In my organisation, behaving impartially is seen as important	20 4	4 22 7	64%	-	-2	-4
	Q12j. In my organisation, engaging in improper conduct is not tolerated	20 38	21 11 9	58%	-	-10 🔮	-10 🛡

KEY DRIVER OF ENGAGEMENT QUESTION

KEY







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IS THERE ROOM FOR IMPROVEMENT?

		R	ESPON!	SE SCAL	.E	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Change Management	Q7i. My senior manager effectively leads and manages change	9 18	24	20	28	27 %	-80	-27♥	-26♥
Char Manag	Q6b. My manager keeps me informed about changes which affect me	18	43	18	12 10	61%	+24	-12 ♥	-12♥
Conduct	Q12g. My behaviour at work is informed by/guided by the Code of Conduct	30		55	10	85%	-	-6♥	-6♥
Code of Conduct	Q12h. My manager's behaviour at work is informed by/guided by the Code of Conduct	23	5	0	16	73 %	-	-9♥	-8♥
ŧ	Q11a. People recruited to my organisation seem to have the right skills for the job	19	30	26	21	22 %	-	-31 ♥	-31♥
Merit	Q11b. Recruitment and promotion decisions in my workplace are based on merit	15	23	22	36	20%	-	-27♥	-28♥
ser	Q2a. My behaviour at work is informed/guided by the NTPS values	27	4	49	16	76 %	-	-8♥	-9♥
Values	Q6i. My manager's behaviour at work is informed/guided by the NTPS values	20	39	2	7 8	59 %	-	-14 ♥	-14 ♥
WHS	Q9c. There is an appropriate level of focus on safety at my workplace	13	37	22	15 13	50%	-	-20♥	-22♥





EXPLORE THE FULL RESULTS

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IS THERE ROOM FOR IMPROVEMENT?

ORGANISATIONAL ACCOUNTABILITY	RESPONSE SCALE	RESPONSES	%	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12a. I am aware of my obligations under the NTPS Code of Conduct (or the code of conduct that applies to you)		857				
Yes		836	98%	-	0	0
No		21	2%	-	0	0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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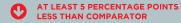
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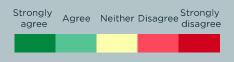
IS THERE ROOM FOR IMPROVEMENT?

ORGANISATIONAL 50%		RESPONSE S	SCALE	% POSITIVE	VARIANCE FROM 2018 SURVEY	VARIANCE FROM COMPARATOR GROUP	VARIANCE FROM NTPS
Q12d. I would be confident in approaching my manager to discuss concerns and grievances	21	47	12 11 9	68%	-	-10 👁	-10 🔮
Q12i. In my organisation, avoiding conflict of interest is seen as important	25	44	19 7	68%	-	-3	-5♥
Q12j. In my organisation, engaging in improper conduct is not tolerated	20	38	21 11 9	58%	-	-10 ♥	-10 🔮
Q3c. People in my workgroup use their time and resources efficiently	18	45	18 14	62 %	-	-10 ♥	-8♥
Q11b. Recruitment and promotion decisions in my workplace are based on merit	15	23 22	36	20%	-	-27♥	-28♥
Q12e. I am confident that I would be protected from reprisal for reporting improper conduct	11	27 22	21 19	38 %	-	-21♥	-21♥
Q12f. I am confident that if I reported improper conduct in my organisation, it would be investigated in a thorough and objective manner	10	27 25	19 19	37 %	-	-18 💇	-18 👁

KEY DRIVER OF ENGAGEMENT QUESTION

KEY

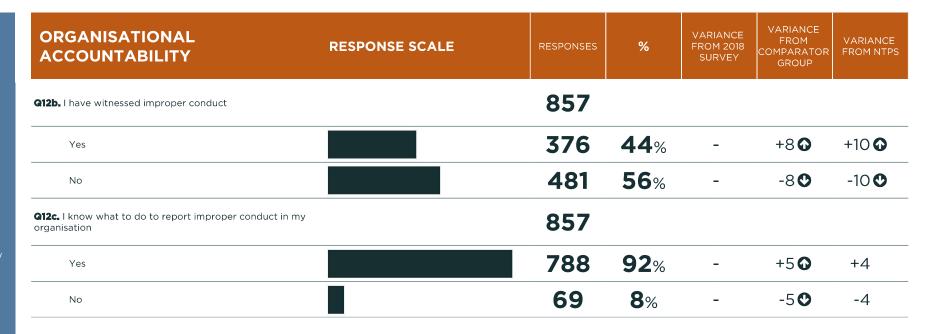






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IS THERE ROOM FOR IMPROVEMENT?

0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses: 857 NOTE: Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

Gender	Survey %	Do you have a disability?	Survey %	Where is your workplace located?	Survey %
Male	61	Yes	4	Darwin City (including Palmerston)	63
Female	34	No	96	Katherine	7
Self-Specified	5			Alice Springs	12
Age Recoded	Survey %	What is your current employment status?	Survey %	Tennant Creek	4
15-34 YRS	21	Ongoing	92	Nhulunbuy	1
35-54 YRS	67	Fixed Term	6	Darwin Region (including the Tiwi Islands and West Arnhem)	5
55-64 YRS	12	Casual	0	East Arnhem Region	2
65+ YRS	0	Executive Contract	2	Alice Springs Region	3
				Katherine Region	3
Are you an Australian Aboriginal	Survey %	Are you the manager of one or more	Survey %	Barkly Region	1
and/or Torres Strait Islander?	-	employees?		Outside of the Northern Territory	0
Yes	9	Yes	32		
No	91	No	68		
Reassigned/experienced significant		Do you spend some time each week	Survey 9/	How long have you been employed in your current organisation?	Survey %
change in work priorities due to COVID- 19?	Survey %	providing care for another person?	Survey %	Less than 3 months	1
Yes	42	Yes	39	3 months to less than 12 months	7
No	58	No	61	1 - 4 years	17
				5 - 9 years	22
Did your work arrangement change as a result of COVID-19?	Survey %	Do you work full-time or part-time?	Survey %	10 - 14 years	21
Yes	33	Full-time	96	15 - 19 years	15
No	67	Part-time	4	20 - 29 years	13
				30 years or more	5

RESPONDENT PROFILE

This data is to help you consider how representative the survey is of your agency. It also can provide a diversity profile of your workforce.

Survey Responses: 857 NOTE: Values that appear as 0 have been rounded down due to the size of the group. Respondent profiles may vary from the actual population due to respondents misidentifying or reporting information incorrectly.

What is your current Classification or occupational group?	Survey %	Personal background is not a barrier to success in my organisation?	Survey %
Executive Contract Officer	1	Strongly agree	16
Administration Stream	16	Agree	37
General NTPS - Professional Stream	4	Neither agree nor disagree	25
General NTPS -Technical Stream General NTPS- Physical Stream	1		
Other (please specify)	0	Disagree	14
Aboriginal and Torres Strait Islander Health Practitioners	0	Strongly disagree	7
Fire fighter	4		
Police Officer (PFES)	71	Working flexibly is not a barrier to success in my organisation	Survey %
Other	1	Strongly agree	11
		Agree	28
		Neither agree nor disagree	30
		Disagree	21
		Strongly disagree	11
		My workplace has a flexible approach to work	Survey %
		Strongly agree	8
		Agree	29
		Neither agree nor disagree	29
		Disagree	21
		Strongly disagree	13
		In the past 12 months, have you worked flexibly for any period of time?	Survey %
		Yes	24
		No	76

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a group with less than 10 respondents		Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	
Northern Territor	y Public Sector	9,581	65%	70%	
Northern Territor	y Police Fire and Emergency Services	857	50%	49%	
ATSI	Yes	80	51%	49%	
DISABILITY	Yes	32	53%	52%	
GENDER	Male	519	48%	46%	
	Female	291	57%	58%	
	Self-Specified	47	36%	26%	
AGE	15-34 YRS	180	54%	53%	
	35-54 YRS	571	48%	46%	
	55-64 YRS	103	58%	57%	
	65+ YRS	3	Restricted	Restricted	
AGENCY TENURE	Less than 3 months	28	63%	66%	
	3 months to less than 12 months	143	61%	66%	
	1 - 4 years	302	51%	50%	
	5 - 9 years	177	45%	43%	
	10 - 14 years	109	43%	40%	
	15 - 19 years	55	42%	36%	
	20 - 29 years	32	48%	34%	
	30 years or more	11	54%	60%	
FLEXIBLE WORKING	Yes	204	55%	58%	
	No	653	49%	46%	

SURVEY INDICIES BY DEMOGRAPHICS

"Restricted" indicates a group with less than 10 respondents		Number of respondents	Employee Engagement (% positive)	Employee Satisfaction (% positive)	
Northern Territo	ry Public Sector	9,581	65%	70%	
Northern Territo	ry Police Fire and Emergency Services	857	50%	49%	
MANAGER	Managers	270	53%	52%	
	Non-managers	587	49%	48%	
WORKING ARRANGEMENT	Ongoing	787	49%	47%	
	Fixed Term	53	61%	62%	
	Casual	1	Restricted	Restricted	
	Executive Contract	16	81%	90%	
EMPLOYMENT TYPE	Full-time	827	51%	49%	
	Part-time	30	40%	46%	
REGION	Darwin City (including Palmerston)	539	51%	52%	
	Katherine	56	50%	45%	
	Alice Springs	105	49%	45%	
	Tennant Creek	38	55%	47%	
	Nhulunbuy	7	Restricted	Restricted	
	Darwin Region (including the Tiwi Islands and West Arnhem)	42	47%	45%	
	East Arnhem Region	15	38%	37%	
	Alice Springs Region	26	54%	47%	
	Katherine Region	23	48%	54%	
	Barkly Region	6	Restricted	Restricted	
	Outside of the Northern Territory	0	Restricted	Restricted	

APPENDIX A: METHODOLOLOGY

SURVEY TIMEFRAME

This report contains results for the 2021 People Matter Employee Survey which was open from 22 February to 14 March 2021.

INDEX CALCULATIONS

Where questions have been grouped together to form an index for example Employee Satisfaction, this has been calculated by adding the unrounded positive scores of all items in the group, and then dividing by the number of questions in the index to create a % positive average figure. For ease of reporting this figure has been rounded. Please note this does not apply to the Engagement Index which has been calculated using the method outlined below.

EMPLOYEE ENGAGEMENT INDEX

Scores are assigned to each of the question responses in the index (100% strongly Agree, 75% Agree, 50% Neither agree nor disagree, 25% Disagree, and 0 Strongly disagree). Once the scores are added together these are then divided by the number of respondents to create an average % positive. For ease of reporting this figure has been rounded.

KEY DRIVER ANALYSIS

Experience tells us that a successful response to survey results requires focus on key priorities. Key Driver Analysis (KDA) helps identify these priority areas. Statistical techniques including Pearson's correlation analysis identifies the individual questions with the strongest influence on your engagement index.

Pearson's correlation measures the strength of the relationship between variables and the direction of that relationship. For example, it measures the extent to which a strong response to one variable indicates a strong response in the other.

This approach is used to identify which questions have the strongest positive relationship with the engagement index, and therefore on engagement. Once we know the highest impacting questions, to simplify reporting we take the highest impacting questions to determine 6 Key Driver questions. the parent unit.

APPENDIX B: COMPARATOR GROUPS

Comparator Group - Agencies that have similar characteristics (eg central coordination, service delivery, regulation etc) are grouped together for the purpose of comparing results.

The 2021 comparator groups are:

Central Agency

Department of Corporate and Digital Development Department of the Chief Minister and Cabinet Office of the Commissioner for Public Employment Department of Treasury and Finance Department of Legislative Assembly Department of the Attorney General and Justice

Commercial (or includes commercial element)

Jacana Energy Power and Water Corporation Land Development Corporation Territory Generation

Statutory Authority

Independent Commissioner Against Corruption Auditor General Electoral Commission Ombudsman Aboriginal Areas Protection Authority

Industry Regulation &/or Public Infrastructure

Department of Environment Parks and Water Security Department of Industry Tourism and Trade Department of Infrastructure, Planning and Logistics

Service Delivery - Public facing

Department of Territory Families, Housing and Communities NT Health - Department of Health, TEHS, CAHS Northern Territory Police Fire and Emergency Services Department of Education

TIME TO TAKE ACTION

	CELEBRATE
The things we do well:	
THINK ABOUT HOW WE CAN BUILD ON OUR SWHAT WE ARE GOOD AT.	STRENGTHS AND LEARN FROM

Q	INVESTIGATE FURTHER WITH OUR TEAMS
_	other opportunities coming out that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN

MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?

₩	OPPORTUNITIES
Areas we need plans:	d to focus on and turn into actior
WHAT ARE THE KEY TI HERE BETTER?	HINGS WE NEED TO IMPROVE TO MAKE WORKING



- PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET / SUCCESS MEASURE
O	01.				
0)2.				
_)3.				